

1776 Tribute Road, Suite 205 Sacramento, CA 95815 Office: 916.927.7223 Fax: 916.263.3341 www.calfairs.com

# NOTICE CALIFORNIA AUTHORITY OF RACING FAIRS BOARD OF DIRECTORS MEETING JOHN ALKIRE, CHAIR 12:30 P.M., TUESDAY, APRIL 7, 2015

Notice is hereby given that a meeting of the California Authority of Racing Fairs' Board of Directors will commence at 12:30 p.m., Tuesday, April 7, 2015. The meeting will be held in Sacramento. 1776 Tribute Road, Conference Room, Sacramento, CA 95815.

CARF Board of Directors Meeting Toll Free Dial In Number: (800) 791-2345 Participant Code: 83711# Via Teleconference

In order to ensure that all meeting participants are able to hear discussions during the teleconference, we ask that teleconference participants call from a <u>Landline Phone</u> and <u>Please Place Phone on MUTE While Not Speaking</u>. The Public and members of the California Authority of Racing Fairs Board of Directors may participate from the following locations:

Alameda County Fair

4501 Pleasanton Ave.

Pleasanton, CA 94566

California State Fair
1600 Exposition Blvd.
Sacramento, CA 95815

Monterey County Fair 2004 Fairground Road Monterey, CA 93940

The Big Fresno Fair 1121 S. Chance Avenue Fresno, CA 93702

Antelope Valley Fair

Lancaster, CA 93536

2551 West Ave. H, Suite 102

San Mateo County Fair 2495 So. Delaware Street San Mateo, CA 94403 **Stanislaus County** 

900 North Broadway

Turlock, CA 95380



# AGENDA CALIFORNIA AUTHORITY OF RACING FAIRS BOARD OF DIRECTORS MEETING JOHN ALKIRE, CHAIR 12:30 P.M., TUESDAY, APRIL 7, 2015

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### **AGENDA**

- I. Date, time and location of next meeting: May 5, 2015
- II. Public Comment.
- III. Approval of minutes.
- IV. Report, discussion and action, if any, on CARF 2015 Legislative Program.
- V. Discussion and action, if any, on proposal made to NCOTWINC regarding potential simulcast network expansion.
- VI. Report, discussion and action, if any, on Racing Dates for 2016 and beyond.
- VII. Financials
- VIII. Executive Director's Report

# CALIFORNIA AUTHORITY OF RACING FAIRS Board of Directors Tuesday, March 3, 2015

### **MINUTES**

A teleconference meeting of the California Authority of Racing Fairs (CARF) Board of Directors was held at 12:30 P.M., Tuesday, March 3, 2015. The teleconference meeting was hosted at the CARF offices, 1776 Tribute Road, Sacramento, California.

CARF Board Directors attending: John Alkire, Jerome Hoban, Rick Pickering and Kelly Violini. Joining by teleconference: Chris Borovansky.

Staff and Guests attending: Christopher Korby, Larry Swartzlander, Tom Doutrich, Heather Haviland, Amelia White, Jeanne Wasserman, Brian May, Kelly Olds and Steve Wood. Joining by teleconference: Louie Brown.

**Agenda Item 1 – Date, Time and Location of Next Meeting: April 7, 2015.** The next CARF Board of Directors meeting will be held Tuesday, April 7, 2015 in Sacramento.

**Agenda Item 2 – Public Comment.** None.

**Agenda Item 3 – Approval of Minutes.** Mr. Pickering moved to approve the meeting minutes as presented. Mr. Hoban seconded, unanimously approved.

Agenda Item 4 – Report, Discussion and Action, if any, on CARF 2015 Legislative Program. Mr. Brown reported that the deadline to introduce new bills is February 27 and legislative staff has been busy going through those bills. Mr. Brown reported that racing legislation is light and most bills appears to be spot bill placeholders.

Mr. Brown reported that the main topic for the racing industry in 2015 will be Internet Poker. Four bills on the topic have been introduced, once each authored by the Chairs of the Assembly and Senate G.O Committees with identical language. Those two bills would allow the horse racing industry to compete for a license. Of the other two bills, one (AB 9) does not allow for racing and the other (AB 167) does allow racing to compete for a license.

Mr. Brown stated that he met yesterday with the racing industry lobbyists to gauge the positions of the different racing interests. Principals for the TOC, Santa Anita and Del Mar continue to have discussions with the faction of the tribal community that is willing to engage with horse racing, but those discussions are not public or in writing at this time. Some of the

bills preclude outside financing which would significantly reduce the number of tracks that could consider participating. Another issue is which of the Internet Poker platform operators racing could partner with as most have already made some sort of alliance.

Mr. Brown stated that his message to the racing lobbyists was that fairs will not agree to support anything that does not list the distributions in writing as part of the bill language; anything less than a written commitment will be opposed. Mr. Brown stated that we are still early in the process, but that making the racing fair position clear early will be beneficial to our cause. Mr. Brown stated that there will be more to report next month.

Agenda Item 5 – Update on Award of Totalisator Contract. Mr. Korby reported the Totalisator contract was awarded to American Totalisator (Amtote) after a lengthy RFP process between the two largest tote companies in the nation and careful consideration by a working group of industry principals. Amtote is owned by the Stronach Group, the same ownership group that operates Santa Anita and Golden Gate Fields in California. The SCOTWINC and NOTWINC Boards, which awarded the bid, will now negotiate the terms of the contract with Amtote representatives. Implementation of the changeover in machinery will be conducted in the late fall/winter of this year. CARF and Amtote staff will work closely with the live racing and satellite network to manage any structural modifications required well in advance of the implementation date. Mr. Korby stated that he has made it clear to the industry that SCOTWINC and NOTWINC should be responsible for any needed modifications at fair satellites. Mr. Korby will make that requirement in writing.

Agenda Item 6 – Report on Developments at Fair Satellite Wagering Facilities. Mr. Korby reported that to help trim expenses, CARF is working with industry principals to remove the requirement for a satellite supervisor at smaller fair satellites. Monterey County Fair is a pilot facility for implementing this change. Currently, new mini-satellite facilities are not required to have a satellite supervisor which is a helpful precedent. Ms. Violini reported that her satellite supervisors recently took new positions outside the fair and that she has worked closely with CARF and NCOTWINC to transition her mutuel manager into a dual role. Ms. Violini stated that so far the change has been beneficial to the fair and regarded highly by satellite patrons.

Mr. Alkire stated that he is working with the proprietor of Fresno Club One to partner in a new mini-satellite in the town of Goshen. The site is small, but would benefit the patrons displaced from Tulare. Mr. Alkire stated that the new site would utilize a dual mutuel/satellite manager. Mr. Alkire also added that Mr. Swartzlander is useful in troubleshooting cost savings at satellites.

Mr. Borovansky reported that the Stanislaus County Fair is in conversations with representatives at the Turlock Poker Club in moving the site.

**Agenda Item 7 – Financials.** Mr. Korby noted that financials were not included in the meeting packet, but that Ms. Gibbons will furnish end-of-year financials for the April meeting.

**Agenda Item 8 – Executive Director's Report.** Mr. Korby reported that the Saint Louis Rams owner is in conversations with Bay Meadows Land Company in regards to developing an NFL stadium on the old Hollywood Park property.

Respectfully submitted, Heather Haviland

## CA Authority of Racing Fairs Legislative Report - Last 10 Days 3/20/2015

#### AB 315 (Bigelow R) Fairs: annual reports and expenditures.

Current Text: Amended: 3/19/2015 pdf html

**Introduced:** 2/12/2015 **Last Amend:** 3/19/2015

Status: 3/19/2015-From committee chair, with author's amendments: Amend, and re-refer to Com. on

AGRI. Read second time and amended.

**Location:** 3/19/2015-A. AGRI.

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**Summary:** Existing law provides for admission to a state, district, county, or citrus fair without payment of an established admission price to persons with credential admissions or courtesy pass admissions, and requires each fair to make an annual report to the Department of Food and Agriculture of the total number of credential and courtesy pass admissions issued and honored at the fair. This bill would repeal the annual reporting requirement. This bill contains other related provisions and other existing laws.

