



*a California joint powers agency*

1776 Tribute Road, Suite 205  
Sacramento, CA 95815  
Office: 916.927.7223 Fax: 916.263.3341  
www.calfairs.com

**NOTICE**  
**CALIFORNIA AUTHORITY OF RACING FAIRS**  
**BOARD OF DIRECTORS &**  
**LIVE RACING COMMITTEE**  
**CONCURRENT MEETING**  
**JOHN ALKIRE, CHAIR**  
**11:00 A.M., WEDNESDAY, DECEMBER 7, 2016**

Notice is hereby given that a meeting of the California Authority of Racing Fairs' Board of Directors and the Live Racing Committee will commence at 11:00 A.M., Wednesday, December 7, 2016. The meeting will be held at the CFSA Conference Room, 1776 Tribute Road, Sacramento, CA 95815.

Public and members of the California Authority of Racing Fairs Board of Directors and Live Racing Committee may also participate from the following locations:

Alameda County Fair  
4501 Pleasanton Ave.  
Pleasanton, CA 94566

California State Fair  
1600 Exposition Blvd.  
Sacramento, CA 95815

Antelope Valley Fair  
2551 West Ave. H, Suite 102  
Lancaster, CA 93536

Monterey County Fair  
2004 Fairground Road  
Monterey, CA 93940

The Big Fresno Fair  
1121 S. Chance Avenue  
Fresno, CA 93702



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**AGENDA**  
**CALIFORNIA AUTHORITY OF RACING FAIRS**  
**BOARD OF DIRECTORS &**  
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**AGENDA**

- I. Date, Time and Location of Next Meeting: February 14, 2017 in Sacramento.
- II. Public Comment.
- III. Approval of Minutes.
- IV. Report, Discussion and Action, if any, on the 2017 Legislative Program.
- V. Update, Discussion and Action, if any, on Proposal to CDFA for Allocation of Pari-Mutuel License Fees to CARF's Race Track Safety & Maintenance Program.
- VI. Report, Discussion and Action, if any, on 2017 Racing Dates and Stabling & Vanning Agreement.
- VII. Report, Discussion and Action, if any, on Purse Overpayment.
- VIII. Report, Discussion and Action, if any, on Resolution to Revise CARF Sick Leave Policy (No. 4.3) to Eliminate Excellent Attendance Incentive.
- IX. Discussion and Action, if any, on 2017 Agency Budget.
- X. Executive Director's Report.

**CALIFORNIA AUTHORITY OF RACING FAIRS  
Board of Directors & Live Racing Committee  
Concurrent Meeting  
Tuesday, November 1, 2016**

**MINUTES**

A concurrent meeting of the California Authority of Racing Fairs (CARF) Board of Directors and Live Racing Committee was held at 11:00 A.M., Tuesday, November 1, 2016. The meeting was hosted at the CARF Board Room, 1776 Tribute Road, Sacramento, California.

CARF Board Directors attending: Richard Conway, Jerome Hoban, Rick Pickering and Kelly Violini. Joining by conference call: John Alkire.

CARF Live Racing Committee members attending: Richard Conway, Jerome Hoban and Rick Pickering. Joining by conference call: John Alkire.

Staff and Guests attending: Larry Swartzlander, Richard Scheidt, Tom Doutrich, Heather Haviland, Juliana Gomes, Raechelle Gibbons, John Quiroz, Lauri King, Stacy Rianda, Jeanne Wasserman, Becky Bartling and Allen Aldrich.

**Agenda Item 1 – Date, Time and Location of Next Meeting.** The next CARF Board of Directors meeting is scheduled for December 6, 2016 in Sacramento.

**Agenda Item 2 – Public Comment.** None.

**Agenda Item 3 – Approval of Minutes.** Mr. Pickering moved to approve the CARF Live Racing Committee meeting minutes as presented. Mr. Conway seconded, unanimously approved.

Mr. Hoban moved to approve the CARF Board of Director meeting minutes as presented. Mr. Pickering seconded, unanimously approved.

**Agenda Item 4 – Report, Discussion and Action, if any, on 2016/17 Legislative Program.** Mr. Scheidt stated Mr. Brown was unable to attend today's meeting. Mr. Scheidt reported that the Legislature is in recess, there have been no changes since the last staff report and activity at the Capitol reconvenes Jan. 4, 2017.

Mr. Scheidt reported that AB 2011 (Cooper), the statewide stabling and vanning bill has taken effect. The bill will allow the amount deducted from handle for auxiliary stabling to increase from 1.25-2% statewide, and Northern principals may agree to a different percentage for individual associations and fairs, but only if all parties agree to the differing percentages. CARF

staff will not be able to determine the full ramifications of AB 2011 until a 2017 racing calendar is adopted by the California Horse Racing Board (CHRB).

**Agenda Item 5 – Update, Discussion and Action, if any, on Proposal to CDFA for Allocation of Pari-Mutuel License Fees to CARF's Race Track Safety & Maintenance Program.** Mr. Scheidt reported that he met with Louie Brown and John Quiroz regarding the agreement to direct license fee money generated by live racing fairs back to health and safety issues at fairs which conduct horse racing, specifically the CARF Race Track Safety & Maintenance Program. Mr. Scheidt stated that Mr. Brown relayed Jim Houston's update that CDFA is moving forward with the proposal and is working with their legal team to develop a mechanism to return those funds.

John Quiroz stated that F&E has the green light to return the funds to CARF, however the process may require an expenditure plan, end-of-year reporting on how the funds were utilized and a procedure for invoicing. F&E staff will share a draft agreement with CARF next week.

