

a California joint powers agency

1776 Tribute Road, Suite 205 Sacramento, CA 95815 Office: 916.927.7223 Fax: 916.263.3341 www.calfairs.com

AGENDA CALIFORNIA AUTHORITY OF RACING FAIRS BOARD OF DIRECTORS MEETING JOE BARKETT, CHAIR 11:00 A.M., WEDNESDAY, SEPTEMBER 3, 2008

Notice is hereby given that a teleconference meeting of the California Authority of Racing Fairs' Board of Directors will commence at 11:00 A.M., Wednesday, September 3, 2008. The meeting will be held at the San Joaquin Fairgrounds, Building #3, located at 1658 S. Airport Way, Stockton, California 95206.

AGENDA

- I. Determination of Date, Time, and Location of Next Meeting.
- II. Approval of Minutes from June 3.
- III. Discussion and Action, if any, on a Combined Fair Meeting in 2009 and Racing Calendar for 2009 and Beyond.
- IV. Discussion and Action, if any, on Implementation of AB 765.
- V. Discussion and Action, if any, on Equipment Replacement Fund.
- VI. Report, Discussion and Action, if any, on the Satellite Wagering Facility at San Mateo County Fair.
- VII. Executive Director's Report.

CALIFORNIA AUTHORITY OF RACING FAIRS

Board of Directors Tuesday, June 3, 2008

Minutes

A meeting of the California Authority of Racing Fairs Board of Directors was held at 12:30 P.M., Tuesday, June 3, 2008. The meeting was conducted at the Kahn, Soares & Conway Conference Room located at 1415 L Street, Suite 400, Sacramento, California, 95814.

Board of Director Members attending: John Alkire, Joe Barkett, Rick Pickering and Stuart Titus. Joining by conference call: Kelly Baldwin, Dan Jacobs and Forrest White.

Staff and Guests attending: Christopher Korby, Larry Swartzlander, Heather Haviland, Margot Wilson, Tawny Tesconi and Mike Treacy. Joining by conference call: Louie Brown.

Agenda Item 1 – Determination of Date, Time and Location of Next Meeting. The next CARF Board & Live Racing Committee meeting is tentatively scheduled for Wednesday, September 3, 2008 in Stockton.

Agenda Item 2 – Approval of Minutes May 6, 2008. Mr. Treacy requested that the meeting minutes be amended to show his attendance at the May 6, 2008 meeting. Mr. Pickering moved to approve the meeting minutes as amended. Mr. Alkire seconded, unanimously approved.

Agenda Item 3 – Update on Equipment Replacement Fund. Mr. Korby reported that the Finance Committee had recently met and reached a consensus that Mr. White and Mr. Jacobs, as representatives of the Satellite Wagering Facility Committees North and South, would work with staff to establish practices and procedures for the Equipment Replacement Fund. Mr. Jacobs expressed concerns that the current policy only replaces the full cost of equipment if it reaches its predetermined life expectancy. Mr. Pickering agreed with the concept to make the program more transparent but the details still need to be ironed out.

Mr. White would like to see the procedures developed in a way that would place more responsibility on the individual Fairs to improve maintenance practices in order to increase the overall lifespan of equipment. Mr. Barkett requested that the new procedures define the philosophy and objectives of the restructured program. Mr. Korby indicated that staff would continue to work with Mr. White and Mr. Jacobs to develop language and specifics.

Agenda Item 4 – Discussion and Action, if any, Regarding CARF By-Laws
Language Regarding Eligibility to Serve on Board of Directors. Mr. Korby presented language developed since the last Board Meeting to modify the eligibility of members to serve on the Board of Directors. The intent of the bylaw change is to allow a Fair to designate a director or staff person to represent the Fair's interest on the CARF Board and act as their voting representative. Mr. Korby asked that the Board approve the presented language to be sent out to the membership for vote.

Mr. Pickering moved to approve the language as presented for mail distribution to the membership for a vote. Mr. Alkire seconded, unanimously approved.

Agenda Item 5 – Report, Discussion and Action, if any, on Sacramento Harness Association's Unpaid Satellite Commissions to Fair Satellite Wagering Facilities. Mr. Korby reported that the demand letter served to the Sacramento Harness Association on April 17, 2008 never received a response. Mr. Korby has requested that the CHRB instruct SCOTWINC and NCOTWINC to distribute funds they are holding to CARF satellite wagering facilities per statutory obligations. Mr. Barkett encouraged Mr. Korby to aggressively continue pursuing the matter.

Agenda Item 6 – Discussion and Action, if any, on Legislative Matters. Mr. Brown reported on a meeting yesterday with racing industry principals. The consensus of the group was that AB 2258 (Evans) should move as is and no one from the group will stand in the way of its progress. Mr. Barkett expressed concern about the concept of extending the calendar window for a combined Fair meet running contrary to the Fair request to raise the Fair two week cap to four weeks.

Mr. Korby introduced the packet document listing racing issues that are currently being discussed as part of the racing industry's 2008 legislative agenda. Mr. Korby requested support on Items 5, 6 and 7 and support of the concepts on Items 2, 3 and 8.

Mr. Pickering moved to support the following changes in legislation to the Northern Zone: 1) Raise the cap on private association dates from 32 weeks up to 35 weeks; 2) Raise the 14-day cap on Fair dates to four weeks; and 3) Extend the calendar window for a combined Fair meeting to include June, making the window June 1 through October 31. Mr. Alkire seconded, unanimously approved.

Mr. Pickering moved to support the following concepts: 1) Lift the cap on imported races; 2) Support statewide, year-round additional take-out to be used exclusively for racing facility improvements; and 3) Revise the statute to specifically permit vanning and stabling funds be used for debt service on funding for race track and backstretch facility improvements. Mr. Alkire seconded, unanimously approved.

Agenda Item 7 – Executive Director's Report. Mr. Korby reported that recent events have required Vallejo to open two weeks early for stabling.

Mr. Korby noted that Mr. Jacobs made a request to send CARF Board Meeting notices to all CARF members so that they can participate if they so wish.

Mr. Barkett reported that matters regarding the Humboldt County Fair will be noticed as an item of discussion at a future meeting.

Mr. Korby asked that all requests requiring staff time be placed through the Executive Director to be appropriately delegated. Mr. Barkett notified the group that meeting and communication standards will be addressed at future meetings.

Respectfully submitted, Heather Haviland

COMBINED FAIR HORSE RACING MEETING

Considerations for Initial Implementation

Background

CARF-member Racing Fairs have resolved to explore implementation of a combined Fair racing meeting, pursuant to Agriculture Code Section 4058 and B&P Code Sections 19549.1 ff. The considerations below developed from strategic planning meetings held by that group.

Objective

Pursuant to the authorization in Ag Code Section 4058, Northern California Racing Fairs will implement a combined Fair racing meeting commencing with the summer Fair racing circuit in 2009.

Proposed Implementation

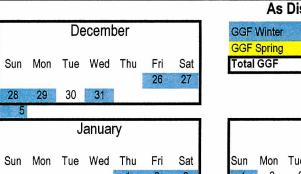
- A combined Fair racing meeting will be conducted at multiple venues in the summer of 2009, based on the 2009 racing dates calendar approved by the California Horse Racing Board.
- Each Fair wishing to participate in the combined Fair racing meeting will do so voluntarily, independently and with the approval of its Board of Directors.
- Those Fairs participating will form a league to manage the combined meeting. Participating Fairs will maintain a charter representation in the league. In the event that racing dates moves from one Fair to another, participating Fairs will retain a "grandfathered" representation in the league.
- CARF will function as the entity authorized in Ag Code Section 4058, and apply for the license to conduct the meeting. (See Legislative Counsel opinion, attached.)
- Once the group has formally decided to pursue this approach, CARF will begin working with CHRB on the mechanics of implementation.
- CARF will manage the combined Fair racing meeting in a manner determined by a majority of those Fairs that elect to participate.
 CARF will manage the combined meeting as described in Ag Code Section 4058.
- The league may determine that some form of revenue-sharing is in the best interest of its members.

COMBINED FAIR HORSE RACING MEETING Benefits

- Strengthens Fairs' influence and control over a block of summer racing dates in Northern California.
- Allows Fairs to determine if, when and where Fair racing dates will be conducted during the summer block of dates. Allows flexibility and latitude as the racing landscape in California continues to evolve.
- "Insurance policy" to preserve a racing presence for Fairs that may be challenged during the 2009 license application process. Gives Fairs the flexibility to combine their traditional dates with other Fairs.
- Allows for a platform on which to begin revenue-sharing, should participating Fairs elect to pursue that concept.
- Strengthens negotiating leverage in negotiations with horsemen, in management of purses and in formulating summer stakes program.
- Strengthens consistent management of racing program. Allows employment of the most capable available racing personnel.
- Allows Fairs to negotiate more consistent labor agreements applicable to entire meeting.
- A meeting lasting longer than two weeks will allow significant carry-overs to develop in the Pick Six bet, a very popular wager.
- Strengthens Fair racing in a time of transition and uncertainty.