**Organization Position** CARF Watch

### AB 701 (Garcia, Cristina D) Gaming: Gaming Policy Advisory Committee.

Current Text: Introduced: 2/25/2015 pdf html

**Introduced:** 2/25/2015

Status: 3/12/2015-Referred to Com. on G.O.

**Location:** 3/12/2015-A. G.O.

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**Summary:** Existing law, the Gambling Control Act, provides for the licensure and regulation of various legalized gambling activities and establishments by the California Gambling Control Commission and the investigation and enforcement of those activities and establishments by the Department of Justice. Existing law requires the commission to establish a 10-member Gaming Policy Advisory Committee for the purpose of discussing matters of controlled gambling regulatory policy and other relevant gambling-related issues. The committee is composed of representatives of controlled gambling licensees and members of the general public in equal numbers. This bill would increase the membership of the committee from 10 to 12 members, and would instead require the committee to be composed of 5 representatives of controlled gambling licensees, 5 members of the general public, and 2 representatives from the Department of Justice.

**Organization Position** CARF Watch

### **SB 650** (<u>Hall</u> D) Gambling licenses: annual renewal.

Current Text: Introduced: 2/27/2015 pdf html

**Introduced:** 2/27/2015

**Status:** 3/12/2015-Referred to Com. on G.O.

**Location:** 3/12/2015-S. G.O.

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**Summary:** The Gambling Control Act provides for the licensure and regulation of various legalized gambling activities by the California Gambling Control Commission and the investigation and enforcement of those activities and establishments by the Department of Justice. Existing law requires a gambling license to be renewed biennially. Existing law requires the owner licensee or key employee to file an application for renewal with the Department of Justice no later than 120 calendar days before the expiration of the current license. A willful violation of these provisions is punishable as a misdemeanor. This bill would require the owner licensee or key employee to file an application for renewal with the California Gambling Control Commission by no later than 120 calendar days after the end of the owner licensee's fiscal year. The bill would automatically renew a license annually upon the payment of an annual renewal fee, as specified. The bill would also make conforming changes. Because a willful violation of these provisions would be a crime, the bill would impose a statemandated local program. This bill contains other related provisions and other existing laws.

**Organization Position** CARF Watch

### **SB 692** (Vidak R) Gambling: California Gambling Control Commission.

Current Text: Introduced: 2/27/2015 pdf html

**Introduced:** 2/27/2015

Status: 3/19/2015-Referred to Com. on G.O.

**Location:** 3/19/2015-S. G.O.

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Summary: Existing law, the Gambling Control Act, provides for the licensure and regulation of various legalized gambling activities and establishments by the California Gambling Control Commission and the investigation and enforcement of those activities and establishments by the Department of Justice. The act specifies qualifications for eligibility as a member of the commission, and provides that a person is ineligible for appointment if, within 2 years prior to appointment, the person was employed by, retained by, or derived substantial income from, a gambling establishment. The act prohibits a member of the commission, the executive director, the chief, and any employee of the commission or department designated by regulation, for a period of 3 years after leaving office or terminating employment, for compensation, from acting as agent or attorney for any other person before the commission or the department, if the appearance or communication is for the purpose of influencing administrative action, as specified. A person who willfully violates any provision of the act for which a penalty is not expressly provided is guilty of a misdemeanor. This bill would additionally prohibit a member of the commission, the executive director, the chief, and any employee of the commission or department designated by regulation, for a period of 2 years after leaving office or terminating employment, from being employed as a consultant or key employee of a gambling establishment. By creating a new crime, the bill would impose a state-mandated local program. This bill contains other related provisions and other existing laws.

**Organization Position** CARF Watch

#### SB 777 (Lara D) Gambling Control Act: corporations.

Current Text: Introduced: 2/27/2015 pdf html

**Introduced:** 2/27/2015

Status: 3/19/2015-Referred to Com. on RLS.

**Location:** 3/19/2015-S. RLS.

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**Summary:** Existing law, the Gambling Control Act, provides for the licensure and regulation of various legalized gambling activities and establishments by the California Gambling Control Commission and the investigation and enforcement of those activities and establishments by the Department of Justice. Existing law requires a corporation to comply with specified requirements in order to obtain a gambling license, including a requirement that the corporation register as a corporation with the department and supply specified supplemental information to the department. This bill would make technical, nonsubstantive changes to that provision.

Organization Position
CARF Watch

Total Measures: 5
Total Tracking Forms: 5

#### --NCOTWINC--

# PROPOSED RESOLUTIONS REGARDING THE TESTING OF A DIFFERENT ECONOMIC MODEL FOR NORTHERN CALIFORNIA SATELLITES

**WHEREAS**, under the applicable provisions of the current California Horse Racing Law, satellite wagering facilities (including so-called "minisatellite facilities") (collectively, the "Satellites") are entitled to receive certain statutorily mandated distributions from the various hosts tracks (the "Hosts");

**WHEREAS**, currently the statutorily mandated distributions payable by Hosts to Satellites is equal to approximately two percent (2%) of the applicable handle (the "Distributable Amount");

WHEREAS, it has become apparent to the members of NCOTWINC's Board of Directors that the statutorily mandated Distributable Amount is not enough to incentivize potential Satellites to underwrite and incur the costs necessary to open a Satellite and then keep that Satellite operating in a "first class manner". As a result, it has been difficult for NCOTWINC to expand the Satellite business in the Northern Zone:

WHEREAS, the NCOTWINC Board has now determined that it is in the best interest of NCOTWINC and its members (as well as in the best interest of California horse racing), that the Satellite business in the Northern Zone be expanded;

**WHEREAS**, the NCOTWINC Board is aware that SCOTWINC has recently undertaken efforts to expand the Satellite business in the Southern and Central Zones by implementing a different business model for its Satellites;

WHEREAS, the different business model that is now being utilized by SCOTWINC for Satellites in the Southern and Central Zones has shown early promise and success; so much so that the NCOTWINC Board has decided that it is in the best interest of NCOTWINC and its members that NCOTWINC, on an experimental basis (with respect to both new, to-be-opened Satellites and existing Satellites that are willing to re-model and/or expand), implement a different business model for Northern Zone Satellites (as described below), with the hope and expectation being that use of such different business model will expand the Satellite business in the Northern Zone; and

WHEREAS, the Board would now like to authorize the officers of NCOTWINC to negotiate an alternative economic model (as described below) with such

Satellites (both new and existing) as are from time to time deemed appropriate by the officers of NCOTWINC.

**NOW**, **THEREFORE**, **BE IT RESOLVED**, that NCOTWINC's Board hereby authorizes the new economic model described below for use with such Northern Zone Satellites (both new and existing) as are from time to time deemed appropriate by NCOTWINC's officers.