Mr. Quiroz stated that when state funding was eliminated, F&E was reduced to a skeleton staff. Current staff is finding that license fee monies may not have been collected from all Fair tracks. F&E is working with CHRB to collect those outstanding funds.

**Agenda Item 6 – Discussion and Action, if any, on Racing Dates for 2017 and Beyond.** Mr. Swartzlander reported that this item was placed on the agenda for open discussion and asked Becky Bartling to address the group regarding the Sonoma County Fair position. Ms. Bartling stated that the CARF-proposed calendar pushes the Fair into August and into the school year. Ms. Bartling stated she feels it's unfortunate that CARF is willing to negatively impact two Fairs for the increased benefit to another Fair. Mr. Hoban reiterated that Alameda County Fair is simply seeking their traditional Fair and racing dates.

Mr. Swartzlander asked Ms. Bartling if Sonoma County Fair would be willing to give up the third week of racing in the event that the CARF-proposed calendar is adopted. Ms. Bartling stated that she will make her decision after the dates are assigned and will she advocate on behalf of her Fair at the next CHRB meeting.

Mr. Swartzlander maintained that the CARF proposal has remained consistent and the Humboldt County Fair would like the opportunity to work with the Sonoma County Fair to run their third week. Mr. Alkire added that school schedules, concessionaires and carnival conflicts typically have little impact in the CHRB dates allocation process.

**Agenda Item 7 - Discussion and Action, if any, on Stabling & Vanning Agreement.** Mr. Swartzlander reported that the Thoroughbred Owners of California (TOC) are attempting to make stabling and vanning agreements part of the CHRB race dates allocation process. Mr. Swartzlander stated again that CARF does not have a position advocating the closure of any auxiliary stabling facility, we are simply looking at options in the case that there is a closure. Golden Gate Fields (GGF) feels that they have enough stalls to accommodate the active runners in Northern California and feel

they do not need to pay for auxiliary from January to mid-April. Under the new statute they have the option to opt-out of using Pleasanton as an auxiliary stabling facility. Mr. Scheidt added that TOC is advocating increasing the distribution to 2% and running a pooled fund, yet no one from TOC has approached CARF to initiate discussions. Mr. Hoban stated that the existing deficit was created in a pooled fashion and needs to be resolved in a pooled fashion.

**Agenda Item 8 - Discussion on Summer Racing Operations and Agency Budget for 2017.** Mr. Swartzlander reported that a draft budget is included in the meeting packet and he will be convening a meeting of the CARF Finance Committee to develop a budget recommendation to the full Board in December.

**Agenda Item 9 - Update: Board Election.** Ms. Haviland reported that an election will be held in December to fill three vacant seats: At-Large seat (left vacant by Chris Carpenter), WFA Liaison seat (held by Rick Pickering, term expiring) and the Southern Satellite Committee seat (held by Dan Jacobs, term expiring). Nominations will open November 9 and close on December 1.

**Agenda Item 10 - Executive Director's Report.** Mr. Swartzlander stated that this is his first meeting as Interim Executive Director and believes in having an open door policy in regards to CARF operations. Mr. Swartzlander encouraged all participants to call himself or staff with any comments, questions or concerns.

Respectfully submitted,  
Heather Haviland

## CHRB Approved 2017 Northern Race Dates\*

2016

December						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31
			1			4

## RACE DAYS

Pleasanton	13
Cal Expo	11
Santa Rosa	11
Humboldt (overlapped)	7
Stockton (Pleasanton Fall)	7
Fresno	9

Humboldt Host Commissions	0
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11.17.16

CARF MEETS	47
SANTA ROSA	11
TOTAL FAIR DAYS	58

<b>GOLDEN GATE FIELDS</b>	<b>145</b>
<b>SIMULCAST-ONLY DAYS</b>	<b>61</b>
<b>TOTAL NORTHERN CALIFORNIA FAIR DAYS</b>	<b>58</b>

2017

January						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				
			5	17		

February						
S	M	T	W	T	F	S
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				
			5	16		

March						
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			5			18

April						
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						
						4
						16

May						
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
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			5	17		

June						
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July						
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23	24	25	26	27	28	29
30	31					
7			5		11	

August						
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		
11			8	9		3

September						
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17	18	19	20	21	22	23
24	25	26	27	28	29	30
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October						
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November						
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			5			17

December						
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17	18	19	20	21	22	23
24	25	26	27	28	29	30
			6			7

*\*Pending Santa Rosa 3rd week.*

# CHRB Approved 2017 Southern California Race Dates

2016

December						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31
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## RACE DAYS ASSUMED

Santa Anita Winter-Spring	109
Los Al Thoroughbred Summer	8
Del Mar Summer	36
LACF at Los Al	12
Santa Anita Autumn	20
Del Mar Fall	17
Los Al Thoroughbred Winter	12
<b>Total Race Days</b>	<b>214</b>

## Race Days By Host - Assumed

Santa Anita	129
Los Al Thoroughbred	20
Del Mar	53
LACF at Los Al	12

**SIMULCAST-ONLY DAYS 49**

2017

January						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
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February						
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March						
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April						
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			6			16

May						
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June						
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July						
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August						
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September						
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October						
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November						
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December						
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24	25	26	27	28	29	30
			2			11



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To: CARF Board of Directors  
From: Larry Swartzlander  
Re: **Executive Staff Recommendation Regarding Elimination of  
Excellent Attendance Incentive - Sick Leave Policy 4.3(c).**

**Purpose:** Executive Staff recommends the elimination of CARF's current Sick Leave Policy 4.3(c) as it relates to selling back accrued and unused sick leave effective December 15, 2016.