2009 Northern California Race Dates DRAFT

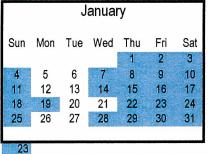
As Discussed at Dates Conference in Pleasanton May 13, 2008



84	Pleasanton @ GGF	18
58	Pleasanton @ GGF	15
142	Total Pleasanton @ GGF	33
	Simulcast Only	14

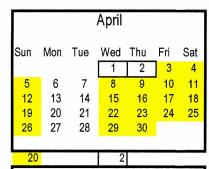
Pleasanton	11
Vallejo	10
Santa Rosa	12
GGF Summer Fairs Benefit	15

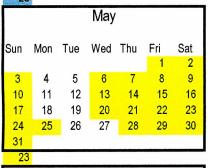
Ferndale Overlap	10
Cal Expo	11
Stockton	9
Fresno	11
Total Fairs	89



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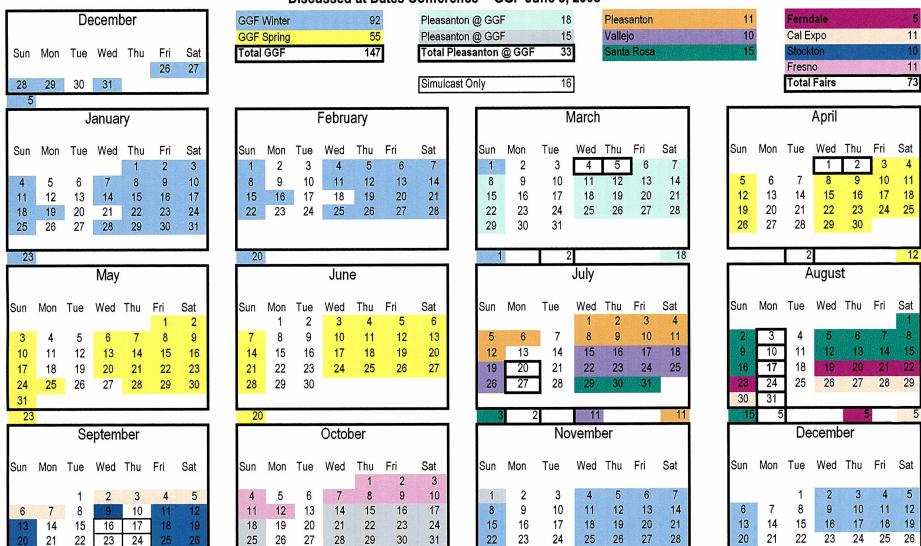


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2009 DRAFT-Specific Fairs Shown

Discussed at Dates Conference -- GGF June 9, 2008



SAN JOAQUIN FAIR

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AVERAGE LIVE AVERAGE OUT-OF-ZONE IMPORTED AVERAGE OUT-OF-ZONE IMPORTED AVERAGE INTERSTATE IMPORTED AVERAGE INTERSTATE IMPORTED AVERAGE INTERSTATE IMPORTED AVERAGE INTERNATIONAL IMPORTED O O TOTAL TAKEOUT EFFECTIVE TAKEOUT STATE LICENSE FEES 181,230 176,811 178,840 151,748 236,764 STATE W TRACK COMMISSIONS ADW COMMISSIONS ADW COMMISSIONS TOTAL COMMISSIONS TOTAL COMMISSIONS TOTAL COMMISSIONS TRACK HORSEMEN'S PURSES ADW PURSES TOTAL PURSES 10,076 10,029 1	•	•		334,591	276,892	477,455
AVERAGE OUT-OF-ZONE IMPORTED 294,916 296,832 259,997 252,395 519,089 AVERAGE INTERSTATE IMPORTED 317,486 300,782 277,513 262,062 613,138 AVERAGE INTERNATIONAL IMPORTED 0 0 76,003 84,830 219,902 TOTAL TAKEOUT 3,078,325 3,504,348 3,953,700 3,422,004 5,634,575 EFFECTIVE TAKEOUT 18,09% 20,29% 20,32% 20,31% 20,11% STATE LICENSE FEES 181,230 176,811 178,840 151,748 236,764 5 STATE % 1,07% 1,02% 0,92% 0,90% 0,84% TRACK COMMISSIONS 569,601 562,443 606,513 463,971 785,439 ADW COMMISSIONS 75,152 90,178 155,511 146,575 210,810 ADW COMMISSIONS 644,753 652,621 762,024 610,546 996,250 7 TRACK % 3,35% 3,26% 3,12% 2,75% 2,80% HORSEMEN'S PURSES 75,886 91,215 157,188 148,208 212,366 ADW PURSES 651,901 659,302 769,826 652,269 997,635 7 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 7 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 7 2,80%	• • • • • • • • • • • • • • • • • • • •	•		1,331,929	1,085,991	1,761,720
AVERAGE INTERSTATE IMPORTED O O O O O O O O O O O O O	the state of the s			259,997	252,395	519,089
AVERAGE INTERNATIONAL IMPORTED 0 0 76,003 84,830 219,902 TOTAL TAKEOUT 3,078,325 3,504,348 3,953,700 3,422,004 5,634,575 EFFECTIVE TAKEOUT 18,09% 20,29% 20,32% 20,31% 20,11% STATE LICENSE FEES 181,230 176,811 178,840 151,748 236,764 5 STATE % 1,07% 1,02% 0,92% 0,90% 0,84% TRACK COMMISSIONS 569,601 562,443 606,513 463,971 785,439 ADW COMMISSIONS 75,152 90,178 155,511 146,575 210,810 TOTAL COMMISSIONS 644,753 652,621 762,024 610,546 996,250 7 TRACK % 3,35% 3,26% 3,12% 2,75% 2,80% HORSEMEN'S PURSES 576,015 568,087 612,638 504,061 785,269 ADW PURSES 75,886 91,215 157,188 148,208 212,366 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 7 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 7 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 7		• •	•		262,062	613,138
TOTAL TAKEOUT EFFECTIVE TAKEOUT STATE LICENSE FEES 181,230 176,811 178,840 151,748 236,764 STATE LICENSE FEES 181,230 176,811 178,840 151,748 236,764 STATE W TRACK COMMISSIONS 569,601 562,443 606,513 463,971 785,439 ADW COMMISSIONS 75,152 90,178 155,511 146,575 210,810 TOTAL COMMISSIONS 644,753 652,621 762,024 610,546 996,250 TOTAL COMMISSIONS 13,35% 3,26% 3,12% 2,75% 2,80% HORSEMEN'S PURSES 576,015 568,087 612,638 504,061 785,269 ADW PURSES 75,886 91,215 157,188 148,208 212,366 707AL PURSES 651,901 659,302 769,826 652,269 997,635 72,80%		•			84,830	219,902
EFFECTIVE TAKEOUT STATE LICENSE FEES 181,230 176,811 178,840 151,748 236,764 STATE LICENSE FEES 181,230 176,811 178,840 151,748 236,764 STATE W 1,07% 1,02% 0,92% 0,90% 0,84% TRACK COMMISSIONS 569,601 562,443 606,513 463,971 785,439 ADW COMMISSIONS 75,152 90,178 155,511 146,575 210,810 TOTAL COMMISSIONS 644,753 652,621 762,024 610,546 996,250 TRACK W 3,35% 3,26% 3,12% 2,75% 2,80% HORSEMEN'S PURSES 576,015 568,087 612,638 504,061 785,269 ADW PURSES 75,886 91,215 157,188 148,208 212,366 707AL PURSES 651,901 659,302 769,826 652,269 997,635 789% 2,80%	TOTAL TAKEOUT	3 078 325	3.504.348	3,953,700	3,422,004	5,634,575
STATE LICENSE FEES 181,230 176,811 178,840 151,748 236,764 STATE W 1.07% 1.02% 0.92% 0.90% 0.84% TRACK COMMISSIONS 569,601 562,443 606,513 463,971 785,439 ADW COMMISSIONS 75,152 90,178 155,511 146,575 210,810			•	20.32%	20,31%	
STATE LIGHT 1.07% 1.02% 0.92% 0.90% 0.84% STATE % 1.07% 1.02% 0.92% 0.90% 0.84% TRACK COMMISSIONS 569,601 562,443 606,513 463,971 785,439 ADW COMMISSIONS 75,152 90,178 155,511 146,575 210,810 TOTAL COMMISSIONS 644,753 652,621 762,024 610,546 996,250 TRACK % 3.35% 3.26% 3.12% 2.75% 2.80% HORSEMEN'S PURSES 576,015 568,087 612,638 504,061 785,269 ADW PURSES 75,886 91,215 157,188 148,208 212,366 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635				178,840	151,748	236,764
TRACK COMMISSIONS 569,601 562,443 606,513 463,971 785,439 ADW COMMISSIONS 75,152 90,178 155,511 146,575 210,810 TOTAL COMMISSIONS 644,753 652,621 762,024 610,546 996,250 TRACK % 3.35% 3.26% 3.12% 2.75% 2.80% HORSEMEN'S PURSES 576,015 568,087 612,638 504,061 785,269 ADW PURSES 75,886 91,215 157,188 148,208 212,366 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635		·		0.92%	0.90%	0.84%
ADW COMMISSIONS 75,152 90,178 155,511 146,575 210,810 TOTAL COMMISSIONS 644,753 652,621 762,024 610,546 996,250 TRACK % 3.35% 3.26% 3.12% 2.75% 2.80% HORSEMEN'S PURSES 576,015 568,087 612,638 504,061 785,269 ADW PURSES 75,886 91,215 157,188 148,208 212,366 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 700 2.80%			562,443	606,513	463,971	
ADW COMMISSIONS TOTAL COMMISSIONS TRACK % HORSEMEN'S PURSES ADW PURSES TOTAL PURSES 644,753 652,621 652,621 762,024 610,546 996,250 2.80% 3.12% 2.75% 2.80% 612,638 504,061 785,269 91,215 157,188 148,208 212,366 659,302 769,826 652,269 997,635 2.80%				155,511	146,575	210,810
TRACK % 3.35% 3.26% 3.12% 2.75% 2.80% 1.75% 1.75% 2.80% 1.75				762,024	610,546	· 996,250 —
HORSEMEN'S PURSES 576,015 568,087 612,638 504,061 785,269 ADW PURSES 75,886 91,215 157,188 148,208 212,366 TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 7 TOTAL PURSES 651,901 859,302 315% 2,80%				3.12%	. 2.75%	2.80%
ADW PURSES 75,886 91,215 157,188 148,208 212,366 - TOTAL PURSES 651,901 659,302 769,826 652,269 997,635 -				612,638	504,061	
ADVY PURSES 651,901 659,302 769,826 652,269 997,635 — — TOTAL PURSES 651,901 659,302 3,15% 3,99% 2,80%					148,208	212,366
2 TOYAL PORSES 2 90% 2.80%	•	•		· ·	652,269	997 635 —
				•	2.99%	2.80%