**RESOLVED FURTHER**, that the new economic model for the Northern Zone Satellites will include each of the following components:

- The owner of the applicable Satellite (the "Designated Satellite"), on the one hand, and NCOTWINC, on the other hand, will agree on the nature, type, scope and timing of the capital improvements (including expansion or re-modeling of existing Satellites) to be undertaken at the applicable Satellite (the "Capex Project");
- The owner of the Designated Satellite will agree to undertake and complete the Capex Project in accordance with a time-table to be mutually agreed-upon by the owner of the Designated Satellite and NCOTWINC;
- During the construction phase, an amount equal to 1% of the handle generated at the Designated Site will be devoted and held by NCOTWINC for purposes of funding the Capex Project at the applicable Designated Site;
- The owner of the Designated Satellite will also contribute a certain amount of the funds necessary to pay the costs of the Capex Project (with the owner's contribution to be based on a percentage that is to be determined by NCOTWINC on a case-by-case basis);
- In addition to the owner of the Designated Satellite being obligated to undertake and complete the Capex Project, the owner of the Designated Satellite will also agree to abide (post-completion of the applicable Capex Project) to new standards and customer amenities that will be established by NCOTWINC with respect to the applicable Designated Satellite, including parking, admission, technology, availability of food and beverage (and the types of food and beverage to be available), the hours of operation, other logistics and events that could be held at the Designated Site during racing hours, etc.;
- After completion of the Capex Project at a particular Designated Satellite, NCOTWINC will pay an extra one-half of 1% (.50%) of the applicable handle to the Designated Satellite (this amount is over and above the Distributable Amount paid by the Hosts), and NCOTWINC will reserve an additional one-half of 1% (.50%) of applicable handle as a reserve for

future capital improvements and/or further expansion/re-model costs at the applicable Designated Satellite (payment of the additional one-half of 1% (.50%) to the owner of the Designated Satellite and the reserving of the additional one-half of one percent (.50%) for future capital improvements/expansion needs, will continue for a period of \_\_\_\_ years following the completion of the Capex Project); and

• In consideration for NCOTWINC's contribution of a portion of the costs of the applicable Capex Project and in consideration of the extra .50% of handle to be paid to the owner of the Designated Satellite for a certain period of time following the completion of the Capex Project, the owner of the Designated Satellite will agree to reduce its statutory exclusivity protection from the statutorily mandated 20 mile radius down to a 10-mile radius (so that the Designated Satellite's consent will no longer be needed for the establishment of additional Satellites outside a 10-mile radius of the Designated Satellite).

**RESOLVED FURTHER**, that the appropriate officers of NCOTWINC be, and they hereby are, given all right, power and authority necessary, desirable or appropriate in order for them to move forward with the selection of Designated Satellites and the establishment and negotiation of the new business model (as outlined above) for such Designated Satellites.

**RESOLVED FURTHER**, that the new business model (as outlined above) for each Designated Satellite will be in effect for a maximum of \_\_\_\_\_ years.

**RESOLVED FURTHER**, that all officers, directors and shareholders of NCOTWINC be, and they hereby are, authorized and directed to take such further actions, and execute and deliver such further documents, as may from time to time be necessary, desirable or appropriate in order to more fully implement the foregoing Resolutions regarding the selection of Designated Satellites and the establishment of the new economic model (as outlined above) for the Designated Satellites.

 $H: \c Client Folders \c NCOTWINC (04870) \c Gen Rep (000) \c Docs \c Proposed Resolutions for Testing of Different Economic Model-1. docx \c Control of Control of$ 

