

1776 Tribute Road, Suite 205 Sacramento, CA 95815 Office: 916.927.7223 Fax: 916.263.3341 www.calfairs.com

AGENDA CALIFORNIA AUTHORITY OF RACING FAIRS LIVE RACING COMMITTEE MEETING JOHN ALKIRE, CHAIR 11:00 A.M., TUESDAY, DECEMBER 7, 2010 VIA TELECONFERENCE

Notice is hereby given that a teleconference meeting of the Live Racing Committee will commence at 11:00 A.M., Tuesday, December 7, 2010. The meeting will be held at the CARF Conference Room located at 1776 Tribute Road, Sacramento, California 95815.

AGENDA

- I. Date, time and location of next meeting: February 1, 2011
- II. Approval of minutes.
- III. Report, discussion and action, if any, on Racing Dates for 2011 and beyond.
- IV. Report, discussion and action, if any, on Replacement Revenues for Solano and San Joaquin County Fairs.
- V. Discussion and action, if any, Legislative Program for 2011.
- VI. Report on Initial Meeting of CARF Controllers' Committee.
- VII. Executive Director's Report



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CARF Live Racing Committee Meeting Toll Free Dial In Number: (800) 791-2345 Participant Code: 62745 #

The Public and members of the Live Racing Committee may participate from the following locations:

Alameda County Fair
4501 Pleasanton Ave.
Pleasanton, CA 94566
Humboldt County Fair
1250 5th Street
900 Fairgrounds Drive
Vallejo, CA 94589

The Big Fresno FairSan Joaquin FairSonoma County Fair1121 S. Chance Avenue1658 S. Airport Way1350 Bennett Valley RoadFresno, CA 93702Stockton, CA 95206Santa Rosa, CA 95404

California State Fair 1600 Exposition Blvd. Sacramento, CA 95815

CALIFORNIA AUTHORITY OF RACING FAIRS

Live Racing Committee Wednesday, November 17, 2010

MINUTES

A meeting of the California Authority of Racing Fairs Live Racing Committee was held at 3:30 P.M., Wednesday, November 17, 2010. The meeting was hosted at the Courtyard Marriott, 1782 Tribute Road, Sacramento, California.

CARF Live Racing Committee members attending: John Alkire, Norb Bartosik, Mike Paluszak, Rick Pickering, Tawny Tesconi and Stuart Titus.

Staff and Guests attending: Christopher Korby, Larry Swartzlander, Heather Haviland, Amelia White, George Soares, Vince Agnifili, Dan Jacobs, Kelly Baldwin, Rebecca Desmond, Tim Renner and Cindy Olsen.

Agenda Item 1 – Date, Time and Location of Next Meeting. The next CARF Board & Live Racing Committee meetings will be scheduled for December 7, 2010 in Sacramento.

Agenda Item 2 – Approval of Minutes. Mr. Bartosik moved to approve the meeting minutes as amended. Mr. Pickering seconded, unanimously approved.

Agenda Item 3 – Report, Discussion and Action, if any, on Legislative Matters. Legislative matters will be discussed during the second day of the CARF Strategic Planning Conference. The proposed legislative program for 2011 and beyond will include modifying/amending AB 765 language (allows 1% increase in take-out for racing conducted at Fairs), modifying/amending language B&P Section 19522 (requiring satellite supervisors at Fair satellite facilities) and renewing efforts to receive an increase in satellite commissions.

Agenda Item 4 – Report, Discussion and Action, if any, on Racing Dates for 2011 and Beyond. Mr. Korby reported that the 2011 racing calendar adopted by the California Horse Racing Board was included in the meeting packet.

Agenda Item 5 – Discussion and Action, if any, on Replacement Revenues to Fairs that Reduce or Discontinue Horse Live Racing Dates. Mr. Alkire reported that a letter was provided in the meeting packet, written by Mr. Paluszak, requesting assurance of \$414,088 in replacement revenue for 2011 and a written agreement for the provision of replacement revenues through 2016. Mr. Paluszak explained that the replacement revenue figure for 2011 was derived from a 14%

decline in commissions in 2010 projected forward to 2011. This formula, was used to determine the 2010 replacement revenue figure.

Mr. Alkire asked Ms. Desmond if the allocation provided by F&E in 2010, generated from license fees, could be made available to Solano County Fair in 2011. Ms. Desmond responded that the same funds could not be made available as the monies have already been allocated in the expenditure plan to other areas.

Mr. Bartosik suggested that Mr. Korby reconvene the three member CARF sub-committee (Mr. Bartosik, Mr. Paluszak and Ms. Tesconi), which was originally tasked with making a recommendation, to revisit the replacement revenue issue and review unspent F&E allocations residing at CARF. Mr. Bartosik asked Mr. Korby to review account balances and make a recommendation to the sub-committee.

Mr. Pickering moved to refer to the CARF sub-committee the formal requests made by the Solano County Fair regarding 2011 and future replacement revenue for the discontinuation of live horse racing. Ms. Tesconi seconded, unanimously approved.

Agenda Item 6 – Executive Director's Report. Mr. Korby reported that the city of Del Mar and Senator Kehoe are discussing the potential transfer of the 22nd DAA fairgrounds to the city of Del Mar. Mr. Korby presumes that Senator Kehoe will submit legislation next session to facilitate the transfer. CARF might consider working with the 22nd DAA on a joint position.

Respectfully submitted, Heather Haviland



November 12, 2010

Board of Directors California Authority of Racing Fairs 1776 Tribute Rd. Sacramento, CA

Dear Board Members,

During the last meeting of the CARF Board via teleconference on October 19, 2010, the topic of replacement revenue for fairs discontinuing or reducing live horse, specifically the Solano County Fair, was discussed with regard to 2011. At that time, I was asked to provide a written request for 2011 replacement revenues.

