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AGENDA
CALIFORNIA AUTHORITY OF RACING FAIRS
BOARD OF DIRECTORS MEETING
JOHN ALKIRE, CHAIR
12:30 P.M., TUESDAY, MARCH 4, 2014

Notice is hereby given that a meeting of the California Authority of Racing Fairs' Board of Directors will commence at 12:30 p.m., Tuesday, March 4, 2014. The meeting will be held in Sacramento. 1776 Tribute Road Conference Room, Sacramento, CA 95815

AGENDA

- I. Date, time and location of next meeting:
- II. Public Comment.
- III. Approval of minutes.
- IV. Report, discussion and action, if any, on CARF 2014 Legislative Program.
- V. Report, discussion and action, if any, on CHRB deliberations regarding racing dates for 2014, 2015 and beyond.
- VI. Report, discussion and action, if any, on Memorandum of Understanding for moneys owed CARF by member fairs.
- VII. Report, discussion and action, if any, to consider a resolution accepting Oak Tree as an Associate member of California Authority of Racing Fairs.
- VIII. Financials
- IX. Executive Director's Report



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12:30 P.M., TUESDAY, MARCH 4, 2014

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CARF Board of Directors Meeting
Toll Free Dial In Number: (800) 791-2345
Participant Code: 83711#
Via Teleconference

In order to ensure that all meeting participants are able to hear discussions during the teleconference, we ask that teleconference participants call from a land-line and **Please Place Phone on MUTE While Not Speaking.** The Public and members of the California Authority of Racing Fairs Board of Directors may participate from the following locations:

Antelope Valley Fair
2551 West Ave. H, Suite 102
Lancaster, CA 93536

California State Fair
1600 Exposition Blvd.
Sacramento, CA 95815

San Mateo County Fair
2495 So. Delaware Street
San Mateo, CA 94403

The Big Fresno Fair
1121 S. Chance Avenue
Fresno, CA 93702

Monterey County Fair
2004 Fairground Road
Monterey, CA 93940

Solano County Fair
900 Fairgrounds Drive
Vallejo, CA 94589

Stanislaus County
900 North Broadway
Turlock, CA 95380

CALIFORNIA AUTHORITY OF RACING FAIRS
Board of Directors
Tuesday, February 4, 2014

MINUTES

A meeting of the California Authority of Racing Fairs (CARF) Board of Directors was held at 12:30 P.M., Tuesday, February 4, 2014. The meeting hosted at the CARF offices, 1776 Tribute Road, Sacramento, California.

CARF Board Directors attending: Chris Carpenter and Dan Jacobs. Joining by teleconference: John Alkire, Chris Borovansky, Mike Paluszak and Kelly Violini.

Staff and Guests attending: Christopher Korby, Larry Swartzlander, Tom Doutrich, Heather Haviland, Amelia White, Raechelle Gibbons, Brian May, Richard Conway and Allen Aldrich.

Agenda Item 1 – Date, Time and Location of Next Meeting. The next CARF Board of Directors meeting will be held Tuesday, March 4, 2014 in Sacramento.

Agenda Item 2 – Public Comment. None.

Agenda Item 3 – Approval of Minutes. Mr. Borovansky moved to approve the meeting minutes as presented. Mr. Carpenter seconded, unanimously approved.

Agenda Item 4 – Report, Discussion and Action, if any, on Legislative Program for 2014 and beyond. Mr. Brown reported that we are currently in the bill introduction phase of the legislative cycle and activity is minimal. CARF staff is working to have at least two spot bills introduced so that the agency has a vehicle working through the process as we develop our legislative program. Legislative staff is currently talking to prospective authors.

SB 777 (Hernandez) will be a bill to extend and/or reinstate the additional takeout provided for worker's compensation. The sections of the law providing the takeout were scheduled to sunset at the end of last year and legislative staff is in the process of working with the entire industry to reinstate those sections. At this point, SB 777 faces no opposition. The bill, as it is currently written, will be revised and introduced as an urgency bill to reinstate or extend the law by March 1, 2014.

AB 1301 (Hall) will also be revised and introduced as an urgency bill. The revised bill will put language into statute to allow a non-profit association to run at a Fair in the Northern zone. This bill will allow Oak Tree Racing Association to operate at a Northern Fair. It is expected that this bill will

move through the process quickly as both committees and the racing industry are supportive. If everything goes according to plan, AB 1301 will be signed in law by March 1, 2014.

Mr. Brown reported that the Governor's budget was issued in early January. The budget does not include an allocation for Fairs, but an effort is being made by WFA and CFA in an attempt to get general fund monies back to Fairs.

Agenda Item 5 – Report, Discussion and Action, if any, on CHRB Deliberations Regarding Racing Dates for 2014, 2015 and Beyond. Mr. Korby stated that the 2014 racing schedule has been set by the CHRB. The prominent unresolved area in regards to dates allocation is in mid-summer 2015. The CHRB Northern California Dates Committee, consisting of Commissioners Beneto and Choper, have put forward a recommendation for three weeks of racing at Cal Expo which would necessitate moving Santa Rosa an additional week and would affect Humboldt County Fair. As part of a 2014 dates resolution, the full CHRB Board did take action to approve the concept of three weeks of racing at Cal Expo in 2015, but left the calendar dates unspecified.

Mr. Korby stated that this item was placed on the agenda for informational purposes and in the event that Board action is required. No action is required at this time.

Agenda Item 6 – Financials. Mr. Korby reported that financials are included in the meeting packet and Ms. Gibbons is available to answer questions.

Agenda Item 7 – Executive Director's Report. Mr. Korby reported that staff is in discussions with Oak Tree Racing Association as a participating association in our racing circuit. Oak Tree may race at the Alameda County Fair during their three weeks of racing.