SAN JOAQUIN FAIR

YEAR .	2003	2004	2005	2006	2007
		•			
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		•		: '	
CAHFORNIA ATTENDANCE	86,393	83,229	82,036	72,144	77,340
ON-TRACK	45,079	45,145	45,338	39,466	40,570
OFF-TRACK	41,314	38,084	36,698	32,678	36,770
· AVERAGE DAILY ATTENDANCE	8,639	8,323	8,204	.7,214	8,593
AVERAGE DAILY ON - TRACK	4,508	.4,515	4,534	3,947	.4,508
AVERAGE DAILY OFF - TRACK	4,131	3,808	3,670	3,268	4,086
TOTAL RACE EVENTS	104	104	102	92	94
STARTS	846	797	755	632	· 714
AVERAGE STARTS PER EVENT	8.1	7.7	7.4	6.9	7.6
AVERAGE HANDLE PER START	12,873	14,173	17,641	17,183	22,207

ALAMEDA COUNTY FAIR

YEAR	2003	2004	2005	2006	2007
TOTAL RACE DAYS	11	11	11 .	٠ ١٦ .	11
- TOTAL HANDLE	34,419,955	35,782,995	38,317,137	35,624,198	39,039,011
ON-TRACK	6,134,946	6,298,354	6,905,586	5,576,048	- 6,185,717
OFF-TRACK	17,519,030	16,964,061	17,612,934	15,929,441	17,077,166
OUT-OF-STATE	8,474,107	9,513,928	9,416,580	9,879,553	10,266,872
ADW	2,291,873	3,006,652	4,382,038	4,239,157	5,509,256
LIVE	20,045,504	21,870,024	22,937,877	21,961,445	23,606,252
OUT-OF-ZONE IMPORTED	7,293,359	6,632,560	7,179,085	. 5,962,929	7,234,067
INTERSTATE IMPORTED	7,081,093	7,280,411	6,497,195	6,051,342	6,106,627
INTERNATIONAL IMPORTED	0	0	1,702,980	1,648,482	2,092,066
AVERAGE DAILY HANDLE	3,129,087	3,253,000	3,483,376	3,238,563	3,549,001
AVERAGE ON-TRACK	557,722	572,578	627,781	506,913	· 562,338
AVERAGE OFF-TRACK	1,592,639	1,542,187	1,601,176	1,448,131 ·	1,552,470
AVERAGE OUT-OF-STATE	770,373	864,903	856,053	898,141	933,352
AVERAGE ADW	208,352	273,332	398,367	. 385,378	500,841
AVERAGE LIVE	1,822,319	1,988,184	2,240,078	2,146,357	2,336,211
AVERAGE OUT-OF-ZONE IMPORTE	663,033	602,960	652,644	542,084	657,642
AVERAGE INTERSTATE IMPORTED	643,736	661,856	590,654	550,122	555,148
AVERAGE INTERNATIONAL IMPORT	0	. 0	154,816	149,862	190,188
TOTAL TAKEOUT	6,884,133	7,253,774	7,756,827	7,232,063	7,898,559
TOTAL TAKEOUT	20.00%	20.27%	20.24%	20.30%	20.23%
FFECTIVE TAKEOUT STATE LICENSE FEES	352,091	353,000	360,827	321,459	342,417
	1.02%	0,99%	. 0.94%	0.90%	0.88% .
STATE %	1,166,137	1,205,405	1,299,429	1,112,241	1,184,682
TRACK COMMISSIONS	103,886	134,984	199,872	216,559	265,183
ADW COMMISSIONS	1,270,023	1,340,389	1,499,301	1,328,800	1,449;865
TOTAL COMMISSIONS	3,69%	. 3.75%	.3.91%	3.73%	3.71%
TRACK %	1,180,660	1,221,859	1,317,666	1,125,047	1,197,423
HORSEMEN'S PURSES	• •	136,637	202,789	219,771	268,494
ADW PURSES	105,325	1,358,496	1,520,455	. 1,344,818	1,465,916-
TOTAL PURSES	1,285,985 3,74%	1,338,490	3.97%	3.78%	3.76%
HORSEMEN'S %	3.7470	3.0070	0.01 10		•

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ALAMEDA COUNTY FAIR

YEAR	2003	2004	2005	2006	. 2007
CAIIFORNIA ATTENDANCE ON-TRACK OFF-TRACK DAILY ATTENDANCE AVERAGE DAILY ON - TRACK AVERAGE DAILY OFF - TRACK	83,850	97,447	103,892	91,802	91,952
	33,926	48,112	57,262	48,343	48,870
	49,924	49,335	46,630	43,459	43,082
	7,623	8,859	9,445	8,346	8,359
	3,084	4,374	5,206	4,395	4,443
	4,539	4,485	4,239	3,951	3,917
TOTAL RACE EVENTS	120	120	120	120	121
STARTS	927	916	896	848	868
AVERAGE STARTS PER EVENT	7.7	7.6	7.5	7.1	7.2
AVERAGE HANDLE PER START	21,624	23,876	25,600	25,898	27,196

WINE COUNTRY RACING

YEAR	2006	2007
TOTAL RACE DAYS	23	23
— TOTAL HANDLE	70,954,806	71,881,693 -
ON-TRACK	7,787,240	7,326,924
OFF-TRACK	33,332,553	32,393,559
OUT-OF-STATE	21,610,102	22,663,989
ADW	8,224,911	9,497,221
LìVE	44,570,693	45,754,634
OUT-OF-ZONE	12,770,539	11,994,791
INTERSTATE IMPORTED	10,615,982	10,308,697
INTERNATIONAL IMPORTED	2,997,592	3,823,571
AVERAGE DAILY HANDLE	3,084,992	3,125,291
AVERAGE DAILY ON-TRACK	338,576	318,562
AVERAGE DAILY OFF-TRACK	1,449,241	1,408,416
AVERAGE DAILY OUT-OF-STATE	939,570	985,391
AVERAGE DAILY ADW	357,605	412,923
AVERAGE DAILY LIVE	1,937,856	1,989,332
AVG. DAILY OUT-OF-ZONE IMPORTED	555,241	521,513
AVG. DAILY INTERSTATE IMPORTED	461,564	448,204
AVG. INTERNATIONAL IMPORTED	130,330	166,242
	14,467,212	14.736.126
TOTAL TAKEOUT	20.39%	20.50%
EFFECTIVE TAKEOUT	619.212	601,002
STATE LICENSE FEES	0.87%	0.84%
STATE %	2,146,406	2,081,614-
TRACK COMMISSIONS	385,055	444.410
ADW COMMISSIONS	.2,531,461	2,526,024 —
- TOTAL COMMISSIONS	3.57%	3.51%
TRACK %	2,159,252	2,093,241
HORSEMEN'S PURSES	387,967	448,597
ADW PURSES	2,547,219	2,541,838
TOTAL PURSES HORSEMEN'S %	3.59%	3.54%

WINE COUNTRY RACING

YEAR	2006	2007
	•	•
CAHFORNIA ATTENDANCE ON-TRACK	160,227 77,660 82,567	144,807 70,613 74,194
OFF-TRACK DAILY ATTENDANCE AVERAGE DAILY ON - TRACK AVERAGE DAILY OFF - TRACK	6,966 3,377 3,590	6,296 3,070 3,226
TOTAL RACE EVENTS TOTAL RUNNERS AVERAGE RUNNERS PER EVENT AVERAGE HANDLE PER START	257 1,872 7.3 23,809	243 1,861 7.7 24,586

DEL MAR THOROUGHBRED CLUB

YEAR	2003	2004	2005	` 2006	2007
TOTAL RACE DAYS	43	43 .	43	43	43
TOTAL HANDLE	510,968,915	521,113,7 4 5	546,971,289	511,215,853	555,050,004
ON-TRACK	102,961,640	102,242,996	108,907,840	100,685,048	104,800,660
OFF-TRACK	163,303,386	156,275,504	153,435,395	142,506,515	142,018,812
OUT-OF-STATE	206,549,861	213,128,960	219,543,395	205,406,734	234,599,938
ADW	38,154,028	49,466,286	65,084,660	62,617,556	73,630,594
LIVE	425,274,411	439,615,212	464,253,682	431,523,299	476,608,230
OUT-OF-ZONE IMPORTED	37,152,703	34,190,989	31,488,617	30,933,530	. 27,639,697
INTERSTATE IMPORTED	48,223,773	47,307,544	43,587,871	41,153,304	41,840,125
INTERNATIONAL IMPORTED	318,027	• 0	7,641,119	7,605,719	8,961,953
AVERAGE DAILY HANDLE	11,882,998	12,118,924	12,720,263	11,888,741	12,908,140
AVERAGE ON-TRACK	2,394,457	2,377,744	2,532,740	2,341,513	2,437,225
AVERAGE OFF-TRACK	3,797,753	3,634,314	3,568,265	3,314,105	3,302,763
AVERAGE OUT-OF-STATE	4,803,485	4,956,487	5,105,660	4,776,901	5,455,813
AVERAGE ADW	887,303	1,150,379	1,513,597	1,456,222	1,712,339
AVERAGE LIVE	9,897,499	10,223,610	10,974,298	10,212,303	11,292,330
AVERAGE OUT-OF-ZONE IMPORTED	864,016	795,139	732,293	719,384	642,784
AVERAGE INTERSTATE IMPORTED	1,121,483	1,100,175	1,013,671	957,054	973,026
AVERAGE INTERNATIONAL IMPORTED	7,396	0	177,700	. 176,877	208,418
TOTAL TAKEOUT	96,899,391	102,211,988	107,017,562	100,196,471	108,963,493
EFFECTIVE TAKEOUT .	18.96%	19.61%	19.57%	19.60%	19.63%
STATE LICENSE FEES	6,284,789	6,230,514	6,170,609	5,736,023	5,876,286
STATE %	1.23%	1.20%	1.13% ·	1.12%	1.06%
TRACK COMMISSIONS	19,395,550	19,483,346	19,919,590	17,291,141	19,270,659
ADW COMMISSIONS	1,639,819	2,118,562	2,787,835	2,822,669	3,053,837
TOTAL COMMISSIONS	21,035,369	21,601,908	22,707,426	20,113,810	22,324,496
TRACK %	4.12%	4.15%	4.15%	3.93%	4.02%
HORSEMEN'S PURSES	19,099,761	19,219,732	19,648,143	18,221,899	18,939,768
ADW PURSES	1,609,388	2,083,484	2,745,893	2,780,261	3,008,650
TOTAL PURSES	20,709,150	21,303,216	22,394,036	21,002,160	21,948,417
HORSEMEN'S %	4.05%	4.09%	4.09%	4.11%	3.95%