Following months of discussions by the sub-committee established to determine how the amount of replacement revenues and the source of those revenues, the CARF Board unanimously approved a recommendation by the Live Racing Committee to 1) Table discussion of the "Agreement - Consolidation of Racing Dates and Payment of Replacement Revenues (DRAFT Agreement as of March 23, 2010" as presented, and 2) Authorize the Executive Director to establish a new agreement with the Division of Fairs and Expositions, Solano County Fair and San Joaquin County Fair based on funding from license fee revenues pledged from F&E for a one-year term, as an interim plan.

Although the sub-committee had worked diligently to reach consensus on an agreeable formula by which replacement revenues would be determined, it was unable to reach consensus on the source of those funds to the satisfaction of all parties as outlined in the "DRAFT Agreement as of March 23, 2010" in its entirety. Since that time the Solano County Fair received replacement revenues from the Division of F&E based on the formula agreed to by all parties, and further discussions of a long-term agreement for replacement revenues in subsequent years suspended until the 2010 fair racing season concluded.

With the 2010 fair racing season concluded and the 2011 racing calendar determined, it is time to resume the conversation with respect to replacement revenues for 2011 and beyond. Please consider this to be the written request that the Board asked for during its October 19, 2010 meeting via teleconference to respectfully request that the Board:

- 1. Provide the Solano County Fair assurance of replacement revenue for 2011 for discontinuing live racing in the amount of \$414,088, based on the formula agreed to and used as the basis for replacement revenue in 2010 applying a factor of 14% decline in 2010; and
- 2. Provide the Solano County Fair with a written agreement for the duration of the replacement revenue period through 2016, based on the formula agreed to and used as the basis for replacement revenue in 2010, and specifying the source of those funds.

Thank you in advance for your consideration of this request. I look forward to discussing it and reaching consensus on unresolved issues soon, so that the Solano County Fair can turn more of its attention to long-term planning without live racing.

Sincerely,

Solano County Fair Association

Michael A. Paluszak General Manager



December 2, 2010

Christopher Korby, Executive Director California Authority of Racing Fairs 1776 Tribute Road Suite 150 Sacramento, CA 95815

Dear Chris:

On behalf of the Board of Directors of the San Joaquin County Fair, 2nd DAA, we respectfully request that California Authority of Racing Fairs provide replacement funds for the 2011 racing season, consistent with action taken in 2010 which provided replacement funds to both the Solano County Fair and the San Joaquin County Fair. In 2010, the San Joaquin County Fair received replacement funds due to a shortened racing season, and again in 2011, the San Joaquin County Fair is in similar circumstances, based on the dates allocated by the California Horse Racing Board on November 9, 2010.

The requested replacement monies for the San Joaquin County Fair should be computed in the same manner as those monies being requested by the Solano County Fair.

The San Joaquin County Fair respectfully requests that these replacement monies be disbursed as soon as possible given the 2nd DAA's current financial status.

The Board of Directors appreciates your timely consideration of this request.

Sincerely.

James Jimenez Board Chairman

San Joaquin County Fair

PROSPECTIVE LEGISLATIVE PROGRAM FOR 2011

- Modify/amend AB765 language, which already allows 1% increase in take-out for racing conducted at Fairs
- Modify/amend language B&P Section 19522 requiring satellite supervisors at Fair satellite facilities
- Increase in satellite commissions

CALIFORNIA AUTHORITY OF RACING FAIRS Racing Operations

Management Services and Contract Administration

Racing Operations

- Works with Racing Fairs on preparation, submission and presentation of CHRB License Applications
- Provides Racing Office computer system (all computer hardware/ peripherals) and application software (Equibase) and manages service, technical support and transportation
- Provides and manages Paymaster services, including Paymaster (CARF employee)
 bank accounts, audits, payment of all purse moneys to owners and all other
 distributions of payment to various recipients
- Telecommunications: provision of voice, fax and data lines necessary to support racing, totalisator and simulcast operations
- Provides accounting, reconciliation and distribution of all parimutuel commissions,
 purse, license fees and other distributions
- Coordinates development and management of purse schedule through Fair Circuit in cooperation with Fair Racing Secretaries and Thoroughbred Owners of California
- Provides Supplemental Purse Fund management and accounting
- Provides marketing coordination through circuit
- Manages contracts for daily racing program production, printing and distribution
- Manages Condition Book production and distribution
- Manages contracts and logistics for provision of Jumbo Video Screen
- Manages contract for Starting Gate
- Manages contract for Photo Finish
- Total Carbon Dioxide (TCO2) testing
- Furnishes electronic timing system with operator
- Oversees TV Replay System for Officials
- Manages provision of Temporary stalls
- Coordinates provision of Mobile offices for racing operations

VI.

- Daily, on-site management and oversight of all operations above, along with management, coordination and disposition of other matters that may arise from time to time in the course of conducting racing at Fairs
- Active liaison, representation and advocacy with on-track Stewards and with senior CHRB officials

Contracts with Horsemen's Associations

- Negotiate contracts with horsemen's associations, as required by statute.
- Thoroughbred Owners of California
- Cal Western Appaloosa
- Pacific Coast Quarter Horse Association
- Arabian Racing Association of California
- Racing Mule Association
- California Thoroughbred Trainers

Labor Agreements

- Membership in Federation of California Racing Associations for representation in racing industry employer group for labor union negotiations.
- Local 280 Pari-Mutuel Employees Guild
- Local 1877 (formerly Local 399) AFL-CIO Service Employees International Union
 Valets and rec. barn personnel
- Local 495 International Brotherhood of Teamsters, Chauffeurs, Warehousemen and helpers of America
- Note: Assist Starters now with Teamsters Local 495 but under separate agreement

VI.