Mr. Korby reported that the CHRB has filled the office of Executive Director. They have hired Rick Baedeker, former executive at Hollywood Park with a recent background in mini-satellite development.

Respectfully submitted,
Heather Haviland

CA Authority of Racing Fairs Legislative Report - Last 10 Days 2/21/2014

[AB 1303](#) (Hall D) Horse racing: northern zone: fairs: satellite wagering.

Current Text: Amended: 2/13/2014 [pdf](#) [html](#)

Introduced: 2/22/2013

Last Amend: 2/13/2014

Status: 2/14/2014-Read second time. Ordered to third reading. Re-referred to Com. on RLS. pursuant to Senate Rule 29.10.

Location: 2/14/2014-S. THIRD READING

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered	
1st House				2nd House								

Summary: Existing law, the Horse Racing Law, notwithstanding any other law, authorizes fairs that conduct live horse racing meetings in the northern zone to allow a joint powers authority to administer and distribute purses and authorizes the California Horse Racing Board to annually allocate a maximum of 28 racing days to any county fair in the northern zone which did not conduct horse racing prior to January 1, 1985. This bill would authorize the board, notwithstanding any other law, to allocate racing days to a fair in the northern zone to be conducted by the fair or, at the request of the fair, to authorize the board to license a racing association that was licensed by the board to conduct racing meetings in California prior to 2010 to conduct live horse racing at the fair during the dates allocated to the fair by the board. The bill would require the live horse racing days, whether they are conducted by the fair or the racing association contracting with the fair, to be subject to the same provisions of law as are presently applicable to a fair race meeting in the northern zone. This bill contains other related provisions and other existing laws.

Organization	Position
CARF	Watch

[AB 1695](#) (Waldron R) Horse racing.

Current Text: Introduced: 2/13/2014 [pdf](#) [html](#)

Introduced: 2/13/2014

Status: 2/14/2014-From printer. May be heard in committee March 16.

Location: 2/13/2014-A. PRINT

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered	
1st House				2nd House								

Summary: Existing law vests in the California Horse Racing Board jurisdiction and supervision over meetings in this state where horse races with wagering on their results are held or conducted, and over all persons or things having to do with the operation of those meetings. This bill would make nonsubstantive changes to that provision.

Organization	Position
CARF	Watch

[AB 2066](#) (Hall D) Tribal gaming: local agencies.

Current Text: Introduced: 2/20/2014 [pdf](#) [html](#)

Introduced: 2/20/2014

Status: 2/20/2014-Read first time. To print.

Location: 2/20/2014-A. PRINT

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered	
1st House				2nd House								

Summary: Existing law creates in the State Treasury the Indian Gaming Special Distribution Fund for the receipt and deposit of moneys received by the state from certain Indian tribes pursuant to the terms of gaming compacts entered into with the state. Existing law authorizes moneys in that fund to be used for specified purposes, including for grants for the support of state and local government agencies impacted by tribal government gaming. Existing law, until January 1, 2021, creates a County Tribal Casino Account in the treasury of each county that contains a tribal casino, which is funded according to specified formulas. Existing law requires the Controller to divide the County Tribal Casino Account for each county that has gaming devices that are subject to an obligation to make contributions to the Indian Gaming Special Distribution Fund into a separate account, known as an Individual Tribal Casino Account, for each tribe that operates a casino within the county. Each Individual Tribal Casino Account is required to be funded in proportion to the amount that each individual tribe paid in the prior fiscal year to the Indian Gaming Special Distribution Fund, and used for grants to local agencies impacted by tribal casinos, as specified. Existing law establishes an Indian Gaming Local Community Benefit Committee in each county in which gaming is conducted, specifies the

composition and responsibilities of that committee, and requires that committee to make the selection of grants from the casino accounts. Among other things, the committee is responsible for establishing all application policies and procedures for grants from the casino accounts. This bill would delete the obsolete provisions relating to allocations made in those specified fiscal years. This bill contains other existing laws.

Organization **Position**
 CARF Watch

[AB 2113](#) **(Donnelly R) Horse racing: samples.**

Current Text: Introduced: 2/20/2014 [pdf](#) [html](#)

Introduced: 2/20/2014

Status: 2/20/2014-Read first time. To print.

Location: 2/20/2014-A. PRINT

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered
1st House				2nd House							

Summary: Existing law, the Horse Racing Law, generally regulates horse racing and vests the administration and enforcement of its provisions in the California Horse Racing Board. Existing law requires a blood or urine test sample that is required by the board to be taken from a horse to be divided or taken in duplicate if there is sufficient sample, and requires the board to adopt regulations to ensure the security of obtaining and testing of all samples. This bill would make technical, nonsubstantive changes to those provisions.

Organization **Position**
 CARF Watch

[AB 2170](#) **(Mullin D) Joint powers authorities: common powers.**

Current Text: Introduced: 2/20/2014 [pdf](#) [html](#)

Introduced: 2/20/2014

Status: 2/20/2014-Read first time. To print.

Location: 2/20/2014-A. PRINT

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered
1st House				2nd House							

Summary: Existing law provides that 2 or more public agencies, by agreement, may form a joint powers authority to exercise any power common to the contracting parties, as specified. This bill would provide that the parties to the agreement may exercise any power common to the contracting parties, including, but not limited to, the authority to levy a fee or tax, as specified.

Organization **Position**
 CARF Watch

[HR 31](#) **(Hall D) Relative to Problem Gambling Awareness Week.**

Current Text: Introduced: 2/12/2014 [pdf](#) [html](#)

Introduced: 2/12/2014

Status: 2/20/2014-Referred to Com. on RLS.

Location: 2/20/2014-A. RLS.