**Fiscal Impact:** The elimination of the above referenced policy will have a positive effect on the Agency Budget by an estimated \$40,000 in 2016 and continued future savings based on current practices by employees.

**Long Term Impact:** Any accrued sick leave at time of separation will count towards PERS years of service.



SUBJECT:

Est: September 18, 2002

Page 1 of 33

Rev: December 7, 2016

**SICK LEAVE****I. PURPOSE**

To provide income protection for eligible employees who, because of illness or accident, are temporarily disabled and absent from work for limited periods.

**II. POLICY**

“Sick leave benefit” is paid compensation which, when combined with amounts for which an employee is eligible under Workers’ Compensation or State Disability Insurance (SDI), Is equivalent to the employee’s regular rate of pay.

What can sick leave be used for?

- A. Illness.
- B. Care for member of family/household who is ill.
- C. Doctor, dentist or other health care appointment.

*NOTE: If an employee is injured on the job, sick leave or vacation entitlement may be combined with Workers’ Compensation until all credits are exhausted.*

**III. PROCEDURE**

- A. Amount of Benefit. During absence from work caused by personal illness, family illness, or accident, an eligible employee’s wage or salary will be continued for the amount of time accrued in the employee’s sick leave account. Full time employees will earn 3.6923 hours per pay period. Sick leave accrual for part-time employees working less than 20 hours or more per week will be prorated. Part-time employees working less than 20 hours per week are not eligible for sick leave. Sick leave may be accrued in an unlimited amount.

New employees accrue sick leave from date of hire; however, they are ineligible to use sick leave credit until the orientation period has been successfully completed. The number of sick leave days credited is not intended to establish a guideline for acceptable attendance.

- B. Eligibility. An employee is eligible for sick leave upon completion of orientation.
  - 1. When an employee requests sick leave benefits exceeding three (3) days, CARF requires medical certification of a disability. Failure to provide a note from a physician (or appropriate health care provider) may lead to a denial of benefits and possible corrective action.

SUBJECT:

Est: September 18, 2002

Page 2 of 33

Rev: December 7, 2016

**SICK LEAVE**

2. Prior approval of the supervisor of the Executive Director will be required for an employee to be granted sick leave for the care of a sick or injured member of the employee's immediate family or household when such sick leave exceeds three (3) days.

~~C. Excellent Attendance Incentive. This program has been designed to reward employees achieving a 98% (up to 5 sick days for full time employees and 2 ½ days for part-time employees) or better attendance rate for a calendar year. Eligible participating employees should request to be considered for the Excellent Attendance Program no later than December 7<sup>th</sup>. For purposes of this incentive program, sick leave will accrue from December 1<sup>st</sup> to November 30<sup>th</sup> of each calendar year. Employees meeting these criteria may elect one of more of the following options:~~

- ~~1. To receive up to one-half of their sick leave balance accrued (48 hours maximum), in that calendar year, in additional compensation to be paid at 100% of regular pay. The remaining sick leave from that year's accrual will carry over into the next calendar year. Eligible, participating employees will receive incentive checks by December 15<sup>th</sup>.~~
- ~~2. Eligible participating employees whose sick leave balance exceeds 200 hours may elect to receive up to an additional 48 hours in additional compensation to be paid at 100% of regular rate of pay.~~
- ~~3. Waiver of the above Incentives and carry over the entire sick leave accrual into the following year.~~

~~D.C. CTO used as Sick Leave. If an employee has CTO it may not be used for sick leave unless all sick leave has been used. CTO can only be used for medical procedures or health care if:~~

1. Schedules in advance.
2. Need for leave is documented by medical service provider.
3. Approved by the supervisor and the Executive Director.

~~E.D. Separation. If an employee separates from CARF, no sick leave that has accrued will be paid. An employee who retires from CARF and PERS simultaneously shall be paid full monetary value for their accrued sick leave as of the date of PERS retirement.~~

~~F.E. Guidelines for Administering Sick Leave. These guidelines shall be followed in administering sick leave:~~

1. Minimum Unit. Sick leave benefits may be taken in increments of not less than one-half hour per occasion.

SUBJECT:

Est: September 18, 2002

Page 3 of 33

Rev: December 7, 2016

**SICK LEAVE**

2. Maintenance of Contact. During sick leave, an employee must maintain daily contact (within one hour following the start of the employee's assigned start time) with the supervisor (or make other suitable arrangements) in order for the supervisor to know the employee's estimated date of return to work. Sick leave benefits are contingent upon maintenance of regular contact.
3. Physician's Release Upon Return. Depending on the length and circumstances of an employee's disability, CARF may require a physician's written release before the employee may return to work.
4. Termination of Benefits. If an employee's disability absence continues beyond the period covered by sick leave, the employee may, at the sole discretion of CARF, be placed on medical leave of absence status without pay. At the employee's option, unused vacation entitlement may be used upon the expiration of accrued sick leave.