Racetrack Safety and Maintenance Program

- CARF developed this program and provides management oversight throughout Fair circuit.
- Works with Division of Fairs and Expositions to maintain funding support
- Contracts with Steve Wood, Trackmaster, Inc., to provide expert consultation and oversight of Fair track maintenance
- Carries lease agreements for John Deere tractors
- Owns and provides custom-built water truck (2001 Sterling).
- Owns and provides rock-picker (added 2003).
- Owns or provides harrows, floats, and other miscellaneous equipment required for track maintenance.
- Manages all planning, heavy equipment transportation and logistics
- Provides daily, on-site management, key personnel and oversight
- No direct cost to Racing Fairs.
- Administers Jockey Club Equine Industry Database for CARF member Fairs

Recruitment Program for Out-of-State Horses

- Organizes and conducts out-of-state recruitment of horses to run at Northern California Fairs
- Manage payment of incentives
- Track and report on results of Recruitment Program

Parimutuel Wagering Operations

- Maintains totalisator contract
- Parimutuel labor contract
- NOTWInc agreement for Northern California simulcast network
- You Bet.com Advanced Deposit Wagering
- TVG Advanced Deposit Wagering
- Xpress Bet Advanced Deposit Wagering
- TwinSpires Advanced Deposit Wagering

• Provides all accounting, reconciliation, banking for ADW wagering operations

Personnel

- Morning Fitness Vet
- Veterinarian
- TCO2 Technician
- Track Maintenance Crew Chief
- Horse Ambulance Driver
- Clocker and Timer
- Paymaster
- Program Manager
- Track Announcer
- Stewards' Aide
- Jocks' Room
- Racing Secretary

Web Site Operation

- Manages racing Website www.calfairs.net on behalf of Fairs which conduct live racing
- Contracts with information service providers
- Daily management and administration of racing information provided to racing fans on Website

Simulcast Operations

- Manages Satellite Transmission and Encryption Services
- Manages TV Production for simulcast coverage
- Manages telecommunications support: provision of voice, fax and data lines necessary to support simulcast operations
- Furnishes back up electrical generators
- Provides accounting, reconciliation, banking for simulcast operations

VI.

- NOTWInc contract for Northern California simulcast network
- Manages contracts for out-of-state simulcast sites and distribution of daily racing programs and other simulcast information
 - Payment of commissions, purses, license fees and all other distributions from simulcast operations

Korby - March 2008

Mothed Head	Country Durant de d
Method Used	Service Provided
Actual	Announcer
Actual	Travel expenses
Actual	Fitness Vet/Blood Samples
Actual	Jockey Cook
Actual	Jumbo Screen
Actual	Program Covers
Actual	Program Office Trailer
Actual	Program Phone
Actual	TCO2 Testing
Actual	TV Production/Simulcast-Pegasus
Equal, Humboldt 1/2	Winners Foundation Contribution
Handle	Federation Expenses
Handle	Simulcast Conf @DMTC
Race Days	Accounting/Audit
Race Days	Clocker/Timer
Race Days	Legal,Meeting Exp
Race Days	Marketing
Race Days	Network manager (Stacey Lapham)
Race Days	NTRA Dues
Race Days	Paymaster (Vicky Layne)
	Program Production (phone,incompass
Race Days	shared)
	Racing Office System
Race Days	(supp,phone,incompass shared)
Race Days	Recruitment (receptions, etc-not relocation fees)
	Simulcast Labor (Swartzlander) minus
Race Days	NCOT portion
Race Days	Stall Applications
Race Days	Supplies,Silks
Race Days	Transportation (Rocky, silks)
T/B Starters, Prior Year	Tattoo

California Authority of Racing Fairs Agency Income Statement December 2010 with 2011 Budget