| Tote Handle   | \$22,829,476           | \$10,420,236              | \$3,594,596                 | \$9,205,653                   | \$14,377,457                   | \$60,427,417            |
|---|------------------------|---------------------------|-----------------------------|-------------------------------|--------------------------------|-------------------------|
| ADW Handle  | \$8,102,758            | \$4,828,976               | \$2,537,038                 | \$4,228,906                   | \$4,817,496                    | \$24,515,174            |
| All Handle Total                                    | \$30,932,234           | \$15,249,212              | \$6,131,633                 | \$13,434,559                  | \$19,194,953                   | \$84,942,592            |
| 2014 Race Meet                                      | Pleasanton             | Sacto                     | Humboldt                    | Stockton                      | Fresno                         | Total                   |
|   |                        |                           |                             |                               |                                |                         |
| REVENUE: Takeout                                    | 6/18-7/8<br>4,962,833  | <b>7/9-7/22</b> 2,237,901 | <b>8/13-8/24</b><br>776,908 | <b>9/17-9/30</b><br>1,983,737 | <b>10/1-10/15</b><br>3,064,479 | 13,025,857              |
| Programs  | 23,522                 | 15,633                    | 3,782                       | 14,227                        | 16,625                         | 73,789                  |
| Overlap/Redistribute *preliminary (Track & Purse)   | 23,322                 | 13,033                    | 42,446                      | 14,227                        | 10,023                         | 42,446                  |
| Intra Outs/Refunds                                  | 79,285                 | 42,261                    | 9,775                       | 26,730                        | 59,227                         | 217,278                 |
| 2013/2014 CHRB Surplus                              | 5,667                  | 3,320                     | 698                         | 2,147                         | 3,912                          | 15,744                  |
| Rights Fees/Tattsbet/tabcorp non-merged             | 26,942                 | 14,086                    | 11,996                      | 11,972                        | 18,177                         | 83,173                  |
| Misc Revenue Starter Purses (Performance)           | 5,629<br>41,200        | 4,414<br>19,750           | 1,817<br>13,500             | 3,046<br>19,650               | 4,156<br>27,200                | 19,062<br>121,300       |
| Combined Purse Report                               | (129,581)              | (43,582)                  | 29,285                      | 91,530                        | (89,654)                       | (142,002)               |
| Decoder Revenue                                     | 28,240                 | 21,275                    | 7,273                       | 30,435                        | 17,397                         | 104,619                 |
| AB509 Los Alamitos Proxy Fees                       | 23,327                 | 18,485                    | 593                         | 9,804                         | 16,651                         | 68,859                  |
| 2013 Los Alamitos Expense fund excess/Intl Outs     | 4,524                  | 3,087                     | 1,773                       | 1,878                         | 2,749                          | 14,011                  |
| Share On Track Expenses                             | 1.042.207              | 642.102                   | 220.755                     | 557.020                       | 620.142                        | 2 214 206               |
| ADW California & Exports  Total                     | 1,043,287<br>6,114,873 | 643,182<br>2,979,812      | 339,755<br>1,239,600        | 557,839<br>2,752,997          | 630,143<br>3,771,061           | 3,214,206<br>16,858,343 |
| Total   | 0,114,873              | 2,979,012                 | 1,239,000                   | 2,132,991                     | 3,771,001                      | 10,030,343              |
| DISTRIBUTED:  |                        |                           |                             |                               |                                |                         |
| F&E Fund 19614d/License                             | 52,609                 | 17,225                    | 9,005                       | 19,508                        | 34,342                         | 132,688                 |
| F&E Recapture                                       | 6,971                  | 3,194                     | 1,136                       | 2,377                         | 4,237                          | 17,915                  |
| CHRB Support  | 92,981                 | 46,709                    | 16,619                      | 34,767                        | 61,980                         | 253,056                 |
| Commingle Guest O/S Interstate Host                 | 1,357,999<br>223,676   | 389,401<br>138,793        | 120,077<br>38,945           | 347,161<br>134,923            | 664,384<br>141,290             | 2,879,022<br>677,626    |
| Location Fee  | 223,676                | 138,793                   | 45,976                      | 134,923                       | 141,290                        | 687,749                 |
| Promotion   | 30,079                 | 18,336                    | 5,810                       | 16,901                        | 20,688                         | 91,814                  |
| City/County   | 50,462                 | 26,814                    | 9,599                       | 23,661                        | 34,854                         | 145,390                 |
| Stabling/Vanning                                    | 150,395                | 91,678                    | 29,051                      | 84,505                        | 103,438                        | 459,068                 |
| Chrims  | 6,016                  | 3,667                     | 1,162                       | 3,380                         | 4,137                          | 18,363                  |
| Equine Lab Owners                                   | 15,292<br>11,059       | 8,126<br>5,881            | 2,909<br>2,108              | 7,170<br>5,245                | 10,562<br>7,748                | 44,059<br>32,041        |
| Breeders  | 83,707                 | 42,633                    | 15,185                      | 37,429                        | 56,283                         | 235,236                 |
| Rights Fee Breeders                                 | 808                    | 423                       | 360                         | 359                           | 545                            | 2,495                   |
| 2013/2014 CHRB Surplus                              |                        | _                         |                             |                               |                                | 0                       |
| ADW DISTRIBUTED:                                    |                        |                           |                             |                               |                                |                         |
| DIR   | 1,977                  | 1,303                     | 710                         | 1,182                         | 1,260                          | 6,431                   |
| Equine  | 7,247                  | 4,777                     | 2,604                       | 4,333                         | 4,620                          | 23,581                  |
| Backstretch<br>Location Fees                        | 10,871<br>108,878      | 7,166<br>65,922           | 3,905<br>35,759             | 6,500<br>59,856               | 6,930<br>63,834                | 35,371<br>334,248       |
| Retirement Fund                                     | 19,766                 | 13,029                    | 7,102                       | 11,820                        | 12,602                         | 64,320                  |
| AB480   | 22886.97               | 20933.13                  | 11577.47                    | 18930.03                      | 20165.42                       | 94,493                  |
| Workers Comp (CA & Exports)                         | 12,153                 | 6,751                     | 3,835                       | 4,458                         | 6,888                          | 34,084                  |
| Breeders (CA & Exports)                             | 37,338                 | 25,379                    | 11,017                      | 23,897                        | 22,435                         | 120,066                 |
| F&E   | 317                    | 85                        | 26                          | 43                            | 111                            | 582                     |
| CHRB Support MOVED TO PURSE ACCT                    | 4,279                  | 1,238                     | 376                         | 629                           | 1,623                          | 8,144                   |
| Purses Generated                                    | 1,004,665              | 444,719                   | 175,711                     | 375,282                       | 656,354                        | 2,656,731               |
| License SB16  | 37,174                 | 18,823                    | 6,697                       | 14,010                        | 24,977                         | 101,682                 |
| Overlap/Redistribute                                |                        |                           |                             |                               |                                | 0                       |
| Excess 6%   | 86,732                 | 54,967                    | 7,545                       | 60,452                        | 79,293                         | 288,988                 |
| Rfees Misc Revenue                                  | 13,067<br>2,814        | 6,832<br>2,207            | 5,818<br>908                | 5,806<br>1,523                | 8,816<br>2,078                 | 40,339<br>9,531         |
| Decoder Revenue                                     | 14,120                 | 10,637                    | 3,637                       | 15,218                        | 8,699                          | 52,310                  |
| Intra Outs/Refunds                                  | 39,642                 | 21,131                    | 4,888                       | 13,365                        | 29,613                         | 108,639                 |
| AB509 Los Alamitos Proxy Fee                        | 11,663                 | 9,243                     | 296                         | 4,902                         | 8,325                          | 34,429                  |
| 2013 Los Alamitos Expense fund excess/Intl Outs     | 2,262                  | 1,544                     | 887                         | 939                           | 1,375                          | 7,006                   |
| Combined Purse Report                               | (129,581)              | (43,582)                  | 29,285                      | 91,530                        | (89,654)                       | (142,002)               |
| Performance AB 701 W/C                              | 41,200<br>51,817       | 19,750<br>19,558          | 7,190                       | 19,650<br>16,997              | 27,200<br>30,786               | 121,300<br>126,348      |
| 2013/2014 CHRB Surplus                              | 2,834                  | 1,660                     | 349                         | 1,074                         | 1,956                          | 7,872                   |
| ADW - SB1072  | 60,000                 | 34,692                    | 20,301                      | 22,942                        | 34,980                         | 172,914                 |
| ADW - Purses (CA & Export)                          | 373,125                | 225,694                   | 119,998                     | 196,201                       | 224,322                        | 1,139,340               |
| ADW - AB480   | 8,082                  | 5,328                     | 2,947                       | 4,819                         | 5,133                          | 26,309                  |
| DAID TO TRACK.                                      |                        |                           |                             |                               |                                |                         |
| PAID TO TRACK:  Commissions Generated               | 813,351                | 365,352                   | 143,586                     | 311,571                       | 528,029                        | 2,161,889               |
| License SB16  | 37,174                 | 18,823                    | 6,697                       | 14,010                        | 24,977                         | 101,682                 |
| Redistribute  | .,                     | ,                         | 42,446                      | ,                             | ,                              | 42,446                  |
| Excess 6%   | 86,732                 | 54,967                    | 7,545                       | 60,452                        | 79,293                         | 288,988                 |
| Rfees   | 13,067                 | 6,832                     | 5,818                       | 5,806                         | 8,816                          | 40,339                  |
| Misc Revenue  Decoder Revenue                       | 2,814<br>14,120        | 2,207<br>10,637           | 908<br>3,637                | 1,523                         | 2,078<br>8,699                 | 9,531<br>52,310         |
| Intra Outs/Refunds                                  | 39,642                 | 21,131                    | 4,888                       | 15,218<br>13,365              | 29,613                         | 108,639                 |
| AB509 Los Alamitos Proxy Fee                        | 11,663                 | 9,243                     | 296                         | 4,902                         | 8,325                          | 34,429                  |
| 2013 Los Alamitos Expense fund excess/Intl Outs     | 2,262                  | 1,544                     | 887                         | 939                           | 1,375                          | 7,006                   |
| 2013/2014 CHRB Surplus                              | 2,834                  | 1,660                     | 349                         | 1,074                         | 1,956                          | 7,872                   |
| Simulcast Expense (ncot)                            | 548,423                | 330,117                   | 124,354                     | 284,716                       | 337,910                        | 1,625,520               |
| Track Programs Share of Ontrock Expense             | 23,522                 | 15,633                    | 3,782                       | 14,227                        | 16,625                         | 73,789                  |
| Share of Ontrack Expense  ADW - Track (CA & Export) | 368,284                | 225,559                   | 116,650                     | 197,411                       | 220,107                        | 1,128,012               |
| ADW - AB480   | 8,082                  | 5,328                     | 2,947                       | 4,819                         | 5,133                          | 26,309                  |
| rounding  | -,                     | ,-                        | ,-                          | ,                             | ,                              | 0                       |
|   | 6,114,873              | 2,979,812                 | 1,239,600                   | 2,752,997                     | 3,771,061                      | 16,858,343              |
|   |                        |                           | ,                           |                               |                                |                         |
|   | 0                      | 0                         | (0)                         | 0                             | (0)                            | 0                       |
| Total Purses  | 1,619,617              | 833,201                   | 399,956                     | 844,710                       | 1,054,253                      | 4,751,737               |
| · · · · · · · · · · · · · · · · · · ·               | 1,423,547              | 738,915                   | 340,436                     | 645,317                       | 935,027                        | 4,083,241               |