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered
1st House				2nd House							

Summary: The Assembly recognizes the week of March 2, 2014, to March 8, 2014, inclusive, as Problem Gambling Awareness Week, and the agencies and organizations described above be commended for their concerted effort to raise public awareness of problem gambling.

Organization **Position**
 CARF Watch

[SB 777](#) **(Hernandez D) Horse racing: workers' compensation.**

Current Text: Amended: 2/4/2014 [pdf](#) [html](#)

Introduced: 2/22/2013

Last Amend: 2/4/2014

Status: 2/14/2014-From committee: Be re-referred to Coms. on G.O. and INS. (Ayes 10. Noes 0.) (February 14). Re-referred to Com. on G.O.

Location: 2/14/2014-A. G.O.

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered
1st House				2nd House							

Calendar: 2/24/2014 Upon adjournment of Session - State Capitol, Room 4202

ASSEMBLY GOVERNMENTAL ORGANIZATION, HALL, Chair

Summary: Until January 1, 2014, the provisions of the Horse Racing Law required a thoroughbred racing association and fair that conducts a racing meeting to deduct a percentage of the total amount handled in exotic parimutuel pools of thoroughbred racing, to be distributed to a specified organization for the purpose of defraying costs of workers' compensation insurance in connection with thoroughbred horse racing. Until January 1, 2014, provisions of the Horse Racing Law authorized similar deductions from the total amount handled for races for quarter horses and other breeds, and for harness races, to be distributed to specified organizations for defraying workers' compensation for trainers and owners in connection with those races. This bill would reestablish those provisions requiring the deduction specified above to be made by a thoroughbred racing association, and would reestablish those provisions authorizing the deductions to be made for races for quarter horses and other breeds, and for harness races. Because a violation of the Horse Racing Law is generally a misdemeanor, the bill would create new crimes, thereby imposing a state-mandated local program. This bill contains other related provisions and other existing laws.

Organization **Position**
CARF Support

[SB 960](#)

(Berryhill R) Gambling.

Current Text: Introduced: 2/6/2014 [pdf](#) [html](#)

Introduced: 2/6/2014

Status: 2/20/2014-Referred to Com. on RLS.

Location: 2/20/2014-S. RLS.

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered
1st House				2nd House							

Summary: The Gambling Control Act provides for the licensure and regulation of various legalized gambling activities and establishments by the California Gambling Control Commission and the investigation and enforcement of those activities and establishments by the Department of Justice. Existing law makes related findings and declarations. This bill would make technical, nonsubstantive changes to these provisions.

Organization **Position**
CARF Watch

[SB 961](#)

(Berryhill R) California Horse Racing Board.

Current Text: Introduced: 2/6/2014 [pdf](#) [html](#)

Introduced: 2/6/2014

Status: 2/20/2014-Referred to Com. on RLS.

Location: 2/20/2014-S. RLS.

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered
1st House				2nd House							

Summary: Existing law, the Horse Racing Law, provides that jurisdiction and supervision over meetings in this state where horse races with wagering on their results are held or conducted, and over all persons or things having to do with the operation of those meetings, is vested in the California Horse Racing Board. Existing law provides that no board member is disqualified from receiving a share of any purse awarded him or her as the result of any horse race as an owner of a horse or as a breeder of a California-bred horse. This bill would make nonsubstantive changes to these provisions.

Organization **Position**
CARF Watch

[SB 1003](#)

(Evans D) Horse racing: out-of-state thoroughbred races.

Current Text: Introduced: 2/13/2014 [pdf](#) [html](#)

Introduced: 2/13/2014

Status: 2/14/2014-From printer. May be acted upon on or after March 16.

Location: 2/13/2014-S. PRINT

Desk	Policy	Fiscal	Floor	Desk	Policy	Fiscal	Floor	Conf. Conc.	Enrolled	Vetoed	Chaptered
1st House				2nd House							

Summary: Existing law authorizes a thoroughbred racing association or fair to distribute the audiovisual signal and accept wagers on the results of out-of-state thoroughbred races conducted in the United States during the calendar period the association or fair is conducting a race meeting, including days on which there is no live racing being conducted by the association or fair, without the consent of the organization that represents horsemen and horsewomen participating in the race meeting and without regard to the amount of purses. Under existing law, the total number of thoroughbred races imported by associations or fairs on a statewide basis under these provisions

shall not exceed 50 per day on days when live thoroughbred or fair racing is being conducted in the state, with the exception of specified races. This bill would instead provide that the total number of thoroughbred races imported by associations or fairs on a statewide basis under these provisions shall not exceed 55 per day on days when live thoroughbred or fair racing is being conducted in the state, with the exception of specified races.

Organization	Position
CARF	Sponsor

Total Measures: 10
Total Tracking Forms: 10

March 1, 2014

DRAFT

MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN THE HUMBOLDT COUNTY FAIR (HCF) AND THE CALIFORNIA AUTHORITY OF RACING FAIRS (CARF)

WHEREAS, by way of the Amended and Restated Joint Exercise of Powers Agreement, executed July 7, 1989 ("JPA"), CARF provides necessary services to the HCF, by contract or otherwise which may include, but is not limited to, centralized government affairs representation; reports and analysis of the horse racing industry; administration of joint services of CARF including planning, budget implementation and fund accounting; and

WHEREAS, pursuant to the JPA, CARF shall provide to the HCF the services outlined and agreed to in Exhibit "A", attached to and made part of this MOU for the live racing meeting to be held at the HCF August 13th through 24th ("2014 HCF race meet"); and

WHEREAS, the HCF desires that CARF, on behalf of the HCF, underwrite the racing expenses associated with the services outlined and agreed to in Exhibit "A"; and

WHEREAS, pursuant to the JPA, CARF is responsible for the collection and distribution of the HCF off track pari-mutuel commissions).