	2008 Year End	2009 Year End	2009 YTD	2010 YTD	2010 Annual	2010 Budget	2010 % Budget	2011 Proposed
P	Actual	Actual	Actual	Actual	Budget	Variance		Budget
Revenue: Other Revenue	12 204	1.40	140	100	500	(000)		
Interest Income	12,384	148	148	120	500	(380)	24%	500
Member Dues	96,705 282,520	30,515	30,515	25,969	30,000	(4,031)	87%	30,000
CARF South Programs Admin Fee	29,295	282,532 25,351	282,532 25,351	292,913	292,913	(0.227)	100%	292,913
CARF Projects Admin Fee	175,639	66,063	66,063	16,913 58,429	26,250	(9,337)	64%	18,806
CARF Live Racing Admin Fee	149,334	112,869	763,406	107,568	195,000 136,723	(136,571)	30% 79%	195,000
CARF @ Leased Facility Revenue	0	(311,170)	(311,170)	107,508	130,723	(29,155) 0	0%	182,611 0
Total Revenue	745,876	206,308	856,846	501,912	681,386	(179,474)	74%	719,830
Emmanage			<u> </u>				-	-,
Expenses: Salaries	245.014	226 671	227 (21	200.025	204 400	04.400		
Employee Benefits	245,914 26,800	226,671	226,671	209,925	304,423	94,498	69%	305,173
Post Retirement Benefits	31,614	23,714 666,317	23,714	19,201	30,000	10,799	64%	30,000
Payroll Taxes	12,509	12,487	666,317	34,458	32,896	(1,562)	105%	35,000
Accounting Costs	16,337	17,209	12,487 17,209	10,744	13,500	2,756	80%	15,000
Audit Services	6,188	7,125	7,125	13,280 5,750	18,750	5,470	71%	18,750
Automobile Expense	3,236	435	435	3,792	6,500	750 208	88%	6,375
Contracted Services	659	543	543	10,396	4,000 2,000		95% 520%	4,000
Depreciation	13,729	13,881	13,881	11,985	13,500	(8,396) 1,515	520%	5,000
Dues & Subscriptions	14,388	36,048	36,048	11,983	37,000	25,048	89% 32%	10,000
Insurance Expense	40,542	37,784	37,784	37,127	41,000	3,873	91%	1,000
Legal Expenses	1,740	11,413	11,413	16,634	10,000	(6,634)	166%	41,000
Legislative Expenses	54,869	53,508	53,508	53,722	60,000	6,278	90%	12,500
Meetings Expense	3,758	5,398	5,398	2,577	5,000	2,423	52%	63,000 5,000
Misc. (Ag Day Sponsor)	204	2,482	2,482	2,010	2,500	490	80%	2,500
Office Supplies	19,576	23,754	23,754	23,357	20,000	(3,357)	117%	25,000
Postage & Shipping	4,343	5,987	5,987	2,114	6,000	3,886	35%	4,000
Rent (Tribute Road)	39,413	38,916	38,916	32,303	39,744	7,441	81%	45,000
Repairs & Maintenance	0	0	0	674	1,000	326	67%	1,000
Telephone Expense	8,132	7,390	7,390	8,105	10,000	1,895	81%	10,000
Training	0	0	0	895	2,500	1,605	36%	2,500
Travel Expense	23,216	25,280	25,280	23,169	27,500	4,331	84%	27,500
Total Expenses	567,165	1,216,340	1,216,340	534,171	687,813	153,642	78%	669,298
Agency Income (Loss)	178,712	(1,010,031)	(359,494)	(32,259)	(6,427)	(25,832)		50,532
Southern Program Income (Loss)	9,592	7,142	7,142	5,905	5,250	(18,019)		2,444
Total Balance Sheet Net Income (Loss)	188,304	(1,002,890)	(352,353)	(26,354)	(1,177)	(43,851)		52,976
Total Restricted Reserves CARF @								
Leased Facility	0	0	0	0	0	0		0

California Authority of Racing Fairs Southern Region Income Statement December 31, 2010

	2008	2009	2009	2010	2010	2010	2010	2011
	Year End	Year End	YTD	YTD	Annual	Budget	% Budget	Proposed
	Actual	Actual	Actual	Actual	Budget	Variance		Budget
Program Revenue:		•	· · · · ·					
Program Sales	397,688	343,634	343,634	224,682	350,000	(125,318)	64%	250,750
Other Revenue	0	0	0	0	0	0	0%	0
Royalties/Fees Due Host	_(358,703)	(311,141)	(311,141)	(201,864)	(318,500)	116,636	63%	(229,500)
Total Revenue	38,985	32,493	32,493	22,818	31,500	(8,682)	72%	21,250
Expenses:								
Legal Expenses	0	0	0	0	0	0	0%	0
Meetings Expense	98	0	0	0	0	0	0%	0
Misc Exp.(Storage)	0	0	0	0	0	0	0%	0
Office Supplies	0	0	0	0	0	0	0%	0
Paper Expense	0	0	0	0	0	0	0%	0
Postage & Shipping	0	0	0	0	0	0	0%	0
Printing Supplies	0	0	0	0	0	0	0%	0
Rent & Utility Expenses	0	0	0	0	0	0	0%	0
Repairs & Maintenance	0	0	0	0	0	0	0%	0
Telephone Expense	0	0	0	0	0	0	0%	0
Travel Expense	0	0	. 0	0	0	0	0%	0
Total Expenses	98	0	0	0	0	0	0%	0
Operating Income (Loss)	38,887	32,493	32,493	22,818	31,500	(8,682)	72%	21,250
CARF Admin Fee Rebate	29,295	25,351	25,351	16,913	26,250	9,337	64%	18,806
Income (Loss)	9,592	7,142	7,142	5,905	5,250	(18,019)	112%	2,444

California Authority of Racing Fairs Project Management Income Statement December 31, 2010

	2008	2009	2009	2010	2010	2010	2010	2011
	Year End	Year End	YTD	YTD	Annual	Budget	% Budget	Proposed
	Actual	Actual	Actual	Actual	Budget	Variance		Budget
Revenue:				-				
CARF Admin Fee	175,639	66,063	66,063	58,429	195,000	(136,571)	30%	195,000
Project Management	67,608	79,199	79,199	76,456	77,191	(735)	99%	81,935
Total Revenue	243,247	145,262	145,262	134,885	272,191	(137,306)	50%	276,935
Expenses:								
Salaries Expense	49,043	58,723	58,723	56,798	56,341	(457)	101%	58,035
Employee Benefits	6,150	7,287	7,287	8,441	8,000	(441)	106%	9,000
Payroll Taxes	2,204	2,832	2,832	2,591	3,000	409	86%	3,000
Accounting Costs	6,500	6,500	6,500	5,125	8,000	2,875	64%	7,500
Audit Services	2,475	2,550	2,550	2,300	0	(2,300)	0%	2,550
Automobile Expense	0	0	0	0	0	0	0%	0
Contracted Services	0	0	0	0	0	0	0%	0
Telephone Expense	678	708	708	624	1,000	376	62%	1,000
Travel Expense	0	42	42	68	250	182	27%	250
Misc. Storage	558	558	558	509	600	91	85%	600
Total Expenses	67,608	79,199	79,199	76,456	77,191	735	99%	81,935
CARF Admin Fee	175,639	66,063	66,063	58,429	195,000	136,571	30%	195,000

California Authority of Racing Fairs Live Racing Income Statement December 31, 2010