CALIFORNIA AUTHORITY OF RACING FAIRS

**2017 BUDGET**



CALIFORNIA AUTHORITY OF RACING FAIRS  
LARRY SWARTZLANDER, INTERIM EXECUTIVE DIRECTOR  
PRESENTED DECEMBER 2016

# Agency Budget

## AGENCY BUDGET HIGHLIGHTS

- Salaries, Benefits & Post Retirement Benefits reflect the following personnel changes in 2017:
  - Retirement of long-term Executive Director.
  - Addition of Director of Planning & Governmental Relations position.
  - Salary increases as part of staff restructure and compliance with new Department of Labor overtime rule.
  - 2016 Actual Salary has been reduced by \$40,000 pending the adoption of CARF Sick Leave Policy eliminating sick leave accrual from compensated leave balances as of 12/31/2016.
- Audit Services in 2016 include the Bickmore biennial OPEB Actuary Valuation and 2015 implementation of GASB 68 from PERS invoiced in 2016.
- Legal Expenses lower due to decreased requirements for legal services. This cost varies from year-to-year. The reduced budget figure reflects our current projection of costs for 2017.
- Contracted Services previously included the 2014 James Marta review of CARF policy and accounting/human resource service needs and 2015 Bickmore OPEB study to add dental and long-term care to retirement benefits for OPEB.
- Reduced Expenses CARF Staff has reduced the following office expenses: Office Supplies (\$4,000), Postage/Shipping (\$500) and Telephone Expense (\$2,000). Staff will continue to seek areas to cut expenses during the 2017 budget year.

## BUDGET CONSIDERATIONS

- Adopt Change to CARF Sick Leave Policy (4.3) eliminate Excellent Attendance Incentive employee sellback to offset salary liability.
- Dues & Subscriptions includes membership to the California Special District Authority. The value of this membership is uncertain.
- CARF Dues Structure does not contain a handle category to offset the dues previously paid by the San Joaquin County Fair for its live race meet. Please see the document on page 4 titled ***Proposed 2017 Member Dues Based on 2016 Handle.***

## AGENCY PROJECTIONS

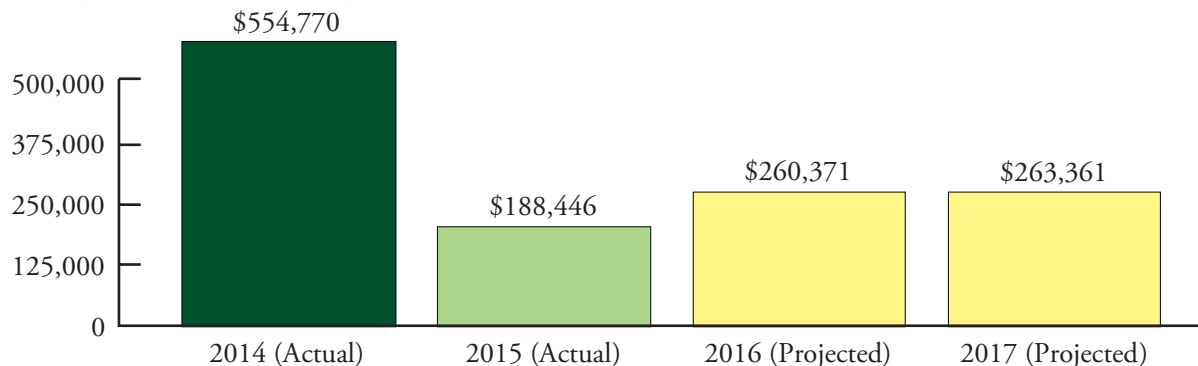
<b>2014 CARF Unrestricted Reserves (Actual)</b>	<b>\$ 554,770</b>
2015 CARF Unrestricted Reserves (Actual)	\$ 576,744
2015 GASB 68 Pension	(388,298)
<b>2015 NET Unrestricted Reserves</b>	<b>188,446</b>
2016 CARF Unrestricted Reserves (Projected)	\$ 648,669
2016 GASB 68 Pension (will change with PERS adjustment)	(388,298)
<b>2016 NET Projected Unrestricted Reserves</b>	<b>260,371</b>
2017 CARF Unrestricted Reserves (Projected)	\$ 651,659
2017 GASB 68 Pension (will change with PERS adjustment)	(388,298)
<b>2017 NET Projected Unrestricted Reserves</b>	<b>263,361</b>



**California Authority of Racing Fairs  
Agency Income Statement  
2016 Estimated Year End with 2017 Preliminary Budget**