NOW, THEREFORE, in consideration of the mutual covenants set forth herein,

- 1) CARF shall provide the services outlined in Exhibit "A".
- 2) The HCF agrees that CARF shall deduct from intrastate, interstate and international parimutuel commissions the monies owed to CARF by the HCF for the racing expenses associated with the services outlined and agreed to in Exhibit "A". It is contemplated that the balance of the commissions shall be paid in the same manner as paid out in 2013. (see Exhibit "B").
- 3) The term of this MOU shall be for the 2014 SJCF race meet.
- 4) In the event that HCF racing revenues are not sufficient to cover expenses incurred by CARF on behalf of HCF, HCF agrees to pay the amount of the shortfall to CARF. If payment cannot be made from racing revenues by February 15, 2015, HCF agrees to execute a promissory note, payable on a date to be determined by agreement of the parties, for the amount of the shortfall. The promissory note will be secured by future parimutuel revenues from HCF satellite wagering operations.

DATED: _____

John Alkire, Chairman, CARF

Tim Renner, President, HCF Board of Directors

**California Authority of Racing Fairs
Agency Income Statement
Preliminary Draft 12/31/2013**

	2011 Year End Actual	2012 Year End Actual	2013 YTD Actual	2013 Annual Budget	2013 Budget Variance	2013 % Budget
Revenue:						
Other Revenue	981	82	22,060	20,000	2,060	110%
Interest Income	14,756	9,141	(1,409)	15,000	(16,409)	-9%
Member Dues	288,330	270,062	246,963	265,555	(18,592)	93%
CARF South Prog Admin Fee	18,333	18,841	16,259	19,986	(3,727)	81%
CARF Projects Admin Fee	442,753	0	0	0	0	0%
CARF Live Racing Admin Fee	157,607	138,147	110,089	142,277	(32,188)	77%
Total Revenue	922,760	436,272	393,962	462,818	(68,855)	85%
Expenses:						
Salaries	310,701	250,529	196,277	169,215	(27,062)	116%
Employee Benefits	41,866	27,265	16,864	19,321	2,457	87%
Post Retirement Benefits	35,083	4,108	35,998	45,000	9,002	80%
Payroll Taxes	14,970	7,171	18,002	8,075	(9,927)	223%
Accounting Costs	23,384	16,579	16,395	16,250	(145)	101%
Audit Services	8,925	9,485	9,485	6,375	(3,110)	149%
Automobile Expense	3,251	7,690	218	7,000	6,782	3%
Contracted Services	3,574	11,770	9,071	4,500	(4,571)	202%
Depreciation	12,634	17,369	10,191	19,986	9,795	51%
Dues & Subscriptions	1,819	2,640	2,949	2,700	(249)	109%
Insurance Expense	38,772	44,196	47,930	45,000	(2,930)	107%
Legal Expenses	8,009	37,126	72,642	15,000	(57,642)	484%
Legislative Expenses	56,144	53,344	56,617	50,000	(6,617)	113%
Meetings Expense	3,782	2,189	2,730	3,000	270	91%
Misc. (Ag Day Sponsor)	51	326	286	0	(286)	0%
Office Supplies	27,362	31,394	24,815	25,000	185	99%
Postage & Shipping	3,960	3,849	2,693	3,600	907	75%
Rent (Tribute Road)	35,770	35,770	35,770	35,770	0	100%
Repairs & Maintenance	328	0	0	500	500	0%
Telephone Expense	11,451	9,481	8,592	10,000	1,408	86%
Training	1,139	350	0	1,000	1,000	0%
Travel Expense	23,817	26,767	15,188	25,000	9,812	61%
Total Expenses	666,795	599,399	582,711	512,292	(70,419)	114%
Agency Income (Loss)	255,965	(163,126)	(188,749)	(49,474)	(139,274)	
Southern Prog Income (Loss)	4,160	8,444	3,068	2,814	(7,199)	
Total Bal Sheet Net Income (Loss)	260,125	(154,682)	(185,680)	(46,660)	(146,474)	

CARF Unrestricted Reserves	815,124
CARF Use of Reserves for Current Year	(185,680)
CARF Balance of Reserves	<u>629,444</u>

**Preliminary Draft 2013
California Authority of Racing Fairs
Revenues Generated and Paid through CARF
Race Recap Report**

2013 Race Meet	Pleasanton 6/19-7/7	Sacramento 7/10-7/21	Humboldt 8/14-8/25	Stockton 9/18-9/29	Fresno 10/2-10/14	Total
Tote Handle	\$23,462,680	\$13,204,350	\$3,435,382	\$10,093,784	\$16,163,082	\$66,359,278
ADW Handle	\$6,894,333	\$4,662,771	1,920,144	3,740,832	4,752,958	21,971,038
All Handle Total	\$30,357,013	\$17,867,122	5,355,526	13,834,615	20,916,039	88,330,316
<u>REVENUE:</u>						
Takeout	5,097,267	2,869,735	746,095	2,175,151	3,488,748	14,376,997
Programs	21,335	21,143	1,352	16,922	20,765	81,518
Summarized Revenues	165,132	102,386	189,652	89,183	114,782	661,136
ADW (California & Exports)	915,889	621,779	249,559	482,996	616,227	2,886,451
Total	6,199,623	3,615,044	1,186,659	2,764,253	4,240,523	18,006,101
<u>EXPENSES:</u>						
2013 Circuit Billing	155,611	103,741	103,741	77,806	116,709	557,607
Jan-June 2013 Billbacks	54,825	6,577	4,041	5,230	8,885	79,557
July-September 2013 Billbacks	66,854	35,097	25,809	60,749	38,736	227,246
Oct-December 2013 Estimate Billbacks	21,775	11,767	12,679	22,400	52,668	121,289
Racetrack Maintenance	20,564	13,710	13,710	10,282	15,423	73,689
Relocation Costs	12,978	12,978	6,489	12,978	12,978	58,400
Total Track Expenses	332,607	183,869	166,469	189,444	245,398	1,117,788
Revenues Generated and Paid through CARF						
Total Purses Revenue	1,600,658	918,457	222,047	865,437	1,185,577	4,792,177
Total Track Commissions Revenue	1,421,221	840,552	318,301	638,129	984,468	4,202,673
TOTAL PURSES/FAIR COMMISSIONS	3,021,879	1,759,010	540,348	1,503,567	2,170,045	8,994,849