Revenues			2009 Year End	2009 YTD	2010 YTD	2010 Annual	2010 Budget	2010 % Budget	2011 Proposed
Change Fund Admin Fee 46.470 17.065 17.065 17.065 17.0743 94.723 (2.980) 75.78 85.111 Supplemental Purses Admin Fee 80.538 74.561 74.561 70.743 94.723 (2.980) 0.0 10.0% 82.500 NCOTWINC Reimbursement 12.000 2.9.000 22.000 29.000 29.000 0.0 10.00% 82.500 Advertising Revenue 5.010 4.100 4.100 4.505 4.000 550 1.508 4.000 Total 1.257.573 1.066,580 1.206,580 1.092,912 4.32.094 339.782 76 1.298,553 Expenses: Salaries 201,995 230,562 225,607 227,483 1.876 99.9 251,517 Employee Benefits 401,66 44.792 44.792 46.505 46.000 (505) 11.07 47.00 47.00 40.00 40.00 14.00 44.00 44.00 44.00 44.00 44.00 44.00	Revenues.	Actual	Actual	Actual	Actual	Duaget	variance		Budget
Racing Fairs Admin Fee 80,538 74,561 74,561 70,43 94,723 (23,980) 75% 85,111 Supplemental Purses Admin Fee 29,000 29,000 22,000 22,000 20,000 0 100% 29,000 Racing Fairs Reimbursement 29,000 29,000 29,000 29,000 0 100% 29,000 Racing Fairs Reimbursement 29,000 29,000 29,000 29,000 0 100% 29,000 Racing Fairs Reimbursement 29,000 29,000 4,550 24,600 5500 114% 4,000 Racing Fairs Reimbursement 5,010 4,100 4,100 4,550 4,600 5500 114% 4,000 Racing Fairs Reimbursement 201,995 230,562 230,562 225,607 227,483 1,876 99% 251,517 Employee Benefits 40,160 44,792 44,792 46,505 46,000 5,055 100% 47,000 Payroll Taxes 10,824 11,877 11,877 11,375 13,500 2,125 84% 13,500 Accounting Costs 42,250 52,250 52,250 33,312 48,000 14,688 69% 48,750 Audit Services 16,088 16,575 16,575 23,698 16,088 (7,610) 14,708 16,575 Automobile Expense 742 11,82 1,182 3,703 51,000 13,977 73% 51,000 Depreciation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		46 470	17.065	17.065	14 925	20,000	(5.175)	740	15.000
Supplemental Purses Admin Fee 22,000 22,000 22,000 22,000 0 0 0 0 0 0 0 0 0									
NCOTWINC Reimbursement									
Racing Fairs Reimbursement 1,074,554 1,059,854 1,059,854 1,059,854 1,059,854 1,059,854 1,059,854 1,059,855 1,050,858 1,059,857 1,050,858 1,059,857 1,050,858 1,050,858 1,059,857 1,059,858 1,059,857 1,059,858 1,059,857 1,059,858 1,059,857 1,059,858 1,059,857 1,059,858 1,059,858 1,059,857 1,059,858					•				
Advertising Revenue 5.010 4.100 4.100 4.550 4.000 550 114% 4.000 Total 1.257,573 1.206,580 1.206,580 1.092,912 1.432,694 (339,782) 76% 1.298,533 Expenses: Salaries 201,995 230,562 230,562 225,607 227,483 1.876 99% 251,517 Employee Benefits 40,160 44,792 44,792 46,505 46,000 (505) 10/4 47,000 Payroll Taxes 10,824 11,817 11,377 11,375 13,500 2,125 48/6 14,688 69% 48,750 Accounting Costs 42,250 52,250 52,250 33,312 48,000 14,688 69% 48,750 Audit Services 16,088 16,575 16,575 16,582 16,088 17,010 16,08 17,000 14,08 1,000 14,08 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000									
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Salaries 40,160 44,792 44,792 46,505 46,000 6055 101% 47,000 4			_						
Salaries 201,995 230,562 230,562 225,607 227,483 1,876 99% 251,517	1 0 5 4 1	1,237,373	1,200,380	1,200,380	1,092,912	1,432,094	(339,762)	70%	1,298,333
Employce Benefits	Expenses:								
Employce Benefits		201,995	230,562	230,562	225,607	227,483	1,876	99%	251,517
Payroll Taxes	Employee Benefits	40,160	44,792	44,792	46,505				
Accounting Costs 42,250 52,250 52,250 33,312 48,000 14,688 69% 48,750 Audit Services 16,088 16,575 16,575 23,698 16,088 (7,610) 147% 16,575 Automobile Expense 742 1,182 3,703 5,100 1,397 73% 5,100 Depreciation 0 <td>Payroll Taxes</td> <td>10,824</td> <td>11,877</td> <td>11,877</td> <td>11,375</td> <td></td> <td>, ,</td> <td></td> <td></td>	Payroll Taxes	10,824	11,877	11,877	11,375		, ,		
Audit Services 16,088 16,575 16,575 23,698 16,088 (7,610) 147% 16,575 Automobile Expense 742 1,182 1,182 3,703 5,100 1,397 73% 5,100 Depeciation 0 <	Accounting Costs	42,250	52,250	52,250					
Automobile Expense	Audit Services	16,088	16,575	16,575					-
Depreciation	Automobile Expense	742	1,182	1,182					
Dues & Subscriptions, NTRA 13,596 12,286 12,286 10,109 17,000 6,891 59% 1,000	Depreciation	0	0	0					
Insurance Expense	Dues & Subscriptions, NTRA	13,596	12,286	12,286	10,109	17,000	6,891		1.000
Legal Expenses 2,101 0 0 16,404 10,000 (6,404) 164% 10,000 Meetings Expense 1,803 1,111 1,111 3,369 5,000 1,632 67% 6,000 1,632 67% 6,000 1,632 67% 6,000 1,632 67% 6,000 1,632 67% 6,000 1,632 67% 6,000 1,632 67% 6,000 1,632 67% 6,000 1,632 67% 6,000 1,632 67% 6,000 1,632 6,000 6,00	Insurance Expense	0	0	0	0	0		0%	
Meetings Expense 1,803 1,111 1,111 3,369 5,000 1,632 67% 5,000 Misc. Exp (Harness, Storage, Bank fee) 0 58 58 474 0 (474) 0% 0 Telephone Expense 1,773 3,363 3,349 3,000 (349) 112% 3,000 Travel Expense 55,224 45,184 45,184 26,392 45,000 18,608 59% 35,000 Sub-Totals 386,555 419,240 419,240 404,298 436,171 31,873 93% 436,442 Racing Support Services 26,000 26,596 26,596 23,904 36,800 12,896 65% 26,000 Condition Bk/Program Cover 27,509 22,491 22,491 15,245 30,500 15,255 50% 20,000 Courier Service (Pgm Distribution) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td< td=""><td>Legal Expenses</td><td></td><td>0</td><td>0</td><td>16,404</td><td>10,000</td><td>(6,404)</td><td></td><td>10,000</td></td<>	Legal Expenses		0	0	16,404	10,000	(6,404)		10,000