	2014 Year End Actual	2015 Year End Actual	2015 Jan-Sept YTD	2016 Jan-Sept YTD	2016 Estimated YearEnd	2016 Annual Budget	2016 % Budget	2017 Proposed Budget
<b>Revenue:</b>								
Other Revenue/OPEB trust Reimb	78,208	32,322	25,100	22,759	30,259	32,000	95%	39,000
Interest Income	8,229	6,600	7,700	5,418	5,000	2,500	200%	2,500
Member Dues	234,370	220,215	170,499	149,149	198,865	213,258	93%	195,267
CARF South Prog Admin Fee	14,608	11,326	9,039	5,008	9,439	13,125	72%	9,750
CARF Live Racing Agency Allocation	157,410	252,551	189,469	224,848	299,797	299,797	100%	299,797
<b>Total Revenue</b>	<b>493,212</b>	<b>522,739</b>	<b>401,807</b>	<b>407,182</b>	<b>543,360</b>	<b>560,680</b>	<b>97%</b>	<b>546,314</b>
<b>Expenses:</b>								
Salaries	176,783	187,490	122,403	125,360	157,159	184,717	85%	197,594
Employee Benefits	20,619	19,572	14,728	17,481	24,644	21,904	113%	28,736
Post Retirement Benefits	41,671	28,851	25,044	22,792	30,187	30,500	99%	38,204
Payroll Taxes	18,223	18,929	12,993	16,815	26,529	24,272	109%	30,293
Accounting Costs	16,250	17,063	13,001	12,525	16,587	17,500	95%	17,500
Audit Services	6,775	6,775	6,775	12,375	12,375	6,775	183%	6,775
Automobile Expense	1,267	5,715	4,172	2,029	5,000	5,000	100%	5,000
Contracted Services	4,222	1,130	1,100	90	120	6,000	2%	2,000
Depreciation	19,135	18,137	13,710	7,741	10,213	10,000	102%	7,500
Dues & Subscriptions	2,367	1,313	1,212	1,206	1,206	2,500	48%	1,300
Insurance Expense	50,883	46,224	34,208	35,992	48,019	50,000	96%	50,000
Legal Expenses	62,286	19,949	15,423	11,153	14,153	35,000	40%	25,000
Legislative Expenses	45,479	45,596	34,085	30,287	45,287	45,000	101%	45,500
Meetings Expense	1,360	2,495	1,891	1,939	2,939	3,000	98%	3,000
Misc. (Ag Day Sponsor)	499	835	782	567	600	1,000	60%	1,000
Office Supplies	24,405	19,878	14,213	12,535	19,380	25,000	78%	21,000
Postage & Shipping	3,161	1,175	823	1,237	1,737	3,000	58%	2,000
Rent (Tribute Road)	35,770	35,770	26,827	26,827	35,770	35,770	100%	35,770
Repairs & Maintenance	0	0	0	0	0	500	0%	500
Telephone Expense	8,375	8,718	6,364	5,784	7,750	10,000	77%	8,000
Training	369	604	313	302	302	1,000	30%	1,000
Travel Expense	18,609	16,015	10,004	7,468	12,968	18,000	72%	18,000
<b>Total Expenses</b>	<b>558,508</b>	<b>502,235</b>	<b>360,070</b>	<b>352,502</b>	<b>472,925</b>	<b>536,439</b>	<b>88%</b>	<b>545,672</b>
<b>Agency Income (Loss)</b>	<b>(65,296)</b>	<b>20,504</b>	<b>41,737</b>	<b>54,679</b>	<b>70,436</b>	<b>24,242</b>		<b>642</b>
<b>Southern Prog Income (Loss)</b>	<b>2,461</b>	<b>1,470</b>	<b>2,440</b>	<b>3,920</b>	<b>1,489</b>	<b>1,875</b>		<b>1,250</b>
<b>Total Bal Sheet Net Income (Loss)</b>	<b>(62,836)</b>	<b>21,974</b>	<b>44,177</b>	<b>58,599</b>	<b>71,925</b>	<b>26,117</b>		<b>1,892</b>

## Projected Unrestricted Reserve Balance





**CALIFORNIA AUTHORITY OF RACING FAIRS**  
**STATEMENT OF NET POSITION**  
**Estimated Year End**

	ESTIMATED 12/31/16	PRIOR YTD 09/30/15	YEAR END 12/31/15
<b>ASSETS</b>			
Cash - LAIF & Investments	1,757,508	1,683,590	1,689,219
Cash - Operating/Money Market	101,865	169,797	509,801
Cash - Trust & TOC	1,302,160	1,595,263	141,492
Marketable Securities	783,327	1,043,636	1,037,030
A/R - Member Dues	16,702	29,850	(3,689)
A/R - Programs South	17,875	24,647	28,931
A/R - Racing Fairs & Settlements	677,239	1,262,259	513,017
A/R - Other Receivables	59,265	58,767	193,762
Prepays/Deposits	83,239	68,998	53,039
OPEB Assets	128,522	125,122	128,522
Total Current Assets	4,927,702	6,061,929	4,627,145
<b>Fixed Assets</b>			
Total Fixed Assets (Net of Depr.)	8,154	17,866	13,439
<b>TOTAL ASSETS</b>	<b>4,935,856</b>	<b>6,079,795</b>	<b>\$4,640,584</b>
<b>DEFERRED OUTFLOWS OF RESOURCES, GASB68</b>	<b>74,942</b>	<b>0</b>	<b>\$74,942</b>
<b>LIABILITIES</b>			
A/P & Withholdings	1,161,612	699,129	595,218
Compensated Leave Accruals	140,515	117,821	140,515
A/P - Program Royalties to Host	17,624	31,882	13,869
Racing Distributions	1,423,060	2,386,218	223,411
Purses	(938,764)	(455,889)	100,997
Track Safety & Maintenance Program	(141,934)	(205,813)	(141,934)
Horsemen's Recruitment Programs	(1,411)	(3,454)	15,777
LOU-5 - Symposium Funds	1,871	3,805	3,805
Revenue Generating Project Funds	418,158	454,009	442,866
Augmentation Funds	569,047	545,337	641,145
CHRIMS FUNDS	0	0	0
Change Fund	1,014,000	1,014,000	1,014,000
FAIRS - Equipment Replacement Funds	650,007	688,390	678,150
NET PENSION LIABILITY, GASB68	376,158	0	712,183
<b>TOTAL CURRENT &amp; NONCURRENT LIAB.</b>	<b>4,689,943</b>	<b>5,275,434</b>	<b>\$4,440,000</b>
<b>DEFERRED INFLOWS OF RESOURCES, GASB68</b>	<b>87,082</b>	<b>0</b>	<b>\$87,082</b>
<b>NET POSITION</b>			
Agency Fund Equity	576,744	554,770	554,770
Reserves, GASB68	(388,298)	0	(523,883)
Net Income/(Net Loss)	71,925	249,591	157,557
<b>TOTAL NET POSITION</b>	<b>260,369</b>	<b>804,361</b>	<b>\$188,444</b>
Net Investment in capital assets			13,438
Restricted Net OPEB asset			128,522
Agency Unrestricted			570,367
Reserves, GASB 68			(523,883)
<b>TOTAL NET POSITION</b>			<b>188,444</b>