**California Authority of Racing Fairs
Live Racing Income Statement
Preliminary Draft 12/31/2013**

2011=58days 2012= 61days 2013=43 days

	2011	2012	2013	2013	2013	2013
	Year End	Year End	YTD	Annual	Budget	% Budget
	Actual	Actual	Actual	Budget	Variance	
Revenues:						
Change Fund Admin Fee	5,161	9,392	631	12,000	(11,369)	5%
Racing Fairs Admin Fee	69,945	79,644	74,458	95,277	(20,819)	78%
Augmentation LRF	0	0	52,457	0	52,457	0%
Consolidated Purses Admin Fee	82,500	45,000	35,000	35,000	0	100%
NCOTWINC Reimbursement	29,000	25,000	25,000	25,000	0	100%
Racing Fairs Reimbursement	932,602	1,063,471	1,003,194	1,270,360	(267,166)	79%
Advertising Revenue	2,500	4,100	2,700	4,000	(1,300)	68%
Total	1,121,708	1,226,607	1,193,440	1,441,637	(248,197)	83%
Expenses:						
Salaries	275,424	362,294	407,250	419,004	11,754	97%
Employee Benefits	48,505	41,443	66,112	55,684	(10,428)	119%
Payroll Taxes	12,669	15,317	32,762	24,647	(8,115)	133%
Accounting Costs	42,255	49,394	49,186	48,750	(436)	101%
Audit Services	16,575	17,615	17,615	19,125	1,510	92%
Automobile Expense	0	40	54	1,000	946	5%
Dues & Subscriptions, NTRA	0	0	0	0	0	0%
Insurance Expense	0	0	0	0	0	0%
Legal Expenses	605	811	0	5,000	5,000	0%
Meetings Expense	740	870	1,109	2,000	891	55%
Misc. Exp (Storage,Bank fee)	0	339	37	0	(37)	0%
Telephone Expense	3,051	5,794	4,547	5,000	453	91%
Travel Expense	34,340	40,923	38,090	40,000	1,910	95%
Sub-Totals	434,164	534,841	616,762	620,210	3,448	99%
Racing Support Services:						
Announcer	17,850	22,800	0	23,850	23,850	0%
Condition Bk/Program Cover	15,748	15,575	23,591	20,000	(3,591)	118%
Racing Operations Support	57,834	79,596	54,323	65,000	10,677	84%
TC02 Testing	6,940	6,915	5,235	7,500	2,265	70%
Marketing/Web Devel	160	120	331	3,000	2,669	11%
Network Management	2,641	260	0	0	0	0%
Paymaster Operations	6,044	7,383	6,113	7,500	1,387	82%
Program Production	171,503	179,919	128,370	190,000	61,630	68%
Racing Office System	26,406	38,120	26,831	40,000	13,169	67%
Recruitment	13,654	13,712	1,862	15,000	13,138	12%
Jumbo Screen	104,550	114,750	68,850	118,450	49,600	58%
Supplies	11,296	13,326	10,747	15,000	4,253	72%
Tattooing	18,901	16,313	11,741	20,000	8,259	59%
Timing/Clocker	0	0	0	0	0	0%
Transportation	1,711	1,915	1,700	3,500	1,800	49%
TV Production/Simulcast	74,701	42,916	53,206	46,350	(6,856)	115%
Racetrack Safety & Maint.	0	0	73,689	104,000	30,311	71%
Sub-Totals	529,938	553,619	466,589	679,150	212,561	69%
Total Expenses	964,102	1,088,459	1,083,351	1,299,360	216,009	83%
CARF Admin Fee	157,607	138,147	110,089	142,277	32,188	77%

**California Authority of Racing Fairs
Southern Region Income Statement
Preliminary Draft 12/31/2013**

	2011	2012	2013	2013	2013	2013
	Year End	Year End	YTD	Annual	Budget	% Budget
	Actual	Actual	Actual	Budget	Variance	
Program Revenue:						
Program Sales	254,468	262,545	216,768	266,475	(49,707)	81%
Other Revenue	0	0	0	0	0	0%
Royalties/Fees Due Host	(231,975)	(235,260)	(197,441)	(243,675)	46,234	81%
Total Revenue	22,493	27,285	19,327	22,800	(3,473)	85%
Expenses:						
Legal Expenses	0	0	0	0	0	0%
Meetings Expense	0	0	0	0	0	0%
Misc Exp.(Storage)	0	0	0	0	0	0%
Office Supplies	0	0	0	0	0	0%
Paper Expense	0	0	0	0	0	0%
Postage & Shipping	0	0	0	0	0	0%
Printing Supplies	0	0	0	0	0	0%
Rent & Utility Expenses	0	0	0	0	0	0%
Repairs & Maintenance	0	0	0	0	0	0%
Telephone Expense	0	0	0	0	0	0%
Travel Expense	0	0	0	0	0	0%
Total Expenses	0	0	0	0	0	0%
Operating Income (Loss)	22,493	27,285	19,327	22,800	(3,473)	85%
CARF Admin Fee	18,333	18,841	16,259	19,986	3,727	81%
Rebate						
Income (Loss)	4,160	8,444	3,068	2,814	(7,199)	109%