## California Authority of Racing Fairs Agency Income Statement December 31, 2014

|                                    | 2012<br>Year End | 2013<br>Year End | 2014<br>Jan-Dec | 2014<br>Annual | 2014<br>Budget | 2014<br>% Budget | 2015<br>Proposed | 2014 vs 2015<br>Budget Diff |
|------------------------------------|------------------|------------------|-----------------|----------------|----------------|------------------|------------------|-----------------------------|
|                                    | Actual           | Actual           | YTD             | Budget         | Variance       |                  | Budget           |                             |
| Revenue:                           |                  |                  |                 |                |                |                  |                  |                             |
| Other Revenue/OPEB trust Reimb     | 82               | 22,060           | 96,264          | 94,916         | 1,348          | 101%             | 35,000           | (59,916)                    |
| Interest Income                    | 18,533           | (713)            | 8,229           | 2,500          | 5,729          | 329%             | 2,500            | 0                           |
| Member Dues                        | 270,062          | 246,963          | 234,370         | 234,368        | 2              | 100%             | 234,368          | 0                           |
| CARF South Prog Admin Fee          | 18,841           | 16,259           | 14,608          | 17,987         | (3,379)        | 81%              | 15,000           | (2,987)                     |
|                                    | 4,100            | 2,700            |                 |                |                |                  |                  |                             |
| CARF Live Racing Agency Allocation | 124,644          | 113,667          | 157,410         | 157,410        | 0              | 100%             | 252,326          | 94,916                      |
| <b>Total Revenue</b>               | 436,272          | 400,936          | 510,881         | 507,181        | 3,700          | 101%             | 539,194          | 32,013                      |
| Expenses:                          |                  |                  |                 |                |                |                  |                  |                             |
| Salaries                           | 250,529          | 201,085          | 176,783         | 185,098        | 8,315          | 96%              | 182,513          | (2,585)                     |
| Employee Benefits                  | 27,265           | 16,864           | 20,592          | 19,827         | (765)          | 104%             | 19,960           | 133                         |
| Post Retirement Benefits           | 4,108            | 40,220           | 40,675          | 34,916         | (5,759)        | 116%             | 36,175           | 1,259                       |
| Payroll Taxes                      | 7,171            | 18,183           | 18,223          | 20,831         | 2,608          | 87%              | 19,648           | (1,183)                     |
| Accounting Costs                   | 16,579           | 16,395           | 16,250          | 16,250         | (0)            | 100%             | 16,250           | 0                           |
| Audit Services                     | 9,485            | 9,485            | 6,775           | 6,775          | 0              | 100%             | 6,775            | 0                           |
| Automobile Expense                 | 7,690            | 218              | 1,267           | 3,000          | 1,733          | 42%              | 3,000            | 0                           |
| Contracted Services                | 11,770           | 9,071            | 4,222           | 9,500          | 5,278          | 44%              | 9,500            | 0                           |
| Depreciation                       | 17,369           | 20,170           | 19,135          | 19,280         | 145            | 99%              | 17,748           | (1,532)                     |
| Dues & Subscriptions               | 2,640            | 2,949            | 2,367           | 3,000          | 633            | 79%              | 3,000            | 0                           |
| Insurance Expense                  | 44,196           | 47,930           | 50,883          | 48,000         | (2,883)        | 106%             | 50,950           | 2,950                       |
| Legal Expenses                     | 37,126           | 72,642           | 62,286          | 20,000         | (42,286)       | 311%             | 50,000           | 30,000                      |
| Legislative Expenses               | 53,344           | 56,617           | 45,479          | 45,000         | (479)          | 101%             | 45,000           | 0                           |
| Meetings Expense                   | 2,189            | 2,730            | 1,360           | 3,000          | 1,640          | 45%              | 3,000            | 0                           |
| Misc. (Ag Day Sponsor)             | 326              | 349              | 396             | 0              | (396)          | 0%               | 500              | 500                         |
| Office Supplies                    | 31,394           | 24,815           | 24,405          | 20,000         | (4,405)        | 122%             | 25,000           | 5,000                       |
| Postage & Shipping                 | 3,849            | 2,693            | 3,161           | 3,600          | 439            | 88%              | 3,600            | 0                           |
| Rent (Tribute Road)                | 35,770           | 35,770           | 35,770          | 35,770         | 0              | 100%             | 45,478           | 9,708                       |
| Repairs & Maintenance              | 0                | 0                | 0               | 500            | 500            | 0%               | 500              | 0                           |
| Telephone Expense                  | 9,481            | 8,592            | 8,375           | 10,000         | 1,625          | 84%              | 10,000           | 0                           |
| Training                           | 350              | 0                | 369             | 1,000          | 631            | 37%              | 1,000            | 0                           |
| Travel Expense                     | 26,767           | 15,188           | 18,609          | 15,000         | (3,609)        | 124%             | 17,000           | 2,000                       |
| <b>Total Expenses</b>              | 599,399          | 601,964          | 557,383         | 520,347        | (37,036)       | 107%             | 566,598          | 46,251                      |
| Agency Income (Loss)               | (163,127)        | (201,028)        | (46,501)        | (13,166)       | (33,335)       |                  | (27,404)         | (14,238)                    |
| Total Bal Sheet Net Income (Loss)  | (154,682)        | (197,518)        | (44,040)        | (10,633)       | (40,166)       |                  | (24,904)         | (14,271)                    |



## California Authority of Racing Fairs Southern Region Income Statement December 31, 2014

|                         | 2012      | 2013      | 2014      | 2014      | 2014     | 2014     | 2015      | 2014 vs 2015       |
|-------------------------|-----------|-----------|-----------|-----------|----------|----------|-----------|--------------------|
|                         | Year End  | Year End  | Jan-Dec   | Annual    | Budget   | % Budget | Proposed  | <b>Budget Diff</b> |
|                         | Actual    | Actual    | YTD       | Budget    | Variance |          | Budget    |                    |
| <b>Program Revenue:</b> |           |           |           |           |          |          |           |                    |
| Program Sales           | 262,545   | 221,902   | 195,769   | 239,828   | (44,059) | 82%      | 200,000   | (39,828)           |
| Other Revenue           | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Royalties/Fees Due Host | (235,260) | (202,133) | (178,700) | (219,308) | 40,608   | 81%      | (182,500) | 36,808             |
| Total Revenue           | 27,285    | 19,769    | 17,069    | 20,520    | (3,451)  | 83%      | 17,500    | (3,020)            |
|                         |           |           |           |           |          |          |           | 0                  |
| Expenses:               |           |           |           |           |          |          |           | 0                  |
| Legal Expenses          | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Meetings Expense        | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Misc Exp.(Storage)      | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Office Supplies         | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Paper Expense           | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Postage & Shipping      | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Printing Supplies       | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Rent & Utility Expenses | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Repairs & Maintenance   | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Telephone Expense       | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Travel Expense          | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| <b>Total Expenses</b>   | 0         | 0         | 0         | 0         | 0        | 0%       | 0         | 0                  |
| Operating Income (Loss) | 27,285    | 19,769    | 17,069    | 20,520    | (3,451)  | 83%      | 17,500    | (3,020)            |
| CARF Admin Fee Rebate   | 18,841    | 16,259    | 14,608    | 17,987    | 3,379    | 81%      | 15,000    | (2,987)            |
| Income (Loss)           | 8,444     | 3,510     | 2,461     | 2,533     | (6,830)  | 97%      | 2,500     | (33)               |



### California Authority of Racing Fairs Revenues Generated and Paid through CARF Race Recap Report

| 2014 Race Meet                | Pleasanton   | Sacramento   | Humboldt    | Stockton     | Fresno       | Total        |
|-------------------------------|--------------|--------------|-------------|--------------|--------------|--------------|
|                               |              |              |             |              |              |              |
| Tote Handle                   | \$22,829,476 | \$10,420,236 | \$3,594,596 | \$9,205,653  | \$14,377,457 | \$60,427,417 |
| ADW Handle                    | \$8,102,758  | \$4,828,976  | \$2,537,038 | \$4,228,906  | \$4,817,496  | \$24,515,174 |
| All Handle Total              | \$30,932,234 | \$15,249,212 | \$6,131,633 | \$13,434,559 | \$19,194,953 | \$84,942,592 |
| REVENUE:                      |              |              |             |              |              |              |
| Takeout                       | 4,962,833    | 2,237,901    | 776,908     | 1,983,737    | 3,064,479    | 13,025,857   |
| Programs                      | 23,522       | 15,633       | 3,782       | 14,227       | 16,625       | 73,789       |
| Summarized Revenues           | 28,279       | 61,324       | 102,905     | 165,487      | 36,588       | 394,582      |
| ADW (California & Exports)    | 1,043,287    | 643,182      | 339,755     | 557,839      | 630,143      | 3,214,206    |
| Total                         | 6,057,920    | 2,958,039    | 1,223,350   | 2,721,290    | 3,747,835    | 16,708,434   |
| EXPENSES:                     |              |              |             |              |              |              |
| 2014 Circuit Billing          | 167,747      | 98,170       | 87,881      | 86,132       | 127,254      | 567,185      |
| 2014 Jan-June Billbacks       | 77,097       | 24,502       | 11,765      | 15,557       | 17,458       | 146,379      |
| 2014 July-September Billbacks | 58,019       | 43,070       | 30,856      | 71,170       | 45,943       | 249,057      |
| 2014 Oct-December Billbacks   | 49,786       | 28,772       | 29,024      | 42,151       | 89,136       | 238,869      |
| Relocation Costs              | 13,033       | 13,033       | 6,517       | 13,033       | 13,033       | 58,650       |
| <b>Total Track Expenses</b>   | 365,682      | 207,547      | 166,043     | 228,043      | 292,824      | 1,260,140    |