						•	
4-1	CAIIFURNIA ATTENDANCE	1,268,228	1,234,763	1,185,297	1,118,896	1,120,764	•
Ξ	ON-TRACK	725,922	733,237	731,287	700,192	718,511	
Page	OFF-TRACK	542,306	499,526	454,010	418,704	402,253	
<u>ت</u>	DAILY ATTENDANCE	29,494	28,669	27,565	26,021	26,064	
	AVERAGE DAILY ON - TRACK	16,882	17,052	17,007	16,284	16,710	
	AVERAGE DAILY OFF - TRACK	12,612	11,617	10.558	9,737	9,355	
	TOTAL RACE EVENTS	372	371	372	371	371	
	TOTAL RUNNERS	3,048	3,064	3,128	3,139	3,213	
	AVERAGE RUNNERS PER EVENT	8.2	8.3	8.4	8.5	8.7	•
	AVERAGE HANDLE PER RUNNER	139,526	143,478	148,419	137,472	148,337	

HUMBOLDT COUNTY FAIR

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, O ∴ YEAR	·	2003	2004	2005	2006	2007
Page TOT	AL RACE DAYS	10	10	10	10	10
	AL HANDLE	2,369,492	2,787,149	3,080,934	2,959,549	3,535,699 -
	RACK	731,046	699,081	775,170	. 727,308	785,505
•	TRACK	1,163,479	1,264,637	1,200,644	1,015,848	1,062,530
· ·	OF-STATE	65,262	91,763	182,915	286,480	370,914
ADW.	•	409,705	731,669	922,205	929,913	1,316,750
LIVE		2,369,492	2,787,149	3,080,934	2,959,549	3,535,699
	OF-ZONE IMPORTED	2,009,492	2,707,770	0	0	0
	RSTATE IMPORTED	0	o o	0	0 .	0
	RNATIONAL IMPORTED	õ	Ō	0	0	0
A1 4E5	RAGE DAILY HANDLE	236,949	278,715	308,093	- 295,955	353,570
	RAGE DAILY ON-TRACK	73,105	69,908	77,517	72,731	78,551
		116,348	126,464	120,064	101,585	106,253
	RAGE DAILY OFF-TRACK	6,528	9,176	18,292	28,648	37,091
	RAGE DAILY OUT-OF-STATE RAGE ADW	40,971	73,167	92,220	92,991	131,675
	RAGE ADW	236,949	278,715	308,093	295,955	353,570
	OUT-OF-ZONE IMPORTED	230,848	2,0,7,10	0	0	. 0
	INTERSTATE IMPORTED	0	ņ	0	0	0
	INTERNATIONAL IMPORTED	Ŏ	. 0	0	0	0 .
TOTA	AL TAKEOUT	479,314	566.834	626,069	599,750	705,465
	ECTIVE TAKEOUT	20.23%	20.34%	20.32%	20,26%	19.95%
	TE LICENSE FEES	26,769	28,050	28,682	25,764	27,840
STAT		1.13%	1.01%	0.93%	0.87%	0.79%
	CK COMMISSIONS	115,380	118,212	122,852	112,792	119,063
	COMMISSIONS	20,179	34,561	43,675	48,837	62,997
	AL COMMISSIONS	135,559	152,773	166,527	161,629	. 182,061 —
	CK %	5,72%	5.48%	5.41%	5.46%	5.15%
	SEMEN'S PURSES	119,605	122,188	127,540	117,310	124,006
	PURSES	21,083	35,780	45,104	50,668	65,505
	AL PURSES	140,688	157,968	172,644	167,977	189,512 —
•	SEMEN'S %	5:94%	5.67%	5,60%	5.68%	5.36%

HUMBOLDT COUNTY FAIR

YEAR	2003 .	2004	2005	2006	2007
CAIIFORNIA ATTENDANCE ON-TRACK OFF-TRACK DAILY ATTENDANCE AVERAGE DAILY ON - TRACK AVERAGE DAILY OFF - TRACK	58,433	52,587	53,112	50,829	50,643
	22,442	21,759	22,811	21,975	22,964
	35,991	30,828	30,301	28,854	27,679
	5,843	5,259	5,311	5,083	5,064
	2,244	2,176	2,281	2,198	2,296
	3,599	3,083	3,030	2,885	2,768
TOTAL RACE EVENTS	71	73	75	77	75
TOTAL RUNNERS	416	421	483	484	506
AVERAGE RUNNERS PER EVENT	5.9	5.8	6.4	6.3	6.7
AVERAGE HANDLE PER START	5,696	6,620	6,379	6,115	6,988

SAN MATEO COUNTY FAIR

9			•			
,	YEAR	2003	2004	2005	2006	2007
Page	TOTAL RACE DAYS	12	12	12	. 12	. 11
	TOTAL MANDIE	33,095,531	31,429,897	35,073,812	32,980,437	28,229,727 —
	TOTAL HANDLE	7,160,665	6,616,631	6,973,546	6,436,307	5,430,099
	ON-TRACK	13,989,697	12,662,765	14,743,259	12,668,775	10,991,809
	OFF-TRACK		9,602,634	9,851,395	10,421,845	8,353,997
	OUT-OF-STATE	10,296,174	2,547,867	3,505,612	3,453,511	3,453,822
	ADW	1,648,996	17,822,238	19,233,174	19,057,608	15,880,149
	LIVE	18,984,046	6,909,926	7,952,233	6,922,768	6,006,826
	OUT-OF-ZONE IMPORTED	7,555,523	6,697,733	6,485,633	5,614,615	4,943,287
	INTERSTATE IMPORTED	6,555,963	0'0a\'\22	1,402,772	1,385,446	1,399,464
	INTERNATIONAL IMPORTED	0	U	1,402,772	. 1,000,	•
	• •		0.040.450	2,922,818	2,748,370	2,566,339
	AVERAGE DAILY HANDLE	2,757,961	2,619,158	581,129	536,359	493,645
	AVERAGE DAILY ON-TRACK	596,722	551,386	1,228,605	1,055,731	999,255
	AVERAGE DAILY OFF-TRACK	1,165,808	1,055,230	820,950·	868,487	759,454
	AVERAGE DAILY OUT-OF-STATE	858,015	800,220	292,134	287,793	313,984
	AVERAGE DAILY ADW	137,416	212,322	292,134 1,602,764	1,588,134	1,443,650
	· AVERAGE DAILY LIVE	1,582,004	1,485,186	. ,	576,897	546,075
	AVG. DAILY OUT-OF-ZONE IMPORTE	629,627	575,827	662,686	· ·	449,390
	AVG. DAILY INTERSTATE IMPORTED	546,330	558,144	540,469	467,885	127,224
	AVG DAILY INTERNATIONAL IMPORTI	0	0	116,898	115,454	(21,227
	TOTAL TAKEOUT	6,355,874	6,409,255	7,168,798	6,758,863	5,781,751 .
	EFFECTIVE TAKEOUT	19.20%	20.39%	20,44%	20.49%	20.48%
	STATE LICENSE FEES	233,949	204,161	230,433	203,190	161,171
	STATE %	0.71%	0.65%	0.66%	0.62%	0.57%
	TRACK COMMISSIONS	1,155,665	1,054,551	1,158,909	1,054,130	884,360
	ADW COMMISSIONS	82,106	113,891	164,036	174;010	157,892
	- TOTAL COMMISSIONS	1.237.771	1,168,442	1,322,944	1,228,140	1,042,252
	TRACK %	3.49%	3,36%	3.30%	3.20%	3.13%
	HORSEMEN'S PURSES	1,165,836	1,061,645	1,164,261	1,059,757	887,929
	ADW PURSES	82,684	114,906	165,216	174,825	158,795
	TOTAL PURSES	1,248,519	1,176,551	1,329,477	1,234,582	1,048,724 —
		3.52%	3,38%	3.32%	3.21%	3.15%
	HORSEMEN'S %	3.32 70	V.45 /4			

SAN MATEO COUNTY FAIR

YEAR	2003	2004 ·	2005	2006	2007
CALIFORNIA ATTENDANCE ON-TRACK OFF-TRACK AVERAGE DAILY ATTENDANCE AVERAGE DAILY ON - TRACK AVERAGE DAILY OFF - TRACK	71,453	61,286	64,845	62,676	51,964
	30,836	25,818	25,428	27,310	22,181
	40,617	35,468	39,417	35,366	29,783
	5,954	5,107	5,404	5,223	4,724
	2,570	2,152	2,119	2,276	2,016
	3,385	2,956	3,285	2,947	2,708
TOTAL RACE EVENTS TOTAL RUNNERS AVERAGE STARTS PER EVENT AVERAGE HANDLE PER START	112	101	113	111	93
	760	670	800	761	597
	6.8	6.8	7.1	6.9	6.4
	24,979	26,600	24,041	25,043	26,600