**California Authority of Racing Fairs
Project Management Income Statement
Preliminary Draft 12/31/2013**

	2011	2012	2013	2013	2013	2013
	Year End	Year End	YTD	Annual	Budget	% Budget
	Actual	Actual	Actual	Budget	Variance	
Revenue:						
CARF Admin Fee	442,753	0	0	0	0	0%
Project Management	0	0	0	0	0	0%
Total Revenue	442,753	0	0	0	0	0%
Expenses:						
Salaries Expense	0	0	0	0	0	0%
Employee Benefits	0	0	0	0	0	0%
Payroll Taxes	0	0	0	0	0	0%
Accounting Costs	0	0	0	0	0	0%
Audit Services	0	0	0	0	0	0%
Automobile Expense	0	0	0	0	0	0%
Contracted Services	0	0	0	0	0	0%
Telephone Expense	0	0	0	0	0	0%
Travel Expense	0	0	0	0	0	0%
Misc. Storage	0	0	0	0	0	0%
Total Expenses	0	0	0	0	0	0%
CARF Admin Fee	442,753	0	0	0	0	0%

CALIFORNIA AUTHORITY OF RACING FAIRS
BALANCE SHEET
Preliminary Draft 12/31/13

ASSETS

	CURRENT YTD	PRIOR YTD
	12/31/13	12/31/12
Current Assets		
CASH - LAIF & INVESTMENTS	865,476	1,256,057
CASH - OPERATING/MM	842,852	312,679
CASH - TRUST & TOC	1,346,958	1,178,023
MARKETABLE SECURITIES	1,923,122	2,476,282
A/R - DUES	27,232	22,368
A/R - PROGRAMS	34,747	54,926
A/R - RACING FAIRS	521,169	323,414
A/R - ERF/OTHER A/R	29,763	1,050,024
PREPAIDS/DEPOSITS	58,563	54,283
OPEB ASSETS	130,340	130,340
Total Current Assets	5,780,222	6,858,398
Fixed Assets		
AUTOMOBILE	54,194	62,571
FURNITURE & EQUIPMENT	20	259
COMPUTER HARDWARE/SOFTWARE	5,309	5,182
TRACK EQUIPMENT	100,156	100,156
Total Fixed Assets (Net of Depr.)	159,679	168,168
TOTAL ASSETS	5,939,901	7,026,566

LIABILITIES & NET ASSETS

Current Liabilities		
A/P & WITHHOLDINGS	744,058	1,125,949
A/P - PROGRAM ROYALTIES TO HOST	45,572	56,893
RACING DISTRIBUTIONS	948,104	633,044
PURSES	116,839	743,832
TRACK SAFETY/MAINT.	109,405	223,921
INFOTEXT UPGRADE	0	0
CMC HORSEMENS PROGRAMS	2,816	42,895
LOU-1 - TIMING/TRACK SURFACE/AREA ENHANC	0	0
LOU-2 - SPECIAL EVENT CENTERS	0	0
LOU-3 - SATELLITE SURVEY/TURF STUDY	0	0
EQUIPMENT REPLACEMENT FUND	0	0
LOU-5 - SYMPOSIUM	3,805	3,805
MINI SATELLITE FUNDS	507,634	500,905
CAPITAL IMPROVEMENT FUND	173,089	150,420
Total Current Liabilities	2,651,321	3,481,665
Non-Current Liabilities		
CHRIMS FUNDS	92,348	92,348
CHANGE FUND	1,014,000	1,014,000
FAIRS - EQUIP REPLACEMENT FUNDS	1,452,633	1,523,273
Total Non-Current Liabilities	2,558,981	2,629,621
TOTAL LIABILITIES	5,210,302	6,111,286
Net Assets		
FUND EQUITY	815,124	969,806
F&E Net Assets	100,156	100,156
CARF@GG	0	0
RETIREMENT CONTINGENCY	0	0
NET INCOME/LOSS	(185,680)	(154,682)
Total Net Assets	729,599	915,280
TOTAL LIABILITIES & NET ASSETS	5,939,901	7,026,566



CALIFORNIA FAIRS SATELLITE NETWORK

PARI-MUTUEL HANDLE & DISTRIBUTIONS (LIVE & SIMULCAST)

1987-2011

Handle & Distributions Figures Do Not Include Advanced Deposit Wagering (ADW).

Detailed Distribution Report
 01/01/1987 -
 Date Range: 12/31/2011
 Race Type: All Races
 Hosts: All Hosts
 Locations: All Locations
 Tracks: All Tracks
 Report By: Location
 Location Types: California