### **Revenues Generated and Paid through CARF**

| <b>Total Purses Revenue</b>            | 1,619,617 | 833,201      | 399,956         | 844,710   | 1,054,253 | 4,751,737 |
|--|-----------|--------------|-----------------|-----------|-----------|-----------|
| <b>Total Track Commissions Revenue</b> | 1,423,547 | 738,915      | 340,436         | 645,317   | 935,027   | 4,083,242 |
|  |           |              |                 |           |           |           |
|  | 2042464   | 4 == 4 4 4 4 | <b>-</b> 40.202 | 4 400 00= | 4 000 000 | 0.024.050 |
| TOTAL PURSES/FAIR COMMISSIONS          | 3,043,164 | 1,572,116    | 740,392         | 1,490,027 | 1,989,280 | 8,834,979 |



### California Authority of Racing Fairs Live Racing Income Statement December 31, 2014

2012 = 61 days2013=43 days 2014=41 days 2014 2014 2015 2012 2013 2014 2014 2014 vs 2015 Year End Year End Jan-Dec Annual **Budget Proposed Budget Diff** % Budget **YTD** Budget Variance Budget Actual Actual **Revenues:** 102% 82,021 Reimb. From Live Racing Fairs 1,067,571 1,013,148 1,047,662 1,029,473 18,189 1,111,494 **Operating Expenses:** Salaries 362,294 407,250 348,075 365,747 17,672 95% 367,001 1,254 **Employee Benefits** 41,443 44,137 45,196 1,059 98% 44,667 66,112 (529)86% Payroll Taxes 15,317 33,228 35,988 42,070 6,082 39,770 (2,300)Accounting Costs 49,394 49,186 48,761 48,750 (11)100% 48,750 0 17,615 17,615 20,325 100% 0 **Audit Services** 20,325 0 20,325 Automobile Expense 40 54 2,718 1,000 (1,718)272% 1,000 0 Dues & Subscriptions, NTRA 0 0 0 0 0 0% 0 0 0 0 0 Insurance Expense 0 0 0 0% 0 Legal Expenses 811 0 0 5,000 5,000 0% 5,000 0 Meetings Expense 870 1,109 242 2,000 1,758 12% 2,000 0 0% Misc. Exp (Storage, Bank fee) 339 12 0 37 0 (12)0 Telephone Expense 5,794 4,547 4,982 5,000 18 100% 5,000 0 25,000 Travel Expense 40,923 38,090 34,423 (9,423)138% 35,000 10,000 **Sub-Totals** 534,841 617,227 539,664 560,088 20,424 96% 568,513 8,425 **Racing Support Services:** 40,530 22,800 0 33,387 37,852 4,465 88% 2,678 Announcer Condition Bk/Program Cover 15.575 23,412 26,560 25,000 (1.560)106% 25,000 0 **Racing Operations Support** 79,596 54,323 65,326 53,983 (11,343)121% 65,000 11,017 6,500 6,500 6,915 7,040 TC02 Testing 5,235 (540)108% 0 Marketing/Web Devel 120 331 236 1,000 764 24% 1,000 0 Network Management 260 0% 0 0 0 97% 7,383 6,292 6,285 6,500 Paymaster Operations 6,500 215 0 **Program Production** 179,919 128,370 145,411 110,000 (35,411)132% 150,000 40,000 Racing Office System 38,120 26,995 28,969 50,000 21,031 30,000 (20,000)58% 15,000 Recruitment 13,712 1,862 1,562 13,438 10% 15,000 Jumbo Screen 114,750 68,850 68,850 70,000 1,150 98% 70,000 0 13,326 10,737 12,573 10,500 120% 13,000 2,500 Supplies (2,073)**Tattooing** 16,313 11,741 10,867 17,000 6,133 64% 15,000 (2,000)Timing/Clocker 13,120 14,712 1.592 89% 18,740 4,028 0 0 Transportation 1,915 1,700 3,500 1,250 2,250 36% 3,500 0 TV Production/Simulcast 42,916 53,206 64,040 55,000 (9,040)116% 60,000 5,000 RTM ALLOCATION (TRANS.&MAINT) 0 73,689 73,689 91,528 17,839 (17,839)81% 73,689 RTM SUPPORT COSTS 49,523 0 47,553 (47,553)0% 49,523 **Sub-Totals** 553,619 466,744 606,718 568,075 (38,643)107% 642,982 74,907 **Total Gross Expenses** 1,088,459 1,083,971 1,146,381 1,128,163 (18,218)102% 1,211,495 83,332 52,457 73,689 0 Augmentation LRF 0 73,689 100% 75,000 NCOTWINC Reimbursement 25,000 25,000 25,000 25,000 0 100% 25,000 Total Net Expenses 1,063,459 1.006.514 1.047.692 1.029,473 1.111.494



## CALIFORNIA AUTHORITY OF RACING FAIRS BALANCE SHEET December 31, 2014

CURRENT YTD PRIOR YTD

### **ASSETS**

| Current Assets                                | 12/31/14  | 12/31/13              |
|---|-----------|-----------------------|
| CASH - LAIF & INVESTMENTS                     | 1,786,724 | 865,476               |
| CASH - OPERATING/MM                           | 492,984   | 843,920               |
| CASH - TRUST & TOC                            | 520,594   | 1,184,745             |
| MARKETABLE SECURITIES                         | 1,324,111 | 1,923,122             |
| A/R - DUES                                    | 21,358    | 22,498                |
| A/R - PROGRAMS                                | 37,539    | 39,881                |
| A/R - RACING FAIRS & SETTLEMNT                | 424,565   | 609,854               |
| A/R - OTHER A/R                               | 304,648   | 177,292               |
| PREPAIDS/DEPOSITS                             | 101,922   | 58,563                |
| OPEB ASSETS                                   | 126,118   | 126,118               |
| Total Current Assets                          |           | 5,851,469             |
| Total Current Assets                          | 3,140,302 | 3,031,409             |
| Fixed Assets                                  |           |                       |
| AUTOMOBILE                                    | 29,064    | 45,817                |
| FURNITURE & EQUIPMENT                         | 0         | 0                     |
| COMPUTER HARDWARE/SOFTWARE                    | 2,512     | 3,727                 |
| TRACK EQUIPMENT                               | 0         | 50,078                |
| Total Fixed Assets (Net of Depr.)             |           | 99,622                |
| Total Fixed Assets (Net of Dept.)             | 31,373    | 77,022                |
| TOTAL ASSETS                                  | 5,172,137 | 5,951,091             |
|   |           | 0,501,051             |
| LIABILITIES & NET ASSETS                      |           |                       |
| Current Liabilities                           |           |                       |
|   | 070 242   | 1 007 507             |
| A/P & WITHHOLDINGS                            | 970,342   | 1,007,597             |
| COMPENSATED LEAVE ACCRUALS                    | 117,821   | 121,851               |
| A/P - PROGRAM ROYALTIES TO HOST               | 33,662    | 50,265                |
| RACING DISTRIBUTIONS                          | 304,419   | 194,028               |
| PURSES TRACK SAFETY MAINTE                    | 191,317   | 515,496               |
| TRACK SAFETY/MAINT.                           | (7,656)   | 130,405               |
| HORSEMENS RECRUITMENT PROGRAMS                | 13,716    | 20,257                |
| LOU-5 - SYMPOSIUM                             | 3,805     | 3,805                 |
| REV GEN PROJECT FUNDS                         | 458,955   | 507,634               |
| AUGMENTATION FUNDS                            | 618,535   | 615,437               |
| Total Current Liabilities                     | 2,704,917 | 3,166,774             |
| Non-Current Liabilities                       | 4 044 000 | 4.044.000             |
| CHANGE FUND                                   | 1,014,000 | 1,014,000             |
| FAIRS - EQUIP REPLACEMENT FUNDS               | 879,655   | 1,102,633             |
| Total Non-Current Liabilities                 | 1,893,655 | 2,116,633             |
| TOTAL LIABILITIES                             | 4 500 553 | 5 202 40 <del>7</del> |
| TOTAL LIABILITIES                             | 4,598,572 | 5,283,407             |
| NT 4 A 4                                      |           |                       |
| Net Assets                                    | 647.606   | 045 404               |
| FUND EQUITY                                   | 617,606   | 815,124               |
| F&E Net Assets                                | (44.040)  | 50,078                |
| NET INCOME/LOSS                               | (44,040)  | (197,518)             |
| Total Net Assets                              | 573,565   | 667,684               |
| TOTAL LIABILITIES & NIET ASSETDED Land OF THE | E 180 108 | E 051 001             |
| TOTAL LIABILITIES & NET ASSETS alance Sheet   | 5,172,137 | 5,951,091             |