## Proposed 2017 MEMBER DUES BASED ON 2016 HANDLE

Oct 19, 2015 to October 16, 2016

### 2017 CARF MEMBER FAIRS TOTAL HANDLE

Location	run takeout summary report for each host					2015 handle		Approved 2016 Dues	Proposed 2017 Dues
	Off-Track Handle	On-Track Handle	Out-of-State Handle	Off Track Handle	ADW Handle	Total Handle	% of Total		
Anderson	1,187,046					1,187,046	0.378%	2,879	2,879
Tulare	0					0	0.000%		
Shalimar (Indio)	0					0	0.000%	0	0
Monterey	5,456,740					5,456,740	1.739%	6,717	6,717
Turlock	5,274,499					5,274,499	1.681%	6,717	6,717
Bakersfield	0					0	0.000%	0	0
Victorville	5,196,010					5,196,010	1.656%	6,717	6,717
Ferndale	175,363	623,619	1,046,587	578,864	2,456,740	4,881,172	1.556%	6,717	6,717
Lake Perris	10,149,263					10,149,263	3.234%	0	0
Lancaster	10,051,188					10,051,188	3.203%	14,393	14,393
Vallejo	12,631,857					12,631,857	4.025%	14,393	0
Stockton	13,169,649	0	0	0	0	13,169,649	4.197%	17,991	14,393
Ventura	14,188,496					14,188,496	4.522%	17,991	17,991
San Bernardino	18,205,489					18,205,489	5.802%	17,991	17,991
Fresno	8,949,474	2,549,524	3,571,535	6,669,864	5,453,459	27,193,857	8.666%	17,991	17,991
<b>San Jose</b>	<b>26,817,347</b>					<b>26,817,347</b>	<b>8.546%</b>	<b>17,991</b>	<b>17,991</b>
Santa Rosa	8,573,136					8,573,136	2.732%	0	0
Sacramento	19,186,425	2,025,857	2,727,950	9,720,528	7,837,949	41,498,710	13.225%	21,590	21,590
Pleasanton	25,618,363	4,597,909	6,167,512	9,904,235	8,843,773	55,131,791	17.569%	21,590	21,590
San Mateo	54,191,119					54,191,119	17.269%	21,590	21,590
<b>Totals</b>	<b>239,021,464</b>	<b>9,796,909</b>	<b>13,513,584</b>	<b>26,873,490</b>	<b>24,591,921</b>	<b>313,797,368</b>	<b>100%</b>	<b>213,258</b>	<b>195,267</b>

OTP Fall

Pleasanton & OTP Fall

25,618,363 6,059,887 9,263,161 16,003,451 13,753,979 70,698,841 \$ 3,598



# Live Racing Fair Budget

## BUDGET HIGHLIGHTS

- Race Track Maintenance Allocation has been broken out into two budget categories: RTM Allocation (Maintenance) and RTM Allocation (Transportation).
- Announcer 2016 costs were lower due to a change in personnel. Chris Griffin is expected to be available for 2017 announcing duties.

## BUDGET CONSIDERATIONS

- Race Track Equipment Maintenance continues to require significant repairs including new tracks, purchase of a used harrow and the repair of a damaged harrow. One tractor in the fleet requires a new transmission in 2017 (repair costs anticipated at \$35,000).

## 2017 EXPENSE CATEGORIES

### SALARIES

Includes allocations of salaries for CARF agency staff as well as salaries for the following positions specific to live racing: Director of Racing, Racing Secretary, Paymaster, Program Manager, Clocker/Timer, Equine Ambulance Driver, Equine Ambulance Assistant, Track Maintenance Supervisor, Steward's Aide and Racing Operations Assistant (primarily responsible for tearing down and setting up Racing Office equipment).

Services provided by personnel in this category include, but are not limited to, the following:

- Work with Racing Fairs on preparation, submission and presentation of CHRB licenses applications.
- Provide technical support and transportation of Racing Office computers and software.
- Provide Paymaster services (manage bank accounts, payment of purse money, various distributions, etc.).
- Provide telecommunication services (provision of voice, fax and data lines necessary to support racing).
- Develop, coordinate and manage combined purse schedule in cooperation with TOC.
- Provide Supplemental Purse Fund management and accounting.
- Furnishes electronic timing system with operator.
- Furnishes Kimsey Equine Ambulance with driver.
- Oversees TV Replay System for Officials.
- Active liaison, representation and advocacy with on-track Stewards and with senior CHRB officials.
- Manage contracts for daily racing program production, printing and distribution.
- Manage condition book production and distribution.
- Manage and generate daily racing program content and coordinate advertising placement.
- Provide marketing coordination throughout circuit (social media, racing seminars, Derby Dog Dash, etc.).
- Manage contracts and logistics for provision of Jumbotron Screen., Starting Gate, Photo Finish, TCO2 testing, temporary stalls, mobile offices, etc.
- Negotiates contracts with five horsemen associations, as required by statute.
- Manages labor agreements with Local 280, Local 1877, Local 495 and Teamsters Local 495.