Location	Handle	License Fee	CHRB Support Fee	F & E	City Tax	Equine	Workers Comp	Satellite Location	Expense Fund	Promotion	Chrims	Van Stable	Proxy Fees	Track	Purses	SB1072	Owners	Breeders Sires	To Out of State Tracks
Anderson	80,326,332	1,735,350	21,782	107,492	259,350	79,876	35,889	1,561,052	2,590,031	375,187	665	477,976	5	3,573,453	3,554,070	11,720	73,688	353,553	485,662
Bakersfield	332,889,862	7,195,451	80,071	286,427	1,078,953	324,000	144,536	6,521,346	11,585,888	1,898,923	3,119	1,870,351	27,400	14,786,473	14,721,231	46,641	253,305	1,432,857	1,560,638
Eureka	50,441,318	1,136,636	1,498	64,349	162,942	49,268	19,097	963,000	1,530,973	239,657	0	282,824	0	2,210,479	2,202,696	0	45,955	221,303	309,455
Ferndale	24,253,924	237,130	12,174	216,928	57,407	17,122	17,917	88,856	270,195	17,584	84	34,457	16	1,811,479	1,933,428	9,984	22,310	102,365	21,031
Fresno	538,571,201	11,525,428	119,225	1,627,752	1,750,322	468,796	207,180	8,371,971	14,577,681	2,180,333	2,722	2,092,976	19,666	27,777,158	28,296,042	71,522	464,513	2,248,679	1,919,004
Fresno Club One	57,316,755	536,659	42,092	40,307	187,477	57,332	62,799	1,139,563	2,208,314	230,978	1,612	422,308	11,622	2,887,194	2,897,736	23,633	34,404	287,018	593,630
Imperial	63,558	1,310	0	0	2	64	0	1,084	1,355	217	0	303	0	2,631	2,593	0	38	293	1,915
Lake Perris	427,495,310	8,809,745	280,714	299,350	1,392,429	427,509	349,298	8,443,556	12,964,749	2,143,619	6,266	2,969,499	32,690	20,302,762	20,177,793	126,913	325,512	2,051,114	2,747,504
Lakeport	100,835	1,281	0	33	0	101	0	1,737	2,522	347	0	608	0	4,258	4,304	0	61	462	2,680
Lancaster	449,439,696	10,276,825	287,994	284,420	1,469,915	449,030	302,550	8,907,423	14,124,713	2,793,460	6,872	3,177,612	51,612	20,600,824	20,448,357	117,243	330,302	2,070,048	2,524,441
Merced	131,242	1,623	0	41	0	131	0	2,309	3,535	462	0	808	0	5,700	5,721	0	81	611	3,377
Mobile Unit	2,578,629	81,157	0	2,675	2,952	2,518	0	50,882	73,558	19,517	0	17,032	0	92,785	90,371	0	2,414	9,890	4,888
Monterey	321,483,483	6,086,931	86,724	293,002	1,043,884	320,172	154,657	6,300,773	11,719,882	1,582,997	3,680	1,602,658	39,355	15,075,852	15,035,434	50,941	257,078	1,412,750	2,171,679
Paso Robles	790,507	16,733	0	108	176	791	0	14,170	17,078	3,045	0	4,087	0	34,178	33,705	0	535	3,652	18,335
Pleasanton	1,439,548,074	26,266,464	532,315	2,927,869	4,676,666	1,338,988	825,038	24,304,043	45,181,546	5,527,227	17,198	7,617,220	158,214	72,998,837	73,974,704	307,418	1,192,543	6,401,708	8,207,819
Pomona	1,715,548,666	38,591,766	1,259,981	4,527,320	5,612,065	1,511,154	1,220,104	25,793,425	39,541,328	6,195,668	27,963	9,659,712	215,284	93,034,165	94,470,984	518,753	1,449,127	7,788,438	8,650,237
Sacramento	1,324,635,197	23,159,271	357,089	1,862,194	2,312,092	1,212,454	704,952	20,763,303	38,722,144	4,802,672	11,743	5,873,365	71,154	71,752,423	71,419,207	183,177	900,007	7,183,355	6,833,502
San Bernardino	1,386,571,292	35,601,264	532,143	819,773	4,534,633	1,384,410	652,918	27,436,466	42,104,794	9,723,308	11,960	9,938,707	65,693	61,023,804	60,350,493	233,765	1,094,863	6,116,804	5,850,656
San Jose	1,100,491,878	18,574,360	418,399	1,063,714	3,580,078	1,097,416	650,709	21,638,622	41,552,108	5,066,391	16,574	6,029,697	207,780	52,105,055	52,182,653	242,133	849,580	4,966,150	7,703,544
San Mateo	256,109,303	837,529	908,765	217,438	840,638	256,111	472,980	5,165,625	9,929,623	954,813	33,624	2,563,299	271,320	12,819,269	12,867,715	528,458	152,083	1,360,120	3,437,649
Santa Barbara	305,518,466	8,556,013	17,756	273,058	495,865	295,272	103,208	6,028,195	8,689,892	1,980,057	0	1,925,164	1,101	13,325,353	13,090,997	0	264,746	1,315,830	1,330,918
Santa Maria	241,413,382	6,252,744	87,383	210,121	787,001	236,904	103,347	4,758,888	6,885,375	1,490,336	1,493	1,611,461	3,326	10,690,951	10,530,839	27,883	203,092	1,072,886	1,140,910
Santa Rosa	661,991,173	13,118,803	186,913	1,961,396	2,153,748	584,091	322,581	9,754,458	18,336,772	2,337,627	5,188	2,798,135	49,600	35,146,399	35,900,668	113,906	560,017	2,841,800	3,024,369
Shalimar (Indio)	296,321,883	7,984,659	107,392	162,512	967,720	295,810	134,188	5,844,043	8,452,383	2,119,676	2,263	2,214,636	1,905	12,914,178	12,730,672	54,849	243,544	1,301,389	1,276,367
Sonora	151,478	2,191	0	19	0	151	0	2,636	3,394	558	0	903	0	6,581	6,671	0	116	680	3,659
Stockton	745,344,897	14,059,003	215,688	1,347,579	2,425,929	695,804	392,985	13,406,071	24,846,497	3,124,640	7,767	3,664,931	89,256	36,579,378	36,825,755	122,654	602,297	3,270,737	4,146,346
Surfside Race Place	2,276,102,789	59,597,875	942,197	988,188	7,427,714	2,273,020	1,073,728	44,893,519	63,720,400	15,498,650	21,001	17,328,335	120,507	99,418,199	97,987,455	403,728	1,897,237	10,185,620	11,833,875
Tulare	125,718,798	2,593,228	40,135	148,980	405,778	125,313	56,532	2,447,118	4,211,680	601,268	1,348	784,119	2,193	5,593,650	5,569,079	24,303	109,921	556,833	778,061
Turlock	177,509,805	2,753,210	95,868	193,246	572,104	177,425	122,780	3,453,798	5,917,010	682,901	3,185	1,331,506	1,785	8,463,774	8,476,923	56,466	151,962	838,700	1,577,598
Vallejo	617,363,414	11,094,894	197,832	1,396,380	1,259,100	561,746	345,063	10,267,781	20,092,206	2,396,382	7,412	3,001,104	99,222	32,261,765	32,731,278	119,662	497,708	2,721,119	3,546,622
Ventura	1,040,507,473	25,678,695	522,770	739,757	3,396,556	1,039,373	529,195	20,559,521	30,709,799	6,600,249	11,347	7,522,199	46,630	47,117,735	46,548,065	205,571	848,722	4,694,887	5,577,424
Victorville	305,484,368	7,090,111	122,268	190,910	998,379	305,229	185,341	6,044,453	9,693,570	1,897,966	2,929	1,999,574	31,993	13,949,882	13,857,336	55,189	223,955	1,392,410	1,638,781
Yuba City	137,875	1,998	0	26	0	138	0	2,329	3,183	501	0	800	0	5,843	5,825	0	111	591	4,032
TOTALS	16,302,352,865	349,456,337	7,477,167	22,253,364	49,851,874	15,587,519	9,189,572	294,932,014	490,264,178	82,487,215	208,014	98,818,367	1,619,331	788,372,463	788,930,799	3,656,513	13,051,827	74,204,650	88,926,609