# Calendar for year 2015 (United States)

|    | January |    |    |    |    |    |  |  |  |  |  |  |
|----|---------|----|----|----|----|----|--|--|--|--|--|--|
| Su | Мо      | Tu | We | Th | Fr | Sa |  |  |  |  |  |  |
|    |         |    |    | 1  | 2  | 3  |  |  |  |  |  |  |
| 4  | 5       | 6  | 7  | 8  | 9  | 10 |  |  |  |  |  |  |
| 11 | 12      | 13 | 14 | 15 | 16 | 17 |  |  |  |  |  |  |
| 18 | 19      | 20 | 21 | 22 | 23 | 24 |  |  |  |  |  |  |
| 25 | 26      | 27 | 28 | 29 | 30 | 31 |  |  |  |  |  |  |

|                      | February |    |    |    |    |    |  |  |
|----------------------|----------|----|----|----|----|----|--|--|
| Su                   | Мо       | Tu | We | Th | Fr | Sa |  |  |
| 1                    | 2        | 3  | 4  | 5  | 6  | 7  |  |  |
| 8                    | 9        | 10 | 11 | 12 | 13 | 14 |  |  |
| 15                   | 16       | 17 | 18 | 19 | 20 | 21 |  |  |
| 22 23 24 25 26 27 28 |          |    |    |    |    |    |  |  |
|                      |          |    |    |    |    |    |  |  |

| March |    |    |    |    |    |    |  |
|-------|----|----|----|----|----|----|--|
| Su    | Мо | Tu | We | Th | Fr | Sa |  |
| 1     | 2  | 3  | 4  | 5  | 6  | 7  |  |
| 8     | 9  | 10 | 11 | 12 | 13 | 14 |  |
| 15    | 16 | 17 | 18 | 19 | 20 | 21 |  |
| 22    | 23 | 24 | 25 | 26 | 27 | 28 |  |
| 29    | 30 | 31 |    |    |    |    |  |

|    | April |    |    |    |    |    |  |  |
|----|-------|----|----|----|----|----|--|--|
| Su | Мо    | Tu | We | Th | Fr | Sa |  |  |
|    |       |    | 1  | 2  | 3  | 4  |  |  |
| 5  | 6     | 7  | 8  | 9  | 10 | 11 |  |  |
| 12 | 13    | 14 | 15 | 16 | 17 | 18 |  |  |
| 19 | 20    | 21 | 22 | 23 | 24 | 25 |  |  |
| 26 | 27    | 28 | 29 | 30 |    |    |  |  |
|    |       |    |    |    |    |    |  |  |

|    |     |    |    |    |    | 1  |  |  |  |
|----|-----|----|----|----|----|----|--|--|--|
|    | May |    |    |    |    |    |  |  |  |
| Su | Мо  | Tu | We | Th | Fr | Sa |  |  |  |
|    |     |    |    |    | 1  | 2  |  |  |  |
| 3  | 4   | 5  | 6  | 7  | 8  | 9  |  |  |  |
| 10 | 11  | 12 | 13 | 14 | 15 | 16 |  |  |  |
| 17 | 18  | 19 | 20 | 21 | 22 | 23 |  |  |  |
| 24 | 25  | 26 | 27 | 28 | 29 | 30 |  |  |  |
| 31 |     |    |    |    |    |    |  |  |  |

|    | June |    |    |    |    |    |  |  |  |
|----|------|----|----|----|----|----|--|--|--|
| Su | Мо   | Tu | We | Th | Fr | Sa |  |  |  |
|    | 1    | 2  | 3  | 4  | 5  | 6  |  |  |  |
| 7  | 8    | 9  | 10 | 11 | 12 | 13 |  |  |  |
| 14 | 15   | 16 | 17 | 18 | 19 | 20 |  |  |  |
| 21 | 22   | 23 | 24 | 25 | 26 | 27 |  |  |  |
| 28 | 29   | 30 |    |    |    |    |  |  |  |
|    |      |    |    |    |    |    |  |  |  |

|    | July |    |    |    |    |    |  |  |
|----|------|----|----|----|----|----|--|--|
| Su | Мо   | Tu | We | Th | Fr | Sa |  |  |
|    |      |    | 1  | 2  | 3  | 4  |  |  |
| 5  | 6    | 7  | 8  | 9  | 10 | 11 |  |  |
| 12 | 13   | 14 | 15 | 16 | 17 | 18 |  |  |
| 19 | 20   | 21 | 22 | 23 | 24 | 25 |  |  |
| 26 | 27   | 28 | 29 | 30 | 31 |    |  |  |
|    |      |    |    |    |    |    |  |  |

|    | August |    |    |    |    |    |  |  |  |
|----|--------|----|----|----|----|----|--|--|--|
| Su | Мо     | Tu | We | Th | Fr | Sa |  |  |  |
|    |        |    |    |    |    | 1  |  |  |  |
| 2  | 3      | 4  | 5  | 6  | 7  | 8  |  |  |  |
| 9  | 10     | 11 | 12 | 13 | 14 | 15 |  |  |  |
| 16 | 17     | 18 | 19 | 20 | 21 | 22 |  |  |  |
| 23 | 24     | 25 | 26 | 27 | 28 | 29 |  |  |  |
| 30 | 31     |    |    |    |    |    |  |  |  |

|    | September |    |    |    |    |    |  |  |
|----|-----------|----|----|----|----|----|--|--|
| Su | Мо        | Tu | We | Th | Fr | Sa |  |  |
|    |           | 1  | 2  | 3  | 4  | 5  |  |  |
| 6  | 7         | 8  | 9  | 10 | 11 | 12 |  |  |
| 13 | 14        | 15 | 16 | 17 | 18 | 19 |  |  |
| 20 | 21        | 22 | 23 | 24 | 25 | 26 |  |  |
| 27 | 28        | 29 | 30 |    |    |    |  |  |
|    |           |    |    |    |    |    |  |  |

| October |    |    |    |    |    |    |  |  |
|---------|----|----|----|----|----|----|--|--|
| Su      | Мо | Tu | We | Th | Fr | Sa |  |  |
|         |    |    |    | 1  | 2  | 3  |  |  |
| 4       | 5  | 6  | 7  | 8  | 9  | 10 |  |  |
| 11      | 12 | 13 | 14 | 15 | 16 | 17 |  |  |
| 18      | 19 | 20 | 21 | 22 | 23 | 24 |  |  |
| 25      | 26 | 27 | 28 | 29 | 30 | 31 |  |  |

|    | November |    |    |    |    |    |  |  |
|----|----------|----|----|----|----|----|--|--|
| Su | Мо       | Tu | We | Th | Fr | Sa |  |  |
| 1  | 2        | 3  | 4  | 5  | 6  | 7  |  |  |
| 8  | 9        | 10 | 11 | 12 | 13 | 14 |  |  |
| 15 | 16       | 17 | 18 | 19 | 20 | 21 |  |  |
| 22 | 23       | 24 | 25 | 26 | 27 | 28 |  |  |
| 29 | 30       |    |    |    |    |    |  |  |

|    | December |    |    |    |    |    |  |  |
|----|----------|----|----|----|----|----|--|--|
| Su | Мо       | Tu | We | Th | Fr | Sa |  |  |
|    |          | 1  | 2  | 3  | 4  | 5  |  |  |
| 6  | 7        | 8  | 9  | 10 | 11 | 12 |  |  |
| 13 | 14       | 15 | 16 | 17 | 18 | 19 |  |  |
| 20 | 21       | 22 | 23 | 24 | 25 | 26 |  |  |
| 27 | 28       | 29 | 30 | 31 |    |    |  |  |