FRESNO FAIR

		•	•		
YEAR	2003	2004	2005	2006 ·	2007
TOTAL RACE DAYS	, 11	10	. 11	11 ,	11
- TOTAL HANDLE	7,122,973	6,840,268	8,104,725	9,364,097	9,251,137
ON-TRACK	3,313,016	3,117,712	3,442,261	3,476,203	3,169,221
OFF-TRACK	2,266,360	2,023,142	2,183,595	2,268,316	2,084,257
OUT-OF-STATE	645,210	675,873	1,270,851	1,763,598	1,949,618
ADW	898,388	1,023,541	1,208,018	1,855,981	2,048,041
LIVE	7,122,973	6,840,268	8,104,725	9,364,097	9,251,137
OUT-OF-ZONE IMPORTED	0	0	. 0	• 0 .	0-
INTERSTATE IMPORTED	0	G	. 0	Ó	. 0
AVERAGE DAILY HANDLE	647,543	684,027	736,793	851,282	841,012
AVERAGE ON-TRACK	301,183	311,771	312,933	316,018	288,111
AVERAGE OFF-TRACK	206,033	202,314	198,509	206,211	189,478
AVERAGE OUT-OF-STATE	58,655	67,587	115,532	160,327	177,238
AVERAGE ADW	89,839	102,354	120,802	185,598	204,804
AVERAGE LIVE	647,543	684,027	736,793	851,282	. 841,012
AVERAGE OUT-OF-ZONE IMPORTED	0	0	0	0	ð
AVERAGE INTERSTATE IMPORTED	. 0	0	0	0	. 0
TOTAL TAKEOUT	1,261,192	1,429,489	1,656,646	1,898,916	1,883,453
EFFECTIVE TAKEOUT	17.71%	20.90%	20.44%	20.28%	20.36%
STATE LICENSE FEES	80,181	74,770	83,664	86,967	80,596
STATE %	1.13%	1.09%	1.03%	0.93%	0.87%
TRACK COMMISSIONS	391,003	365,845	409,846	421,450	390,807
ADW COMMISSIONS	40,546	54,051	56,441	92,318	93,414
- TOTAL COMMISSIONS	431,549	419,896	486,287	513,767	484,221-
TRACK %	6.41%	6.50%	6.09%	5.80%	5.53%
HORSEMEN'S PURSES	414,005	387,669	433,732	445,680	412,536
ADW PURSES	42,755	57,023	59,610	97,722	98,874
→ TOTAL PURSES	456,760	444,692	493,342	543,403	511,410 —
HORSEMEN'S %	6.41%	6.50%	6.09%	5.80%	5.53%

FRESNO FAIR

YEAR	2003	2004	2005	2006	2007
CAliFORNIA ATTENDANCE	110,934	98,984	113,914	122,317	116,049
ON-TRACK	73.301	69,412	81,823	89,434	86,498
OFF-TRACK	37,633	29.572	32,091	32,883	29,551
AVERAGE DAILY ATTENDANCE	10,085	9,898	10,356	11,120	10,550
AVERAGE DAILY ON - TRACK	6,664	6,941	7,438	8,130	7,863
AVERAGE DAILY OFF - TRACK	3,421	2,957	2,917	2,989	2,686
TOTAL RACE EVENTS	. 101	91	99	100	99
TOTAL RUNNERS	762	747	702	798	758
AVERAGE RUNNERS PER EVENT	7.5	8.2	7.1	8.0	7.7
AVERAGE HANDLE PER START	9.348	9,157	11,545	11,734	12,205

AB 765 EXCERPTS

BILL NUMBER: AB 765 CHAPTERED

BILL TEXT

CHAPTER 613

FILED WITH SECRETARY OF STATE OCTOBER 13, 2007

APPROVED BY GOVERNOR OCTOBER 13, 2007

PASSED THE SENATE SEPTEMBER 11, 2007

PASSED THE ASSEMBLY SEPTEMBER 12, 2007

AMENDED IN SENATE SEPTEMBER 7, 2007

AMENDED IN SENATE AUGUST 28, 2007

AMENDED IN ASSEMBLY JUNE 4, 2007

AMENDED IN ASSEMBLY MAY 23, 2007

AMENDED IN ASSEMBLY APRIL 11, 2007

INTRODUCED BY Assembly Member Evans

(Coauthors: Assembly Members Ma, Plescia, Portantino, Price, and Torrico)

(Coauthors: Senators Denham, Florez, Negrete McLeod, Wyland, and Yee)

FEBRUARY 22, 2007

An act to amend Section 19605.72 of, to amend and repeal Sections 19411, 19590, and 19595 of, and to add Sections 19601.4 and 19604 to, the Business and Professions Code, relating to horse racing, and making an appropriation therefor.

LEGISLATIVE COUNSEL'S DIGEST

AB 765, Evans. Horse racing.

Existing law requires fairs and racing associations to pay a certain percentage of the handle from races to the state as license fees, and to pay other portions of the handle out for other purposes, as specified.

This bill would authorize certain fairs or associations, or combined entities, to contribute 1% of the total amount handled daily in conventional and exotic pools for maintenance and improvements at a fair's racetrack inclosure, for those fairs that contribute. The money raised would be deposited into the Inclosure Facilities Improvement Fund, which would be created as a special fund in the State Treasury, and that money would be available upon appropriation by the Legislature in the annual Budget Act. The bill would direct the Secretary of Food and Agriculture to appoint a committee to advise on the administration of the funds raised pursuant to the

provisions of the bill, and would require the secretary to report any allocations made pursuant to those provisions of the bill, as specified....

... Under existing law, revenues distributed to the state as license fees from horse racing are required to be deposited in the Fair and Exposition Fund and are continuously appropriated to the Department of Food and Agriculture for various regulatory and general governmental purposes.

Because this bill would revise the amount of money deposited into, and distributed from, that fund, it would make an appropriation.

Appropriation: yes.

- ... 19601.4. (a) Notwithstanding any other provision of law, a fair, combination of fairs, or an association conducting racing at a fair, may, after approval from the board, deduct an additional 1 percent from the total amount handled daily in its conventional and exotic pools. The additional 1 percent shall be deposited into the Inclosure Facilities Improvement Fund, which is hereby created as a special fund in the State Treasury, the moneys of which are available upon appropriation by the Legislature in the annual Budget Act. Any moneys deducted from the handle pursuant to this section shall be used solely for the purpose of facilities maintenance and improvements at a fair's racetrack inclosure for those fairs that contribute to, or for those fairs where an association conducting racing at that fair contributes to, the Inclosure Facilities Improvement Fund.
- (b) The secretary shall appoint a committee of not more than five and no fewer than three individuals with expertise in financing, constructing, and managing horse racing facilities, to advise in the administration of the funds. The secretary shall have oversight over the committee. The secretary shall adhere to the same oversight responsibilities as outlined in Section 19620 when administering the funds contributed and disbursed pursuant to this section.
- (c) The secretary shall include in the annual expenditure plan required pursuant to Section 19621 any allocations made pursuant to this section.
- (d) For purposes of this section, "secretary" means the Secretary of Food and Agriculture.



1776 Tribute Road, Suite 205 Sacramento, CA 95815 Office: 916.927.7223 Fax: 916.263.3341 www.calfairs.com

May 5, 2008

The Honorable Richard Shapiro, Chairman California Horse Racing Board 1010 Hurley Way, Suite 300 Sacramento, CA 95825

Dear Chairman Shapiro:

AB 765, introduced by Assembly Member Noreen Evans in the 2007 legislative session and signed by Governor Schwarzenegger, authorized Fairs to contribute 1% of the total amount handled daily in conventional and exotic pools into the Inclosure Facilities Improvement Fund, held at the California Department of Food and Agriculture. The purpose of the fund is to pool money from racing Fairs for the improvement of Fair racing facilities. The bill (now B&P Code 19601.4) requires that a Fair notify the California Horse Racing Board of its decision to utilize this program.

The Fairs listed on the attached page indicate their Fairs' participation in this program and will include this letter in their respective license applications.

Thank you for your consideration. Please contact me if you have any questions.

Respectfully submitted,

Christopher Korby Executive Director

Cc: Kirk Breed, California Horse Racing Board
Assembly Member Noreen Evans
Cynthia Bryant, Office of Governor Schwarzenegger
Michael Treacy, California Department of Food and Agriculture

FAIRS SIGNING LETTER TO CALIFORNIA HORSE RACING BOARD IN SUPPORT OF IMPLEMENTING AB 765 (EVANS)

X	
ALAMEDA COUNTY FAIR	
RICK PICKERING	
V	
X	
FRESNO DISTRICT FAIR	
JOHN ALKIRE	
Χ	
HUMBOLDT COUNTY FAIR	
STUART TITUS	
X	
SAN JOAQUIN FAIR	
FORREST WHITE	
V	
XCAN MATERO COUNTY FAIR	
SAN MATEO COUNTY FAIR	
CHRIS CARPENTER	
X	
SOLANO COUNTY FAIR	
JOE BARKETT	
JOH DIMMELL	
**	
X	
SONOMA COUNTY FAIR	
TAWNY TESCONI	

PRESENTATION TO CALIFORNIA HORSE RACING BOARD IMPLEMENTATION OF AB 765

Due to the current economic climate facing the racing industry, particularly the increasing value of real estate under existing privately-owned tracks, we believe that the future of racing in California will increasingly move to publicly-owned facilities at Fairgrounds. In order for us to prepare for this future, Fairs need to invest significant resources to upgrade current facilities. Unfortunately, no one Fair can accomplish this task on its own. Implementation of AB 765 will allow those Fairs that choose to participate to increase the take out from horse racing by one percent. This money will be placed in a fund at the Department of Food and Agriculture and will be distributed for projects that will improve racing in California.

The announced closure of Bay Meadows at the end of 2008, accelerates the need to improve California's fair racetracks. Fair racing facilities are in need of maintenance and improvement to their facilities in order to provide a high quality product for its racing fans and participants.