**California Authority of Racing Fairs**  
**Live Racing Income Statement**  
**2016 Estimated Year End with 2017 Preliminary Budget**

2014=40 days    2015=44 days    2016=43 days

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Year End</b>	<b>Year End</b>	<b>Estimated</b>	<b>Annual</b>	<b>% Budget</b>	<b>Proposed</b>
	<b>Actual</b>	<b>Actual</b>	<b>YearEnd</b>	<b>Budget</b>		<b>Budget</b>
<b>Revenues:</b>						
Reimb. From Live Racing Fairs	1,048,080	1,220,743	1,384,033	1,356,965	102%	1,381,376
<b>Operating Expenses:</b>						
Salaries	348,075	384,535	430,023	392,511	110%	364,104
Employee Benefits	44,137	46,576	54,841	48,907	112%	49,551
Payroll Taxes	35,988	46,576	61,626	53,262	116%	60,656
Accounting Costs	48,761	48,750	48,853	48,750	100%	48,900
Audit Services	20,325	20,325	20,813	20,325	102%	20,500
Automobile Expense	2,718	1,502	3,138	2,000	157%	3,000
Legal Expenses	0	0	0	5,000	0%	5,000
Meetings Expense	242	622	797	2,000	40%	1,000
Telephone Expense	4,982	6,183	5,116	6,500	79%	6,000
Travel Expense	34,423	39,189	40,569	40,000	101%	40,000
<b>Sub-Totals</b>	<b>539,664</b>	<b>594,258</b>	<b>665,776</b>	<b>619,255</b>	<b>108%</b>	<b>598,711</b>
<b>Racing Support Services:</b>						
Announcer	33,387	30,200	22,925	39,460	58%	35,000
Condition Bk/Program Cover	26,560	15,505	14,310	17,000	84%	17,000
Racing Operations Support	65,326	80,804	62,922	80,000	79%	80,000
TC02 Testing	7,040	12,698	6,866	12,000	57%	7,500
Marketing/Web Devel	236	120	1,170	1,000	117%	1,000
Paymaster Operations	6,285	5,163	6,174	6,500	95%	6,500
Program Production	145,411	164,907	164,604	170,000	97%	170,000
Racing Office System	28,969	29,822	21,048	30,000	70%	30,000
Recruitment	1,562	4,977	6,572	15,000	44%	15,000
Jumbo Screen	68,850	96,900	94,350	100,000	94%	100,000
Supplies	12,573	17,752	16,092	15,000	107%	15,000
Tattooing	10,867	18,101	18,980	20,000	95%	20,000
Timing/Clocker	13,120	13,162	13,035	18,185	72%	18,000
Transportation	1,250	2,740	2,200	3,500	63%	3,000
TV Production/Simulcast	64,040	71,456	121,099	75,000	161%	75,000
RTM ALLOCATION (MAINTENANCE)	73,689	131,165	113,400	76,500	148%	116,500
RTM ALLOCATION (TRANSPORTATION)			52,077	70,000	74%	70,000
RTM PRIOR YEAR LOAN			56,165	56,165	100%	56,165
RTM SUPPORT COSTS	47,553	46,286	61,745	47,400	130%	62,000
<b>Sub-Totals</b>	<b>606,718</b>	<b>741,759</b>	<b>855,734</b>	<b>852,710</b>	<b>100%</b>	<b>897,665</b>
<b>Total Gross Expenses</b>	<b>1,146,381</b>	<b>1,336,017</b>	<b>1,521,510</b>	<b>1,471,965</b>	<b>103%</b>	<b>1,496,376</b>
Augmentation LRF	73,689	75,000	75,000	75,000	100%	75,000
NCOTWINC Reimbursement	25,000	40,000	40,000	40,000	100%	40,000
Paymaster billing to Sonoma			22,500			
<b>Total Net Expenses</b>	<b>1,047,692</b>	<b>1,221,017</b>	<b>1,384,010</b>	<b>1,356,964</b>		<b>1,381,376</b>

## 2017 EXPENSES CATEGORIES (continued)

### EMPLOYEE BENEFITS

Includes health, dental, long-term disability, etc.

### PAYROLL TAXES

Taxes associated with employee payroll (Unemployment Insurance, Medicare, PERS 2%, etc.).

### ACCOUNTING COSTS

Contract with CFSA to provide accounting, reconciliation and distribution of all pari-mutuel commissions, purses, license fees and other distributions.

### AUDIT SERVICES

Annual audit services provided by Gilbert & Associates.

### AUTOMOBILE EXPENSE

Maintenance for CARF owned vehicles incurred during live racing.

### LEGAL EXPENSES

Services provided by Kahn, Soares & Conway, LLP.

### MEETING EXPENSES

Expenses incurred for Live Racing Committee meetings.

### TELEPHONE EXPENSE

Cell phone expense association with live racing (Racing Secretary, Horsemen's Hotline, Racing Office, etc.)

### TRAVEL EXPENSE

Per-diem, mileage, airfare, lodging and other live racing travel related expenses.

### ANNOUNCER

Pleasanton, Sacramento, Ferndale and Fresno.

### CONDITION BOOK

Printing of condition books (cover and content), racing program covers, in/out slips and entry blanks.

### RACING OPERATIONS SUPPORT

Winner's Foundation, Federation Admin Expenses and Accounting System, MOC catastrophic insurance.

### TC02 TESTING

Mandatory testing conducted through UC Davis.

### MARKETING/WEBSITE

Manages racing website ([www.calfairs.com](http://www.calfairs.com)) on behalf of Fairs. Site includes entries, pps, results, etc.

## 2017 EXPENSE CATEGORIES (continued)

### PAYMASTER OPERATIONS

Emerging Breed and Thoroughbred checks, supplies and postage.

### PROGRAM PRODUCTION

Partial cost of Incompass software, program printing and distribution to satellite network.

### RACING OFFICE SYSTEM

Provides Racing Office computer system (all computer hardware/peripherals) and application software (Equibase and Incompass). Also includes cost of mobile trailers, telecommunications support and supplies.

### RECRUITMENT

Organizes and conducts out-of-state recruitment of horses to run at Northern California Fairs. Staff manages the payment of incentives and tracks and reports on the results of the program. This budget item covers travel, receptions and incentives to out-of-state horsemen.