Misc. Exp (Harness, Storage, Bank fee) 0 58 58 474 0 (474) 0% 0 Telephone Expense 55.212 45.1184 45.1184 45.184 45.000 18.608 59% 35.000 Sub-Totals 386,555 419.240 449.240 404.298 436,171 31.873 93% 436.442 Racing Support Services: 26,000 26,596 26,596 23,904 36,800 12,896 65% 26,000 Condition Bk/Program Cover 27,509 22,491 22,491 15,245 30,500 15,255 50% 20,000 Courier Service (Pgm Distribution) 0 <td>Meetings Expense</td> <td>1,803</td> <td>1,111</td> <td>1,111</td> <td>3,369</td> <td>5,000</td> <td></td> <td></td> <td></td>	Meetings Expense	1,803	1,111	1,111	3,369	5,000			
Telephone Expense 1,773 3,363 3,363 3,349 3,000 (349) 112% 3,000 Travel Expense 55,224 45,184 45,184 26,392 45,000 18,608 59% 35,000 Sub-Totals 386,555 419,240 419,240 404,298 436,171 31,873 93% 436,442 Racing Support Services: Announcer 26,000 26,596 26,596 23,904 36,800 12,896 65% 26,000 Condition Bk/Program Cover 27,509 22,491 15,245 30,500 15,255 50% 20,000 Courier Service (Pgm Distribution) 0	Misc. Exp (Harness, Storage, Bank fee)	0	58	58	474	0			
Travel Expense 55,224 45,184 45,184 26,392 45,000 18,608 59% 35,000 Sub-Totals 386,555 419,240 419,240 404,298 436,171 31,873 93% 436,442 Racing Support Services: Announcer 26,000 26,596 26,596 23,904 36,800 12,896 65% 26,000 Condition Bk/Program Cover 27,509 22,491 22,491 15,245 30,500 15,255 50% 20,000 Councier Service (Pgm Distribution) 0	Telephone Expense	1,773	3,363	3,363	3,349	3,000	, ,		3,000
Sub-Totals 386,555 419,240 419,240 404,298 436,171 31,873 93% 436,442 Racing Support Services: 26,000 26,596 26,596 23,904 36,800 12,896 65% 26,000 Condition Bk/Program Cover 27,509 22,491 22,491 15,245 30,500 15,255 50% 20,000 Courier Service (Pgm Distribution) 0	Travel Expense	55,224	45,184	45,184	26,392	45,000			
Racing Support Services: Announcer 26,000 26,596 26,596 23,904 36,800 12,896 65% 26,000 Condition Bk/Program Cover 27,509 22,491 122,491 15,245 30,500 15,255 50% 20,000 Courier Service (Pgm Distribution) 0 <td>Sub-Totals</td> <td>386,555</td> <td>419,240</td> <td>419,240</td> <td>404,298</td> <td>436,171</td> <td></td> <td></td> <td></td>	Sub-Totals	386,555	419,240	419,240	404,298	436,171			
Condition Bk/Program Cover 27,509 22,491 22,491 15,245 30,500 15,255 50% 20,000 Courier Service (Pgm Distribution) 0	Racing Support Services:								
Condition Bk/Program Cover 27,509 22,491 22,491 15,245 30,500 15,255 50% 20,000 Courier Service (Pgm Distribution) 0	Announcer	26,000	26,596	26,596	23,904	36,800	12,896	65%	26,000
Courier Service (Pgm Distribution) 0	Condition Bk/Program Cover	27,509	22,491	22,491	15,245	30,500	15,255	50%	
TC02 Testing 60,010 54,880 54,880 7,425 72,000 64,575 10% 15,000 Marketing 3,225 1,783 1,783 3,821 20,000 16,179 19% 5,000 Network Management 3,105 3,321 3,321 1,294 6,000 4,706 22% 3,000 Paymaster 10,825 20,298 20,298 6,953 11,500 4,547 60% 11,500 Program Production 191,389 178,814 178,814 177,529 205,000 27,471 87% 205,000 Racing Office System 55,840 53,156 53,156 40,988 68,000 27,012 60% 55,000 Recruitment 17,970 22,721 22,721 29,534 15,000 (14,534) 197% 10,000 Supplies 137,700 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000	Courier Service (Pgm Distribution)	0	0	0	0	0		0%	
Marketing 3,225 1,783 1,783 3,821 20,000 16,179 19% 5,000 Network Management 3,105 3,321 3,321 1,294 6,000 4,706 22% 3,000 Paymaster 10,825 20,298 20,298 6,953 11,500 4,547 60% 11,500 Program Production 191,389 178,814 178,814 177,529 205,000 27,471 87% 205,000 Racing Office System 55,840 53,156 53,156 40,988 68,000 27,012 60% 55,000 Recruitment 17,970 22,721 22,721 29,534 15,000 (14,534) 197% 10,000 Jumbo Screen 137,700 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435 19,000	Racing Operations Support	103,242	79,601	79,601	74,170	105,000	30,830	71%	90,000
Marketing 3,225 1,783 1,783 3,821 20,000 16,179 19% 5,000 Network Management 3,105 3,321 3,321 1,294 6,000 4,706 22% 3,000 Paymaster 10,825 20,298 20,298 6,953 11,500 4,547 60% 11,500 Program Production 191,389 178,814 178,814 177,529 205,000 27,471 87% 205,000 Racing Office System 55,840 53,156 53,156 40,988 68,000 27,012 60% 55,000 Recruitment 17,970 22,721 22,721 29,534 15,000 (14,534) 197% 10,000 Jumbo Screen 137,700 125,000 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435	TC02 Testing	60,010	54,880	54,880	7,425	72,000	64,575	10%	15,000
Network Management 3,105 3,321 3,321 1,294 6,000 4,706 22% 3,000 Paymaster 10,825 20,298 20,298 6,953 11,500 4,547 60% 11,500 Program Production 191,389 178,814 178,814 177,529 205,000 27,471 87% 205,000 Racing Office System 55,840 53,156 53,156 40,988 68,000 27,012 60% 55,000 Recruitment 17,970 22,721 22,721 29,534 15,000 (14,534) 197% 10,000 Jumbo Screen 137,700 125,000 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435 19,000 1,565 92% 19,000 Timing/Clocker 21,851 22,430 22,430 22	Marketing	3,225	1,783	1,783	3,821	20,000	16,179	19%	