# Calendar for year 2016 (United States)

|    | January |    |    |    |    |    |  |  |  |
|----|---------|----|----|----|----|----|--|--|--|
| Su | Мо      | Tu | We | Th | Fr | Sa |  |  |  |
|    |         |    |    |    | 1  | 2  |  |  |  |
| 3  | 4       | 5  | 6  | 7  | 8  | 9  |  |  |  |
| 10 | 11      | 12 | 13 | 14 | 15 | 16 |  |  |  |
| 17 | 18      | 19 | 20 | 21 | 22 | 23 |  |  |  |
| 24 | 25      | 26 | 27 | 28 | 29 | 30 |  |  |  |
| 31 |         |    |    |    |    |    |  |  |  |

| February |    |    |    |    |    |    |  |  |
|----------|----|----|----|----|----|----|--|--|
| Su       | Мо | Tu | We | Th | Fr | Sa |  |  |
|          | 1  | 2  | 3  | 4  | 5  | 6  |  |  |
| 7        | 8  | 9  | 10 | 11 | 12 | 13 |  |  |
| 14       | 15 | 16 | 17 | 18 | 19 | 20 |  |  |
| 21       | 22 | 23 | 24 | 25 | 26 | 27 |  |  |
| 28       | 29 |    |    |    |    |    |  |  |
|          |    |    |    |    |    |    |  |  |

|    | March |    |    |    |    |    |  |  |  |
|----|-------|----|----|----|----|----|--|--|--|
| Su | Мо    | Tu | We | Th | Fr | Sa |  |  |  |
|    |       | 1  | 2  | 3  | 4  | 5  |  |  |  |
| 6  | 7     | 8  | 9  | 10 | 11 | 12 |  |  |  |
| 13 | 14    | 15 | 16 | 17 | 18 | 19 |  |  |  |
| 20 | 21    | 22 | 23 | 24 | 25 | 26 |  |  |  |
| 27 | 28    | 29 | 30 | 31 |    |    |  |  |  |
|    |       |    |    |    |    |    |  |  |  |

|    | April          |    |    |    |    |    |  |  |  |  |
|----|----------------|----|----|----|----|----|--|--|--|--|
| Su | Mo Tu We Th Fr |    |    | Sa |    |    |  |  |  |  |
|    |                |    |    |    | 1  | 2  |  |  |  |  |
| 3  | 4              | 5  | 6  | 7  | 8  | 9  |  |  |  |  |
| 10 | 11             | 12 | 13 | 14 | 15 | 16 |  |  |  |  |
| 17 | 18             | 19 | 20 | 21 | 22 | 23 |  |  |  |  |
| 24 | 25             | 26 | 27 | 28 | 29 | 30 |  |  |  |  |

|    | May |    |    |    |    |    |  |  |  |
|----|-----|----|----|----|----|----|--|--|--|
| Su | Мо  | Tu | We | Th | Fr | Sa |  |  |  |
| 1  | 2   | 3  | 4  | 5  | 6  | 7  |  |  |  |
| 8  | 9   | 10 | 11 | 12 | 13 | 14 |  |  |  |
| 15 | 16  | 17 | 18 | 19 | 20 | 21 |  |  |  |
| 22 | 23  | 24 | 25 | 26 | 27 | 28 |  |  |  |
| 29 | 30  | 31 |    |    |    |    |  |  |  |

|    | June |    |    |    |    |    |  |  |  |  |
|----|------|----|----|----|----|----|--|--|--|--|
| Su | Мо   | Tu | We | Th | Fr | Sa |  |  |  |  |
|    |      |    | 1  | 2  | 3  | 4  |  |  |  |  |
| 5  | 6    | 7  | 8  | 9  | 10 | 11 |  |  |  |  |
| 12 | 13   | 14 | 15 | 16 | 17 | 18 |  |  |  |  |
| 19 | 20   | 21 | 22 | 23 | 24 | 25 |  |  |  |  |
| 26 | 27   | 28 | 29 | 30 |    |    |  |  |  |  |

| July |    |    |    |    |    |    |  |  |
|------|----|----|----|----|----|----|--|--|
| Su   | Мо | Tu | We | Th | Fr | Sa |  |  |
|      |    |    |    |    | 1  | 2  |  |  |
| 3    | 4  | 5  | 6  | 7  | 8  | 9  |  |  |
| 10   | 11 | 12 | 13 | 14 | 15 | 16 |  |  |
| 17   | 18 | 19 | 20 | 21 | 22 | 23 |  |  |
| 24   | 25 | 26 | 27 | 28 | 29 | 30 |  |  |
| 31   |    |    |    |    |    |    |  |  |

|    | August |    |    |    |    |    |  |  |  |
|----|--------|----|----|----|----|----|--|--|--|
| Su | Мо     | Tu | We | Th | Fr | Sa |  |  |  |
|    | 1      | 2  | 3  | 4  | 5  | 6  |  |  |  |
| 7  | 8      | 9  | 10 | 11 | 12 | 13 |  |  |  |
| 14 | 15     | 16 | 17 | 18 | 19 | 20 |  |  |  |
| 21 | 22     | 23 | 24 | 25 | 26 | 27 |  |  |  |
| 28 | 29     | 30 | 31 |    |    |    |  |  |  |
|    |        |    |    |    |    |    |  |  |  |

|    | September |    |    |    |    |    |  |  |  |
|----|-----------|----|----|----|----|----|--|--|--|
| Su | Мо        | Tu | We | Th | Fr | Sa |  |  |  |
|    |           |    |    | 1  | 2  | 3  |  |  |  |
| 4  | 5         | 6  | 7  | 8  | 9  | 10 |  |  |  |
| 11 | 12        | 13 | 14 | 15 | 16 | 17 |  |  |  |
| 18 | 19        | 20 | 21 | 22 | 23 | 24 |  |  |  |
| 25 | 26        | 27 | 28 | 29 | 30 |    |  |  |  |
|    |           |    |    |    |    |    |  |  |  |

| October |    |    |    |    |    |    |  |  |
|---------|----|----|----|----|----|----|--|--|
| Su      | Мо | Tu | We | Th | Fr | Sa |  |  |
|         |    |    |    |    |    | 1  |  |  |
| 2       | 3  | 4  | 5  | 6  | 7  | 8  |  |  |
| 9       | 10 | 11 | 12 | 13 | 14 | 15 |  |  |
| 16      | 17 | 18 | 19 | 20 | 21 | 22 |  |  |
| 23      | 24 | 25 | 26 | 27 | 28 | 29 |  |  |
| 30      | 31 |    |    |    |    |    |  |  |

|    | November |    |    |    |    |    |  |  |  |
|----|----------|----|----|----|----|----|--|--|--|
| Su | Мо       | Tu | We | Th | Fr | Sa |  |  |  |
|    |          | 1  | 2  | 3  | 4  | 5  |  |  |  |
| 6  | 7        | 8  | 9  | 10 | 11 | 12 |  |  |  |
| 13 | 14       | 15 | 16 | 17 | 18 | 19 |  |  |  |
| 20 | 21       | 22 | 23 | 24 | 25 | 26 |  |  |  |
| 27 | 28       | 29 | 30 |    |    |    |  |  |  |
|    |          |    |    |    |    |    |  |  |  |

|                             | December |    |    |    |    |    |  |  |  |
|-----------------------------|----------|----|----|----|----|----|--|--|--|
| Su                          | Мо       | Tu | We | Th | Fr | Sa |  |  |  |
|                             |          |    |    | 1  | 2  | 3  |  |  |  |
| 4                           | 5        | 6  | 7  | 8  | 9  | 10 |  |  |  |
| 11                          | 12       | 13 | 14 | 15 | 16 | 17 |  |  |  |
| 18                          | 19       | 20 | 21 | 22 | 23 | 24 |  |  |  |
| <b>25 26 27 28 29 30 31</b> |          |    |    |    |    |    |  |  |  |
|                             |          |    |    |    |    |    |  |  |  |