### JUMBO SCREEN

Outdoor jumbo video display in infield at \$2,550 per live racing day.

### SUPPLIES

Includes cost of generator rental and jockey supplies (weighted pads, head numbers, saddle towels, etc.)

### TATTOOING

Provides the mandatory tattooing of each race horse for identifications purposes. Split with GGF.

### TRANSPORTATION

Circuit-wide transportation of jockey silks.

### TV PRODUCTION/SIMULCAST

Contract with Pegasus Communication to produce simulcast feed and onsite TV support.

### RACE TRACK SAFETY AND MAINTENANCE

Fleet of tractors and associated special equipment necessary to maintain Fairs racing surfaces to high standards of safety (maintenance, transportation and repair). Budget item includes liability insurance, Trackmaster offsetting maintenance and transportation costs.

These budget items have been broken down in further detail on the 2017 CARF Live Racing Income Statement (page 6).



**California Authority of Racing Fairs  
Southern Region Income Statement  
2016 Estimated Year End with 2017 Preliminary Budget**

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Year End</b>	<b>Year End</b>	<b>Estimated</b>	<b>Annual</b>	<b>% Budget</b>	<b>Proposed</b>
	<b>Actual</b>	<b>Actual</b>	<b>YearEnd</b>	<b>Budget</b>		<b>Budget</b>
<b>Program Revenue:</b>						
Program Sales	195,769	152,647	127,939	175,000	73%	\$130,000
Other Revenue	0	0		0	0%	
Royalties/Fees Due Host	(178,700)	(139,851)	(117,011)	(160,000)	73%	(\$119,000)
<b>Total Revenue</b>	<b>17,069</b>	<b>12,796</b>	<b>10,928</b>	<b>15,000</b>	<b>73%</b>	<b>11,000</b>
<b>Expenses:</b>						
Legal Expenses	0	0	0	0	0%	0
Meetings Expense	0	0	0	0	0%	0
Misc Exp.(Storage)	0	0	0	0	0%	0
Office Supplies	0	0	0	0	0%	0
Paper Expense	0	0	0	0	0%	0
Postage & Shipping	0	0	0	0	0%	0
Printing Supplies	0	0	0	0	0%	0
Rent & Utility Expenses	0	0	0	0	0%	0
Repairs & Maintenance	0	0	0	0	0%	0
Telephone Expense	0	0	0	0	0%	0
Travel Expense	0	0	0	0	0%	0
<b>Total Expenses</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0%</b>	
Operating Income (Loss)	17,069	12,796	10,928	15,000	73%	11,000
CARF Admin Fee	14,608	11,326	9,439	13,125	72%	9,750
Rebate						
<b>Income (Loss)</b>	<b>2,461</b>	<b>1,470</b>	<b>1,489</b>	<b>1,875</b>	<b>79%</b>	<b>1,250</b>



**California Authority of Racing Fairs  
Revenues Generated and Paid through CARF  
Race Recap Report**

**2016 Race Meet**

	Pleasanton	Sacramento	Humboldt	OTP Fall	Fresno	Total
Tote Handle	\$20,669,655	\$14,474,335	\$2,249,069	\$10,656,844	\$12,790,923	\$60,840,827
ADW Handle	\$8,843,773	\$7,837,949	\$2,456,740	\$4,910,206	\$5,306,978	\$29,355,645
All Handle Total	\$29,513,428	\$22,312,284	\$4,705,810	\$15,567,049	\$18,097,901	\$90,196,472

**REVENUE:**

Takeout	4,464,000	3,088,866	481,890	2,299,471	2,730,270	13,064,497
Programs	19,391	18,549	0	10,892	13,073	61,904
Summarized Revenues	134,574	110,384	81,959	72,064	73,369	472,350
ADW (California & Exports)	1,105,823	1,016,394	316,342	604,963	650,706	3,694,228
<b>Total</b>	<b>5,723,787</b>	<b>4,234,193</b>	<b>880,191</b>	<b>2,987,390</b>	<b>3,467,418</b>	<b>17,292,979</b>

**EXPENSES:**

2016 Circuit Billing	196,568	164,127	98,732	98,732	149,265	707,423
2016 Jan-June Billbacks	56,323	8,357	4,066	4,126	6,025	78,897
2016 July-September Billbacks	56,293	93,520	26,842	37,249	48,421	262,325
2016 Oct-December Billbacks						0
Racetrack Maintenance						0
Relocation Costs	(12,400)	(12,400)	(6,200)	(12,400)	(12,400)	(55,800)
2016 Purse Overpayment Allocation						(497,902)
<b>Total Track Expenses</b>	<b>296,783</b>	<b>253,604</b>	<b>123,439</b>	<b>127,707</b>	<b>191,311</b>	<b>992,845</b>

**Revenues Generated and Paid through CARF**

Total Purses Revenue	1,527,104	1,149,375	242,952	667,228	842,553	4,429,212
Total Track Commissions Revenue	1,286,724	993,075	253,066	653,047	781,898	3,967,810

<b>TOTAL PURSES/FAIR COMMISSIONS</b>	<b>2,813,828</b>	<b>2,142,450</b>	<b>496,018</b>	<b>1,320,275</b>	<b>1,624,451</b>	<b>8,397,022</b>
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# Calendar for year 2016 (United States)

January						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

February						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29					

March						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

April						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

May						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

June						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

July						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

August						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

September						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

October						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

November						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

December						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

# Calendar for year 2017 (United States)

January						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

February						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

March						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

April						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

May						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

June						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

July						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

August						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						



# Calendar for year 2018 (United States)

January						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					