Paymaster 10,825 20,298 20,298 6,953 11,500 4,547 60% 11,500 Program Production 191,389 178,814 178,814 177,529 205,000 27,471 87% 205,000 Racing Office System 55,840 53,156 53,156 40,988 68,000 27,012 60% 55,000 Recruitment 17,970 22,721 22,721 29,534 15,000 (14,534) 197% 10,000 Jumbo Screen 137,700 125,000 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435 19,000 1,565 92% 19,000 Timing/Clocker 21,851 22,430 22,430 22,805 30,000 7,195 76% 0 Tv Production/Simulcast 27,582 20,288 20,288	Network Management	3,105	3,321	3,321	1,294	6,000	4,706	22%	
Program Production 191,389 178,814 178,814 177,529 205,000 27,471 87% 205,000 Racing Office System 55,840 53,156 53,156 40,988 68,000 27,012 60% 55,000 Recruitment 17,970 22,721 22,721 29,534 15,000 (14,534) 197% 10,000 Jumbo Screen 137,700 125,000 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435 19,000 1,565 92% 19,000 Timing/Clocker 21,851 22,430 22,430 22,805 30,000 7,195 76% 0 Transportation 2,900 3,465 3,465 2,150 5,000 2,850 43% 5,000 Sub-Totals 721,684 674,471 23,934 581,046	Paymaster	10,825	20,298	20,298	6,953	11,500	4,547	60%	
Racing Office System 55,840 53,156 53,156 40,988 68,000 27,012 60% 55,000 Recruitment 17,970 22,721 22,721 29,534 15,000 (14,534) 197% 10,000 Jumbo Screen 137,700 125,000 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435 19,000 1,565 92% 19,000 Timing/Clocker 21,851 22,430 22,430 22,805 30,000 7,195 76% 0 Tv Production/Simulcast 27,582 20,288 20,288 17,088 35,000 17,913 49% 35,000 Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500	Program Production	191,389	178,814	178,814	177,529	205,000	27,471	87%	
Recruitment 17,970 22,721 22,721 29,534 15,000 (14,534) 197% 10,000 Jumbo Screen 137,700 125,000 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435 19,000 1,565 92% 19,000 Timing/Clocker 21,851 22,430 22,430 22,805 30,000 7,195 76% 0 Transportation 2,900 3,465 3,465 2,150 5,000 2,850 43% 5,000 TV Production/Simulcast 27,582 20,288 20,288 17,088 35,000 17,913 49% 35,000 Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500		55,840	53,156	53,156	40,988	68,000		60%	
Jumbo Screen 137,700 125,000 125,000 126,250 181,000 54,750 70% 160,000 Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435 19,000 1,565 92% 19,000 Timing/Clocker 21,851 22,430 22,430 22,805 30,000 7,195 76% 0 Transportation 2,900 3,465 3,465 2,150 5,000 2,850 43% 5,000 TV Production/Simulcast 27,582 20,288 20,288 17,088 35,000 17,913 49% 35,000 Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500 Total Expenses 1,108,239 1,093,711 443,174 985,344 1,295,971 310,627 76% 1,115,942		17,970	22,721	22,721	29,534	15,000	(14,534)	197%	
Supplies 15,478 19,158 19,158 14,454 20,000 5,546 72% 20,000 Tattooing 17,057 20,469 20,469 17,435 19,000 1,565 92% 19,000 Timing/Clocker 21,851 22,430 22,430 22,805 30,000 7,195 76% 0 Transportation 2,900 3,465 3,465 2,150 5,000 2,850 43% 5,000 TV Production/Simulcast 27,582 20,288 20,288 17,088 35,000 17,913 49% 35,000 Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500 Total Expenses 1,108,239 1,093,711 443,174 985,344 1,295,971 310,627 76% 1,115,942		137,700	125,000	125,000	126,250	181,000	54,750	70%	
Tattooing 17,057 20,469 20,469 17,435 19,000 1,565 92% 19,000 Timing/Clocker 21,851 22,430 22,430 22,805 30,000 7,195 76% 0 Transportation 2,900 3,465 3,465 2,150 5,000 2,850 43% 5,000 TV Production/Simulcast 27,582 20,288 20,288 17,088 35,000 17,913 49% 35,000 Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500 Total Expenses 1,108,239 1,093,711 443,174 985,344 1,295,971 310,627 76% 1,115,942	Supplies	15,478	19,158	19,158	14,454	20,000	5,546	72%	
Timing/Clocker 21,851 22,430 22,430 22,805 30,000 7,195 76% 0 Transportation 2,900 3,465 3,465 2,150 5,000 2,850 43% 5,000 TV Production/Simulcast 27,582 20,288 20,288 17,088 35,000 17,913 49% 35,000 Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500 Total Expenses 1,108,239 1,093,711 443,174 985,344 1,295,971 310,627 76% 1,115,942	Tattooing	17,057	20,469	20,469	17,435	19,000	1,565	92%	
Transportation 2,900 3,465 3,465 2,150 5,000 2,850 43% 5,000 TV Production/Simulcast 27,582 20,288 20,288 17,088 35,000 17,913 49% 35,000 Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500 Total Expenses 1,108,239 1,093,711 443,174 985,344 1,295,971 310,627 76% 1,115,942	Timing/Clocker	21,851	22,430	22,430	22,805	30,000		76%	
TV Production/Simulcast 27,582 20,288 20,288 17,088 35,000 17,913 49% 35,000 Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500 Total Expenses 1,108,239 1,093,711 443,174 985,344 1,295,971 310,627 76% 1,115,942		2,900	3,465	3,465	2,150	5,000	2,850	43%	5,000
Sub-Totals 721,684 674,471 23,934 581,046 859,800 278,754 68% 679,500 Total Expenses 1,108,239 1,093,711 443,174 985,344 1,295,971 310,627 76% 1,115,942		27,582	20,288	20,288	17,088	35,000	17,913	49%	
	Sub-Totals	721,684	674,471	23,934	581,046				
CARF Admin Fee 149,334 112,869 763,406 107,568 136,723 29,155 79% 182,611	Total Expenses	1,108,239	1,093,711	443,174	985,344	1,295,971	310,627	76%	1,115,942
	CARF Admin Fee	149,334	112,869	763,406	107,568	136,723	29,155	79%	182,611