Fairs which conduct racing in California have invested in the improvement of its facilities. However, time has proven that no one fair can adequately raise the money necessary to replace, build, or maintain the facilities needed for a state of the art race meet. Implementation of AB 765 will improve racing at California's fairs and improve California racing by upgrading fair tracks in California so that they can host prominent races and entertain today's horseracing enthusiasts.

AB 765, sponsored by Assembly Member Noreen Evans and signed by Governor Schwarzenegger in 2007, provides that a fair, combination of fairs, or an association conducting racing at a fair, may, with California Horse Racing Board (CHRB) approval, deduct an additional 1% from its handle to be used for maintenance and improvements at a fair's racetrack inclosure. Specifically, this bill, as chaptered in Business and Professions Code Section, 19601.4, provides that:

- The additional deduction on its conventional and exotic wagers shall be deposited in the Inclosure Facilities Improvement Account created for this purpose at the Department of Food and Agriculture.
- 2. Funds derived pursuant to this section shall be used solely for the purpose of facilities maintenance and improvements at a fair's racetrack inclosure.
- 3. The Secretary of the California Department Food and Agriculture (CDFA) shall appoint a committee of 3-to-5 individuals with expertise in financing, constructing, and managing horse racing facilities to advise in the administration of the funds. The Secretary shall have oversight over the committee.
- 4. The Secretary shall include in the annual expenditure plan any allocations made pursuant to B&P Section 19601.4.

According to its author, the purpose of AB 765 was to allow racing fairs in California, which choose to participate, to increase the takeout on live wagers by 1%. The revenue generated from this action will be held by CDFA and will be strategically distributed to fairs who conduct live racing in California for capital improvements.

We urge the Board to authorize its implementation.

California Authority of Racing Fairs Equipment Replacement Fund

					% of Actual								
	Fa	acility Inventory			Facility	2	5% Value of	3	33% Value of	5	50% Value of	6	66% Value of
		12/31/2007	Mor	ney on Account	Inventory		Inventory		Inventory		Inventory		Inventory
Anderson	\$	79,288.07	\$	45,890.00	58%	\$	19,822.02	\$	26,165.06	\$	39,644.04	\$	52,330.13
Bakersfield	\$	76,311.27	\$	14,774.00	19%	\$	19,077.82	\$	25,182.72	\$	38,155.64	\$	50,365.44
Cal Expo	\$	357,248.80	\$	-	0%	\$	89,312.20	\$	117,892.10	\$	178,624.40	\$	235,784.21
Del Mar	\$	429,973.11	\$	-	0%	\$	107,493.28	\$	141,891.13	\$	214,986.56	\$	283,782.25
Eureka	\$	65,235.18	\$	44,209.00	68%	\$	16,308.80	\$	21,527.61	\$	32,617.59	\$	43,055.22
Fresno	\$	216,191.51	\$	42,631.00	20%	\$	54,047.88	\$	71,343.20	\$	108,095.76	\$	142,686.40
Indio	\$	167,636.98	\$	128,408.00	77%	\$	41,909.25	\$	55,320.20	\$	83,818.49	\$	110,640.41
Lancaster	\$	219,601.03	\$	110,000.00	50%	\$	54,900.26	\$	72,468.34	\$	109,800.52	\$	144,936.68
Monterey	\$	174,904.94	\$	33,770.00	19%	\$	43,726.24	\$	57,718.63	\$	87,452.47	\$	115,437.26
National Orange Show	\$	440,991.62	\$	185,202.00	42%	\$	110,247.91	\$	145,527.23	\$	220,495.81	\$	291,054.47
Perris	\$	299,396.85	\$	212,812.00	71%	\$	74,849.21	\$	98,800.96	\$	149,698.43	\$	197,601.92
Pleasanton	\$	342,721.93	\$	207,786.00	61%	\$	85,680.48	\$	113,098.24	\$	171,360.97	\$	226,196.47
Santa Barbara	\$	153,419.46	\$	107,924.00	70%	\$	38,354.87	\$	50,628.42	\$	76,709.73	\$	101,256.84
Santa Maria	\$	160,798.63	\$	106,804.00	66%	\$	40,199.66	\$	53,063.55	\$	80,399.32	\$	106,127.10
Santa Rosa	\$	309,969.85	\$	142,735.00	46%	\$	77,492.46	\$	102,290.05	\$	154,984.93	\$	204,580.10
Stockton	\$	305,205.91	\$	238,370.00	78%	\$	76,301.48	\$	100,717.95	\$	152,602.96	\$	201,435.90
Tulare	\$	85,006.07	\$	36,890.00	43%	\$	21,251.52	\$	28,052.00	\$	42,503.04	\$	56,104.01
Turlock	\$	224,243.38	\$	96,971.00	43%	\$	56,060.85	\$	74,000.32	\$	112,121.69	\$	148,000.63
Vallejo	\$	190,725.98	\$	43,904.00	23%	\$	47,681.50	\$	62,939.57	\$	95,362.99	\$	125,879.15
Ventura	\$	368,906.84	\$	260,332.00	71%	\$	92,226.71	\$	121,739.26	\$	184,453.42	\$	243,478.51
Victorville	\$	119,617.59	\$	17,754.00	15%	\$	29,904.40	\$	39,473.80	\$	8,877.00	\$	78,947.61
Total Inventory	\$	4,787,395.00	\$ 2	2,077,166.00	43%	\$ 1	1,196,848.75	\$	1,579,840.35	\$ 2	2,342,765.71	\$ 3	3,159,680.70

Christopher Korby

From:

"Richard B. Shapiro" < richard@wincorealestate.com>

To:

"Craig Fravel" < Craig@dmtc.com>; < LibertyRDStables@aol.com>;

<johnharris@harrisfarms.com>; <fon.charles@santaanita.com>; "Drew Couto (E-mail)" <drew@deposet.com>;
"Chillingworth, Sherwood" <Sherwood.Chillingworth@santaanita.com>; "PMEG

<korby@calfairs.net>; <eallred@losalamitos.com>;

<cgconsultinginc@yahoo.com>

Sent: Subject: August 12, 2008 4:55 PM Future of California Racing

As we all know, all segments of horse racing in California will be significantly impacted over the next few years due to a variety of circumstances. It appears that now is the time for the industry to identify its goals and objectives as we move forward. Unlike years past, the industry as a whole, not the individual stakeholders and participants, have to define what we want racing to be generally given the challenges we all face.

With this spirit in mind, I have had a series of informal discussions with some, and believe that we are all well served to sit face to face and try to begin to develop a strategic plan of how we can cooperatively and collectively move the industry forward. Towards this end, Jack Liebau will circulate to all of you a white paper that is intended to serve as a "thought provoker" in advance of our all getting together. You should be prepared to add, comment and share your views as well.

I would like for us to meet on August 22nd, at Del Mar at 10:00am. I am sure we will be able to find a suitable meeting place.

Lastly, my only desire in having this meeting is for us all to work together. We all have so much invested, be it financially, emotionally, or otherwise, it is time we all found a way to put forth an agenda of change and needs that can set us on a better course.

Please RSVP your willingness to attend this meeting. The number of invitees has purposely been limited in numbers as hopefully a smaller working group can make progress.

Regards to all. RBS

Richard B. Shapiro
Winco Real Estate Services
5000 No. Parkway Calabasas
Suite 210
Calabasas, California 91302
818-227-5555 (ph)
818-227-5550 (fax)
richard@wincorealestate.com
www.wincorealestate.com

California Authority of Racing Fairs Agency Income Statement July 31, 2008

	2006	2007	2008	2008	2008	2008
	Year End	Year End	YTD	Budget	Variance	% Budget
Revenue:						
Other Revenue	9,233	13,560	964	500	464	193%
Interest Income	48,441	92,352	19,107	50,000	(30,893)	38%
Member Dues	261,477	257,268	218,203	257,276	(39,073)	85%
CARF South Programs Admin Fee	39,146	34,731	15,597	34,425	(18,828)	45%
CARF Projects Admin Fee	126,364	158,277	13,128	195,000	(181,872)	7%
CARF Live Racing Admin Fee	132,433	155,333	76,635	143,958	(67,323)	53%
Total Revenue	617,094	711,520	343,634	681,159	(337,525)	50%
Expenses:						
Salaries	204,210	207,576	116,106	286,912	170,806	40%
Employee Benefits	21,363	16,639	14,622	30,000	15,378	49%
Post Retirement Benefits	27,118	31,122	18,429	35,000	16,571	53%
Payroll Taxes	11,471	9,960	7,009	13,500	6,491	52%
Accounting Costs	16,965	16,270	9,566	16,250	6,684	59%
Advertising Expense	800	0	0	0	0	0%
Audit Services	4,815	5,875	5,640	5,875	235	96%
Automobile Expense	0	3,788	2,500	3,000	500	83%
Contracted Services	1,198	2,214	472	3,000	2,528	16%
Depreciation	16,682	13,195	2,034	13,000	10,966	16%
Dues & Subscriptions	30,475	29,509	10,918	31,000	20,082	35%
Insurance Expense	37,763	38,824	23,378	38,151	14,773	61%
Legal Expenses	6,620	5,575	1,740	10,000	8,260	17%
Legislative Expenses	49,888	56,089	32,592	60,000	27,408	54%
Meetings Expense	6,861	3,420	2,359	6,000	3,641	39%
Misc. Bank Fees	29	404	155	1,000	845	16%
Office Supplies	17,074	15,953	12,311	15,000	2,689	82%
Postage & Shipping	3,570	4,168	2,731	4,000	1,269	68%
Rent (Tribute Road)	35,777	35,770	20,866	35,770	14,904	58%
Repairs & Maintenance	370	359	0	1,000	1,000	0%
Telephone Expense	10,660	10,921	4,242	11,000	6,758	39%
Training	0	0	0	2,500	2,500	0%
Travel Expense	24,886	27,308	12,921	27,500	14,579	47%
Total Expenses	528,593	534,936	300,592	649,458	348,866	46%
Agency Income (Loss)	88,500	176,584	43,042	31,701	11,341	
Southern Program Income (Loss)	14,398	16,026	7,806	2,475	5,331	
Total Balance Sheet Net Income (Loss)	102,899	192,610	50,848	34,176	16,672	