July 2015

July 2015

Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4
12	13	14	8	9	10	11
19	20	21	15	16	17	18
26	27	28	22	23	24	25
			29	30	31	

August 2015

Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	1
9	10	11	12	13	14	8
16	17	18	19	20	21	15
23	24	25	26	27	28	22
30	31					29

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jun 28 - Jul 4	Jun 28	29	30	Jul 1	2	3	4
				Pleasanton			Independence Day - H
Jul 5 - 11	5	6	7	8	9	10	11
	Pleasanton			Simulcast Day	Cal Expo		
Jul 12 - 18	12	13	14	15	16	17	18
				Cal Expo	Simulcast Day		
Jul 19 - 25	19	20	21	22	23	24	25
				Cal Expo	Simulcast Day		
Jul 26 - Aug 1	26	27	28	29	30	31	Aug 1
	Cal Expo			Simulcast Day	Santa Rosa →		

August 2015

August 2015							September 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	1	6	7	1	2	3	4	5
9	10	11	12	13	14	8	13	14	8	9	10	11	12
16	17	18	19	20	21	15	20	21	15	16	17	18	19
23	24	25	26	27	28	22	27	28	22	23	24	25	26
30	31					29			29	30			

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Jul 26	27	28	29	30	31	Aug 1
7/26 - 31							Santa Rosa
	2	3	4	5	6	7	8
8/2 - 7	Santa Rosa						
				Simulcast Day			
	9	10	11	12	13	14	15
8/9 - 14	Santa Rosa						
				Simulcast Day			
	16	17	18	19	20	21	22
8/16 - 21	Santa Rosa			Ferndale			
				Simulcast Day		Golden Gate	
	23	24	25	26	27	28	29
8/23 - 28	Ferndale						
	Golden Gate			Simulcast Day		Golden Gate	
	30	31	Sep 1	2	3	4	5
8/30 - 9/4	Ferndale	Golden Gate					

September 2015

September 2015							October 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
6	7	8	9	10	11	12	4	5	6	7	8	9	10
13	14	15	16	17	18	19	11	12	13	14	15	16	17
20	21	22	23	24	25	26	18	19	20	21	22	23	24
27	28	29	30				25	26	27	28	29	30	31

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Aug 30	31	Sep 1	2	3	4	5
Aug 30 - Sep 5			Golden Gate				
				Simulcast Day			
	6	7	8	9	10	11	12
Sep 6 - 12	Golden Gate						
		Labor Day - Holiday		Simulcast Day			
	13	14	15	16	17	18	19
Sep 13 - 19	Golden Gate			Simulcast Day		Stockton	
	20	21	22	23	24	25	26
Sep 20 - 26	Stockton			Simulcast Day		Stockton	
	27	28	29	30	Oct 1	2	3
Sep 27 - Oct 3	Stockton			Simulcast Day			

October 2015

October 2015						
Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

November 2015						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Sep 27 - Oct 3	Sep 27	28	29	30	Oct 1	2	3
					Fresno		
Oct 4 - 10	4	5	6	7	8	9	10
				Fresno Simulcast Day			
Oct 11 - 17	11	12	13	14	15	16	17
	Fresno			Simulcast Day	Golden Gate		
Oct 18 - 24	18	19	20	21	22	23	24
				Golden Gate Simulcast Day			
Oct 25 - 31	25	26	27	28	29	30	31
				Golden Gate Simulcast Day			To Dec 20 →

Calendar 2016

January						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

February						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29					

March						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

April						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

May						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

June						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

July						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

August						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

September						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

October						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

November						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

December						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

Calendar 2015

January						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

February						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

March						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

April						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

May						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

June						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

July						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

August						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

September						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

October						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

November						
Su	Mo	Tu	We	Th	Fr	Sa
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December						
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6	7	8	9	10	11	12
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Calendar 2014

January						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
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February						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
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23	24	25	26	27	28	

March						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

April						
Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
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May						
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

June						
Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

July						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

August						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
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September						
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October						
Su	Mo	Tu	We	Th	Fr	Sa
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November						
Su	Mo	Tu	We	Th	Fr	Sa
						1
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December						
Su	Mo	Tu	We	Th	Fr	Sa
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21	22	23	24	25	26	27
28	29	30	31			