PROPOSED 2011 MEMBER DUES

CARF MEMBER FAIRS TOTAL HANDLE

							2009 handle	Actual	Actual	Actual	Proposed
	Off-Track	On-Track	Out-of-State	Off Track	ADW	Total	% of	2008	2009	2010	2011
Location	S/W Handle	Handle	Handle	Handle	Handle	Handle	Total	Dues	Dues	Dues	Dues
Eureka	1,604,830					1,604,830	0.307%	3,367	3,367	0	0
Anderson	2,144,212					2,144,212	0.410%	3,367	3,367	3,367	3,367
Tulare	3,396,496					3,396,496	0.649%	3,367	3,367	3,367	3,367
Ferndale	173,374	765,661	1,247,109	1,212,630	1,430,099	4,828,873	0.922%	3,367	3,367	3,367	3,367
Santa Maria	5,323,397					5,323,397	1.017%	7,856	7,856	7,856	7,856
Santa Barbara	5,662,564					5,662,56 4	1.082%	7,856	7,856	0	0
Shalimar (Indio)	6,883,647					6,883,647	1.315%	7,856	7,856	7,856	7,856
Monterey	8,249,768					8,249,768	1.576%	7,856	7,856	7,856	7,856
Turlock	8,413,030					8,413,030	1.607%	7,856	7,856	7,856	
Bakersfield	8,485,098					8,485,098	1.621%	7,856	7,856	7,856	
Victorville	9,159,173					9,159,173	1.750%	7,856	7,856	7,856	
Lake Perris	15,948,208					15,948,208	3.046%	16,834	16,834	16,834	16,834
Lancaster	16,085,180					16,085,180	3.072%	7,856	7,856	16,834	16,834
Ventura	28,074,342					28,074,342	5.363%	21,042	21,042	21,042	
Vallejo	17,881,644	988,623	3,569,484	5,770,841	2,150,319	30,360,911	5.799%	21,042	21,042	21,042	
San Bernardino	31,203,205					31,203,205	5.960%	21,042	21,042	21,042	21,042
Fresno	11,403,230	3,330,997	5,793,375	10,476,616	4,074,850	35,079,069	6.701%	16,834	16,834	21,042	
Stockton	20,324,284	1,673,003	5,196,865	10,021,748	4,050,776	41,266,676	7.882%	21,042		21,042	•
Santa Rosa	12,209,007	3,761,855	8,326,193	12,539,588	5,027,465	41,864,109	7.997%	21,042		21,042	· ·
Sacramento	28,614,064	2,787,250	5,563,234	13,235,109	5,263,598	55,463,255		25,252		25,252	25,252
Pleasanton	41,459,921	6,251,700	10,169,316	15,520,927	6,579,985	79,981,848		25,252		25,252	25,252
San Mateo	84,048,612	0	0	0	0	84,048,612		16,834	-	25,252	25,252
Totals	366,747,284	19,559,090	39,865,577	68,777,459	28,577,091	523,526,501	100%	282,532	282,532	292,913	292,913