California Authority of Racing Fairs Southern Region Income Statement July 31, 2008

	2006	2007	2008	2008	2008	2008
	Year End	Year End	YTD	Budget	Variance	% Budget
Program Revenue:						
Program Sales	493,939	463,076	241,301	459,000	(217,699)	53%
Other Revenue	0	0	0	0	0	0%
Royalties/Fees Due Host	(440,394)	(411,359)	(217,800)	(417,000)	199,200	52%
Total Revenue	53,545	51,718	23,501	42,000	(18,499)	56%
Expenses: Legal Expenses Meetings Expense Misc Exp.(Storage) Postage & Shipping Telephone Expense	0 0 0 0	0 539 0 0	0 98 0 0	2,500 1,000 1,000 100 500	2,500 902 1,000 100 500	0% 10% 0% 0%
Travel Expense	0	422	0	0	0	0%
Total Expenses	0	961	98	5,100	5,002	2%
Operating Income (Loss)	53,545	50,757	23,403	36,900	(13,497)	63%
CARF Admin Fee Rebate	39,146	34,731	15,597	34,425	18,828	45%
Income (Loss)	14,398	16,026	7,806	2,475	5,331	315%

California Authority of Racing Fairs Project Management Income Statement July 31, 2008

	2006 Year End	2007 Year End	2008 YTD	2008 Budget	2008 Variance	2008 % Budget
Revenue:						
CARF Admin Fee	126,419	158,277	13,128	195,000	(181,872)	7%
Project Management	76,158	79,648	43,323	78,522	(35,199)	55%
Total Revenue	202,578	237,925	56,451	273,522	(217,071)	21%
Expenses:						
Salaries Expense	56,190	58,942	30,086	54,172	24,086	56%
Employee Benefits	6,595	7,510	4,678	8,000	3,322	58%
Payroll Taxes	3,065	3,060	1,562	3,000	1,438	52%
Accounting Costs	6,780	6,500	3,792	6,500	2,708	58%
Audit Services	1,870	2,350	2,256	2,350	94	96%
Automobile Expense	0	0	0	1,000	1,000	0%
Contracted Services	0	0	0	1,000	1,000	0%
Telephone Expense	1,015	647	392	1,500	1,108	26%
Travel Expense	144	85	0	500	500	0%
Misc. Storage	555	555	558	500	(58)	112%
Total Expenses	76,214	79,648	43,323	78,522	35,199	55%
CARF Admin Fee	126,364	158,277	13,128	195,000	181,872	7%

California Authority of Racing Fairs Live Racing Income Statement July 31, 2008

Paper Pape		2006	2007	2008	2008	2008	2008
Change Fund Admin Fee 42,690 53,293 20,092 40,000 (19,008) 50% Racing Fairs Admin Fee 22,000 22,000 22,000 22,000 22,000 0 100% NCOTWINC Reimbursement 29,000 29,000 29,000 29,000 29,000 0 100% Advertising Revenue 3,425 4,827 0 4,000 44,000 0.0% Advertising Revenue 3,425 4,827 0 4,000 44,000 0.0% Advertising Revenue 3,425 4,827 0 4,000 4,000 0.0% Advertising Revenue 3,425 4,827 0 4,000 4,000 0.0% Advertising Revenue 3,425 4,827 0 4,000 4,000 0.0% Advertising Revenue 3,250 35,500 21,745 35,000 31,255 62% 20,000 20	_	Year End	Year End	YTD	Budget	Variance	% Budget
Racing Fairs Admin Fee 67,743 80,040 34,543 81,958 (47,415) 42% Supplemental Purses Admin Fee 22,000 22,000 22,000 20,000 0 100% NCOTWINC Reimbursement 29,000 29,000 29,000 29,000 29,000 43% Advertising Revenue 32,025 4,827 0 4,000 (4,000) 0% Total 1,124,744 1,309,208 561,866 1,20,478 674,865 45% Expenses: Salaries 137,045 138,623 86,484 120,448 33,964 72% Employee Benefits 32,501 35,050 21,745 35,000 13,255 62% Payroll Taxes 9,178 23,556 5,400 10,500 5,100 51% Accounting Costs 44,070 42,250 24,646 42,250 17,604 58% Audit Services 811 4,055 225 3,000 2,744 9% Autis Services </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>(1.0.0.0)</td> <td>#00/</td>						(1.0.0.0)	#00 /
Supplemental Purses Admin Fee NCOTWINC Reimbursement NCOTWINC Reimbursement 29,000 29,000 29,000 29,000 20,0					-		
NCOTWINC Reimbursement 29,000 29,000 29,000 29,000 29,000 30,000 100% Racing Fairs Reimbursement 959,886 1,120,049 456,231 1,057,773 (603,542) 43% Advertising Revenue 1,124,744 1,309,208 561,866 1,236,731 (674,865) 45% Expenses: Salaries 137,045 138,623 86,484 120,448 33,967 72% Employee Benefits 32,501 35,050 21,745 35,000 13,255 62% Payroll Taxes 9,178 23,356 5,400 10,500 5,100 51% Accounting Costs 44,070 42,250 24,646 42,250 17,604 85% Audit Services 12,155 15,275 14,664 15,275 611 96% Automobile Expense 811 4,065 256 3,000 2,744 9% Jusa Suppart 3,422 3,643 853 5,000 4,147 17%					•		
Racing Fairs Reimbursement 959,886 1,120,049 456,231 1,059,773 (603,542) 43% Advertising Revenue 3,425 4,827 0 4,000 (4,000) 00% Total 1,124,744 1,309,208 561,866 1,236,731 (674,865) 45% Expenses: 3 137,045 138,623 86,484 120,448 33,964 72% Employee Benefits 32,501 35,500 21,745 35,000 13,255 62% Payroll Taxes 9,178 23,356 5,400 10,500 5,100 51% Accounting Costs 44,070 42,250 24,646 42,250 117,604 88% Audit Services 12,155 15,275 10,141 30,000 2,744 9% Audit Services 21,155 15,275 10,141 30,000 2,943 34% Legal Expense 811 4,065 256 3,000 2,744 9% Mesterigs Expense 3,2429 3,643	* *						
Advertising Revenue							
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Expenses Salaries	<u> </u>						
Salaries 137,045 138,623 86,484 120,448 33,964 72% Employee Benefits 32,501 35,505 21,745 35,000 13,255 62% Payroll Taxes 9,178 23,536 5,400 10,500 5,100 51% Accounting Costs 44,070 42,250 24,646 42,250 17,604 58% Autiomobile Expense 811 4,065 256 3,000 2,744 9% Dues & Subscriptions, NTRA 28,125 18,275 10,141 30,000 2,744 9% Meetings Expense 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 9,232 582 569 1,000 4,147 17% Misc. Exp (Harness,Storage,Bank fee) 0 80,000 0 0 0 0 Telephone Expense 932 582 569 1,000	Total	1,124,744	1,309,208	561,866	1,236,731	(674,865)	45%
Salaries 137,045 138,623 86,484 120,448 33,964 72% Employee Benefits 32,501 35,505 21,745 35,000 13,255 62% Payroll Taxes 9,178 23,536 5,400 10,500 5,100 51% Accounting Costs 44,070 42,250 24,646 42,250 17,604 58% Autiomobile Expense 811 4,065 256 3,000 2,744 9% Dues & Subscriptions, NTRA 28,125 18,275 10,141 30,000 2,744 9% Meetings Expense 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 9,232 582 569 1,000 4,147 17% Misc. Exp (Harness,Storage,Bank fee) 0 80,000 0 0 0 0 Telephone Expense 932 582 569 1,000	Europe						
Employee Benefits 32,501 35,050 21,745 35,000 13,255 62% Payroll Taxes 9,178 23,536 5,400 10,500 5,100 51% Accounting Costs 44,070 42,250 24,646 42,250 17,604 58% Audit Services 12,155 15,275 14,664 15,275 611 96% Automobile Expense 811 4,065 256 3,000 2,744 9% Dues & Subscriptions, NTRA 28,125 28,125 10,141 30,000 19,859 34% Legal Expenses 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 3,429 3,643 853 5,000 4,147 17% Misc. Exp (Harness, Storage, Bank fee) 0 80,000 0 0 0 0 Travel Expense 28,650 48,187 12,699 35,000 22,301 36% Sub-Totals 306,128 442,855 179,557 303		127.045	129 622	96 191	120 448	33 064	72%
Payroll Taxes 9,178 23,536 5,400 10,500 5,100 51% Accounting Costs 44,070 42,250 24,646 42,250 17,604 58% Audit Services 12,155 15,275 14,664 15,275 611 96% Automobile Expense 811 4,065 256 3,000 2,744 9% Dues & Subscriptions, NTRA 28,125 28,125 10,141 30,000 19,859 34% Legal Expenses 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 3,429 3,643 853 5,000 4,147 17% Misc. Exp (Harness, Storage, Bank fee) 0 80,000 0 0 0 0 Telephone Expense 28,650 48,187 12,699 35,000 22,301 366 Sub-Totals 306,128 442,855 179,557 303,473 123,916 59% Racing Support Services: Announcer 33,513 24,870							
Accounting Costs 44,070 42,250 24,646 42,250 17,604 58% Audit Services 12,155 15,275 14,664 15,275 611 96% Automobile Expense 811 4,065 256 3,000 2,744 9% Dues & Subscriptions, NTRA 28,125 28,125 10,141 30,000 19,859 34% Legal Expenses 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 3,429 3,643 853 5,000 4,147 17% Misc. Exp (Harness, Storage, Bank fee) 0 80,000 <							
Audit Services							
Automobile Expense 811 4,065 2.56 3,000 2,744 9% Dues & Subscriptions, NTRA 28,125 28,125 10,141 30,000 19,859 34% Legal Expenses 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 3,429 3,643 853 5,000 4,147 17% Misc. Exp (Harness, Storage, Bank fee) 0 80,000 0 0 0 0 Telephone Expense 932 582 569 1,000 431 57% Travel Expense 28,650 48,187 12,699 35,000 22,301 36% Sub-Totals 306,128 442,855 179,557 303,473 123,916 59% Racing Support Services: Announcer 33,513 24,870 11,000 30,000 19,000 37% Condition Bk/Program Cover 19,540 15,237 3,969 23,000 19,031 17% Racing Operations Support 73,176 <							
Dues & Subscriptions, NTRA 28,125 28,125 10,141 30,000 19,859 34% Legal Expenses 9,232 23,520 2,101 6,000 3,899 35% Meetings Expense 3,429 3,643 853 5,000 4,147 17% Misc. Exp (Harness,Storage,Bank fee) 0 80,000 0 0 0 0 0 Telephone Expense 932 582 569 1,000 431 57% Travel Expense 28,650 48,187 12,699 35,000 22,301 36% Sub-Totals 306,128 442,855 179,557 303,473 123,916 59% Racing Support Services: 33,513 24,870 11,000 30,000 19,000 37% Condition Bk/Program Cover 19,540 15,237 3,969 23,000 19,031 17% Racing Operations Support 73,176 74,441 73,802 78,000 4,198 95% TC22 Testing 50,341 56,20							
Legal Expenses	•						
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Travel Expense 28,650 48,187 12,699 35,000 22,301 36% Sub-Totals 306,128 442,855 179,557 303,473 123,916 59% Racing Support Services: 33,513 24,870 11,000 30,000 19,000 37% Condition Bk/Program Cover 19,540 15,237 3,969 23,000 19,031 17% Racing Operations Support 73,176 74,441 73,802 78,000 4,198 95% TC02 Testing 50,341 56,200 15,005 72,000 56,995 21% Marketing 2,095 3,432 1,439 20,000 18,561 7% Network Management 2,748 4,817 2,136 5,000 2,864 43% Paymaster 8,860 5,160 4,934 10,000 5,666 49% Program Production 169,347 196,134 31,505 205,000 173,495 15% Racing Office System 60,889 56,097 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
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Condition Bk/Program Cover 19,540 15,237 3,969 23,000 19,031 17% Racing Operations Support 73,176 74,441 73,802 78,000 4,198 95% TC02 Testing 50,341 56,200 15,005 72,000 56,995 21% Marketing 2,095 3,432 1,439 20,000 18,561 7% Network Management 2,748 4,817 2,136 5,000 2,864 43% Paymaster 8,860 5,160 4,934 10,000 5,066 49% Program Production 169,347 196,134 31,505 205,000 173,495 15% Racing Office System 60,889 56,097 21,571 60,000 38,429 36% Recruitment 13,257 16,385 17,970 15,000 (2,970) 120% Jumbo Screen 151,025 137,700 84,150 175,000 90,850 48% Supplies 17,968 15,316 1,884	Racing Support Services:				20.000	10.000	270/
Racing Operations Support 73,176 74,441 73,802 78,000 4,198 95% TC02 Testing 50,341 56,200 15,005 72,000 56,995 21% Marketing 2,095 3,432 1,439 20,000 18,561 7% Network Management 2,748 4,817 2,136 5,000 2,864 43% Paymaster 8,860 5,160 4,934 10,000 5,066 49% Program Production 169,347 196,134 31,505 205,000 173,495 15% Racing Office System 60,889 56,097 21,571 60,000 38,429 36% Recruitment 13,257 16,385 17,970 15,000 (2,970) 120% Jumbo Screen 151,025 137,700 84,150 175,000 90,850 48% Supplies 17,968 15,316 1,884 9,500 7,616 20% Tattooing 16,724 21,741 10,185 16,800 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
TC02 Testing 50,341 56,200 15,005 72,000 56,995 21% Marketing 2,095 3,432 1,439 20,000 18,561 7% Network Management 2,748 4,817 2,136 5,000 2,864 43% Paymaster 8,860 5,160 4,934 10,000 5,066 49% Program Production 169,347 196,134 31,505 205,000 173,495 15% Racing Office System 60,889 56,097 21,571 60,000 38,429 36% Recruitment 13,257 16,385 17,970 15,000 (2,970) 120% Jumbo Screen 151,025 137,700 84,150 175,000 90,850 48% Supplies 17,968 15,316 1,884 9,500 7,616 20% Tattooing 16,724 21,741 10,185 16,800 6,615 61% Timing/Clocker 29,472 26,010 6,970 30,000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
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Network Management 2,748 4,817 2,136 5,000 2,864 43% Paymaster 8,860 5,160 4,934 10,000 5,066 49% Program Production 169,347 196,134 31,505 205,000 173,495 15% Racing Office System 60,889 56,097 21,571 60,000 38,429 36% Recruitment 13,257 16,385 17,970 15,000 (2,970) 120% Jumbo Screen 151,025 137,700 84,150 175,000 90,850 48% Supplies 17,968 15,316 1,884 9,500 7,616 20% Tattooing 16,724 21,741 10,185 16,800 6,615 61% Timing/Clocker 29,472 26,010 6,970 30,000 23,030 23% Tv Production/Simulcast 33,879 52,822 18,655 35,000 4,500 10% Sub-Totals 686,183 711,020 305,674 789,	TC02 Testing						
Paymaster 8,860 5,160 4,934 10,000 5,066 49% Program Production 169,347 196,134 31,505 205,000 173,495 15% Racing Office System 60,889 56,097 21,571 60,000 38,429 36% Recruitment 13,257 16,385 17,970 15,000 (2,970) 120% Jumbo Screen 151,025 137,700 84,150 175,000 90,850 48% Supplies 17,968 15,316 1,884 9,500 7,616 20% Tattooing 16,724 21,741 10,185 16,800 6,615 61% Timing/Clocker 29,472 26,010 6,970 30,000 23,030 23% Transportation 3,350 4,660 500 5,000 4,500 10% TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 </td <td>Marketing</td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td>	Marketing			-			
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Racing Office System 60,889 56,097 21,571 60,000 38,429 36% Recruitment 13,257 16,385 17,970 15,000 (2,970) 120% Jumbo Screen 151,025 137,700 84,150 175,000 90,850 48% Supplies 17,968 15,316 1,884 9,500 7,616 20% Tattooing 16,724 21,741 10,185 16,800 6,615 61% Timing/Clocker 29,472 26,010 6,970 30,000 23,030 23% Transportation 3,350 4,660 500 5,000 4,500 10% TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 483,626 39% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%			-				
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Jumbo Screen 151,025 137,700 84,150 175,000 90,850 48% Supplies 17,968 15,316 1,884 9,500 7,616 20% Tattooing 16,724 21,741 10,185 16,800 6,615 61% Timing/Clocker 29,472 26,010 6,970 30,000 23,030 23% Transportation 3,350 4,660 500 5,000 4,500 10% TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 483,626 39% Total Expenses 992,311 1,153,876 485,231 1,092,773 607,542 44% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%	Racing Office System	60,889		•		•	
Supplies 17,968 15,316 1,884 9,500 7,616 20% Tattooing 16,724 21,741 10,185 16,800 6,615 61% Timing/Clocker 29,472 26,010 6,970 30,000 23,030 23% Transportation 3,350 4,660 500 5,000 4,500 10% TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 483,626 39% Total Expenses 992,311 1,153,876 485,231 1,092,773 607,542 44% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%	Recruitment	13,257					
Tattooing 16,724 21,741 10,185 16,800 6,615 61% Timing/Clocker 29,472 26,010 6,970 30,000 23,030 23% Transportation 3,350 4,660 500 5,000 4,500 10% TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 483,626 39% Total Expenses 992,311 1,153,876 485,231 1,092,773 607,542 44% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%	Jumbo Screen		137,700	84,150		· ·	
Tattooing 16,724 21,741 10,185 16,800 6,615 61% Timing/Clocker 29,472 26,010 6,970 30,000 23,030 23% Transportation 3,350 4,660 500 5,000 4,500 10% TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 483,626 39% Total Expenses 992,311 1,153,876 485,231 1,092,773 607,542 44% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%	Supplies	17,968	15,316	1,884			
Transportation 3,350 4,660 500 5,000 4,500 10% TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 483,626 39% Total Expenses 992,311 1,153,876 485,231 1,092,773 607,542 44% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%		16,724					
Transportation 3,350 4,660 500 5,000 4,500 10% TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 483,626 39% Total Expenses 992,311 1,153,876 485,231 1,092,773 607,542 44% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%		29,472	26,010	6,970			
TV Production/Simulcast 33,879 52,822 18,655 35,000 16,345 53% Sub-Totals 686,183 711,020 305,674 789,300 483,626 39% Total Expenses 992,311 1,153,876 485,231 1,092,773 607,542 44% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%		3,350	4,660	500			
Total Expenses 992,311 1,153,876 485,231 1,092,773 607,542 44% CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%		33,879	52,822	18,655			
CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%		686,183	711,020	305,674	789,300	483,626	39%
CARF Admin Fee 132,433 155,333 76,635 143,958 67,323 53%	Total Expenses	992.311	1.153.876	485,231	1,092,773	607,542	44%
CART Admini 100	I Out Emperioro						
Net Income(Unbilled Expenses) 0 0 0 0 0 0%	CARF Admin Fee	132,433	155,333	76,635	143,958	67,323	53%
	Net Income(Unbilled Expenses)	0	0	0	0	0	0%